

Sime Darby: Leader in Sustainable Plantation



Globoil India (22 September 2016)





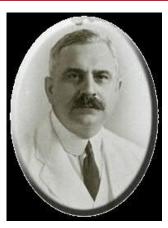
120 Years Presence

Sime Darby Group: A Humble Beginning





William Sime



Henry Darby

1910





Sime Darby & Co's first office in Malacca (1910)



Alexander Guthrie 1896

Daniel & Smith Harrison

Joseph Crosfield

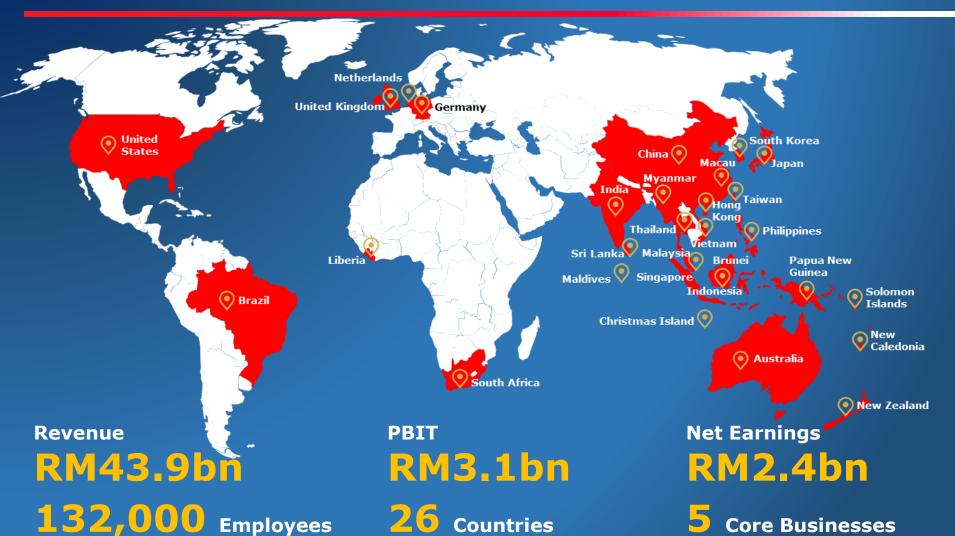
1895



Sime Darby's Headquarters in **Kuala Lumpur (2016)**

Sime Darby is now Malaysia's Leading Multinational Conglomerate





Excludes plasma/ smallholders' scheme (±100,000)

Our Core Businesses





RM11.8bn

Revenue

RM1.86bn

PBIT

RM11.8bn

Revenue

RM902mn

PBIT

Revenue

RM17.8bn

RM605mn

PBIT

RM2.7bn

Revenue

RM718mn

PBIT

RM653mn

Revenue

RM86mn

PBIT

The Plantation Arm is the Largest PBIT Contributor to Sime Darby

5-year Average Revenue & PBIT





Plantation

Pioneering Plantation Growth





1890sThe group's first 500 acres of rubber in Malaya



1960sDevelopment of Oil Palm



1980s –
2000s
Strengthening
downstream capacities
Globally



2007Merger that Created the World's Largest Listed Oil Palm Plantation Company

In 2007, Guthrie, Golden Hope and Sime Darby was merged, to become the Largest Listed Plantation Company in the World

Fully integrated operations across the Palm Oil value chain



R&D

Seed Production DxP seeds (Calix)



Oil Palm Nursery



UPSTREAM

Cultivation & Harvesting



Mills/ CPO and PK production (Biomass and POME by products)



RENEWABLES

Non-food/ Oleochemicals/ Biochemical/ Biomass/ Minerals



DOWNSTREAM

Packaging & branding

Food and non-food ingredients/ Consumer products/ Biodiesel





Refining/ PK crushing/ Oleochemicals/ Biodiesel processing



MIDSTREAM

Trading & marketing/ CPO bulking / Logistics



R&D, Sustainability & Quality Management are key enablers in the Value Chain

Upstream Portfolio Spread Across 5 Countries

SDP accounts for ~5% of total world CPO production



HA

Landbank 1 mil ha

Planted area ~630,000 ha

Excludes Plasma/ Outgrowers' scheme (100,000 ha)

0/0

• Oil Palm 96%

Rubber & Sugarcane 4%

Cattle

Liberia



• Mills **71**

• KCP 11



• Crude Palm Oil 2.5 mil MT(Own Production)

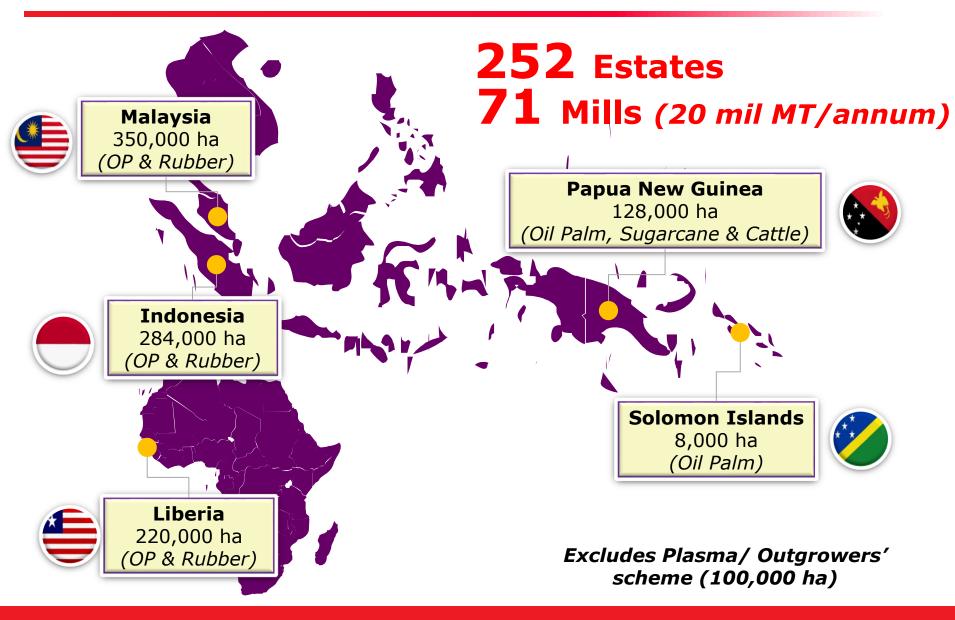
■ Palm Kernel 0.6 mil MT(Own Production)





Landbank Across 5 Countries



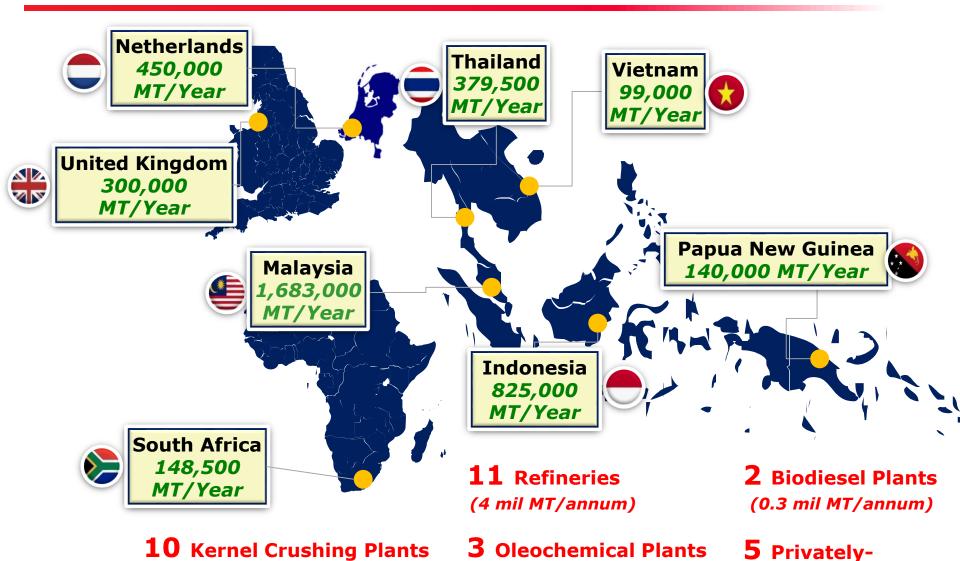


Extensive Downstream Operations Across the Globe

(0.5 mil MT/annum)



Owned Ports



(0.7 mil MT/annum)

Renowned Brands

SDP's Downstream Products



Our renowned brands and winning products are used in food/ non-food industries worldwide

















Jomalina

Austral Nusantara **Morakot**

Nha Be

Unimills

Liverpool

H&K

Kumbango







KEMCOA SPECIAL KC35

CF38

Bulk

Bulk











CRISPA











KEMFAT

CONTING FATE











Gold Bake





















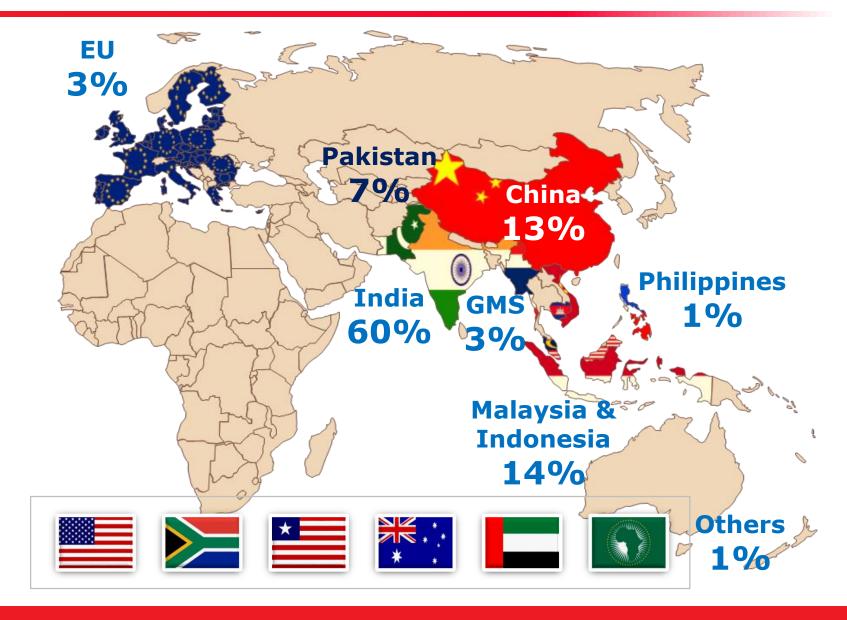






SDP's Global Market Reach for its Palm Products





Etika Dairies Mewah

Our Key Customers Worldwide



















Jomalina

Nuri

Kempas

Austral

Nusantara

Morakot

Nha Be

Unimills

Liverpool

H&K Kumbango



























Bombay

Sweets









olenex



FERRERO











AarhusKarlshamn

VORTELLA





















makro

คู่คิดธุรกิจคุณ













Ek Chai

World's Largest Oil Palm Planting Material Producer

Sime Darby Plantation

We have superior high-yielding planting materials

Genome Select Material

Future Planting Material (Post-2016)

Seed Production

40 Mil/ Annum Oil Yield 11 MT/Ha

Dami Super Family Seeds

New Progenies

Oil Yield 9 MT/Ha



Our Oil Palm materials are sold worldwide – Indonesia, Papua New Guinea, Thailand, Africa, Philippines & South America

Replanting for Future Growth

Sime Darby Plantation

Our Young Immature Oil Palms are the Foundation of our Future



Our Planting Materials - Heavy Fruiting at ~20 months





Field Operations - Heavily Mechanised

To improve productivity & manpower requirements











Making Our Mills & Refineries More Efficient & Safer







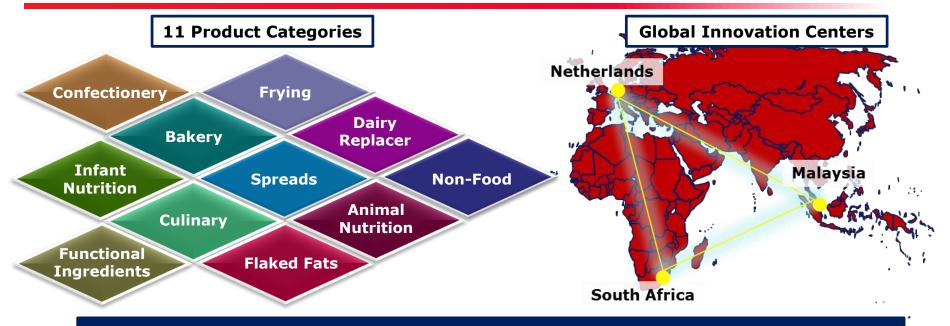




Sime Darby Plantation's Regional Innovation Centres to Serve Our Customers Across the Globe



A Wide Range of Palm Products



FULLY SEGREGATED & TRACEABLE REFINERIES







Nuri Refinery SD Unimills New Britain Oils

35 Years of Sustainability Leadership





1992

EUNEP Global 500 Roll of Honour for commercialisation

1985 of **Zero Burning** practice

burning

1990
Biological
control for IPM

1994 EMS-ISO 14001

2002 POME utilisation as compost

2002

of RSPO

2008 Achieved RSPO

First certification GlobalGAP

Founding certification member

2010First
certification of

SCCS and ISCC

2014 Sustainable Palm Oil

Palm Oil Manifesto – HCS Study 2016 and beyond
Responsible Agriculture

esponsible Agriculture Charter (RAC)



TODAY

- Largest producer of certified sustainable palm oil (CSPO)
- Leading total sustainable production, food safety, CSR, and GHG reduction
- Pioneers of the Zero Burning Policy

Strengthening Sustainability Leadership

Just being RSPO-Certified is not enough





Shift











Implement "Best in Class" **Standards**

- RSPO 100% Certification
- ISPO/ MSPO/ HCS
- · ISLC
- UNGCC
- GRI

Differentiate Brand & Credentials



- **Responsible Sourcing Guidelines**
- Strengthen relationships with key stakeholders
- Participation on global platforms





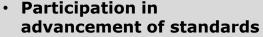








- Supply chain
- Smallholder development
- Expand markets in Europe, U.S., Africa & India



✓ Fire Prevention Programme

Lead the Industry

- ✓ National Green Agenda
- Malaysia Indonesia regional partnership (CPOPC)
- Innovation initiatives
- **Responsible Agriculture** Charter
- Sustainable Partnership with Global NGOs























The Largest CSPO Producer in the World



Annual Global CSPO Production Capacity



10.95 mil MT (31 July 2016)



Plantation

99%

RSPO-certified



100%



96%



100%

Traceability from Upstream to Downstream

Sime Darby

Open Palm Traceability Dashboard



Open Palm



92.9%

DOWNSTREAM

| | Estate | Mill | Bulking |
|-----------|--------|------|---------|
| Malaysia | 128 | 34 | 3 |
| Indonesia | 72 | 25 | 5 |
| Liberia | 6 | | |
| PNG | 46 | 11 | 1 |
| S.Islands | 3 | 1 | |

UPSTREAM



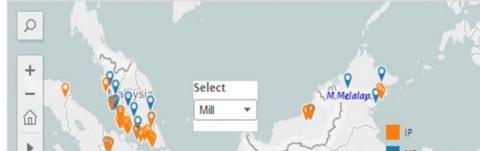
REFINERIES, MILLS & BULKING STATIONS

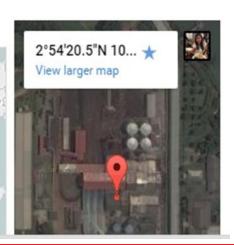
M. Teluk Bakau Mill



Non IP/MB



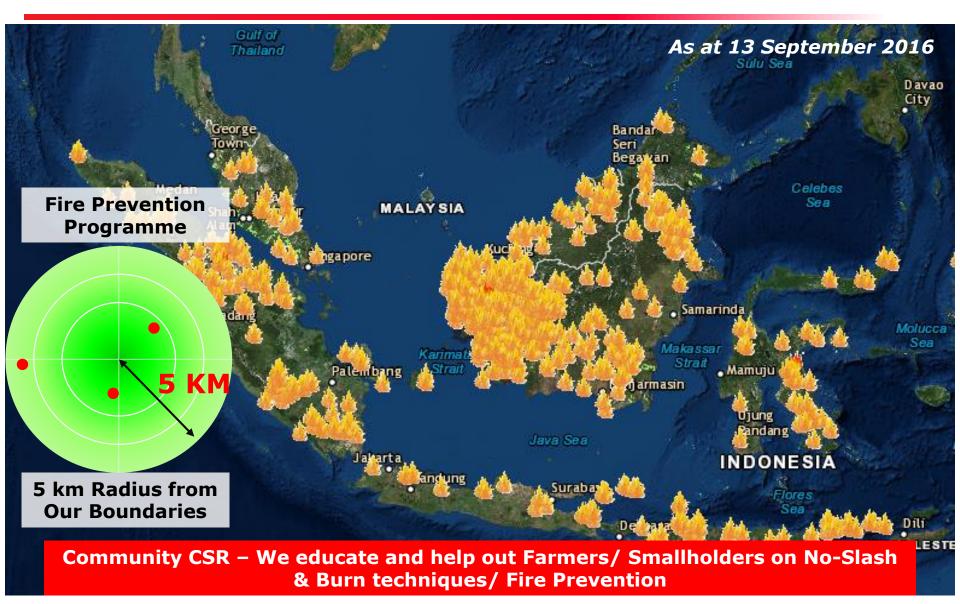




Our Efforts to Reduce Haze

Hotspot Monitoring Dashboard





SDP's Stringent Approach to Sustainable **Agricultural Development**



Social & Environmental Impact Assessment (SEIA) **High Conservation Value Assessment (HCV)**

New Planting Policy (NPP) Free, Prior, Informed Consent (FPIC) Communications Strategy



Land Development & Planting



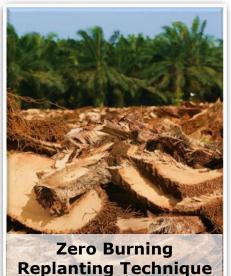
Community Development

Preserving Natural Habitats/ Wildlife in our Plantations













Our Commitment To Uplift Employees' Living Standards













Places of Worship

Providing Our Employees with Best-In-Class Living Standards











Corporate Social Responsibility

Community outreach, charity and volunteer programmes









Scholarships



School Camps



Global Palm Oil Outlook

Global Megatrends



High Global Population Growth

Population Growth*





Technology & Innovation

Asia, the Growth Driver

GDP per capita CAGR*

Rapid
Urbanisation
in Asia &
Africa





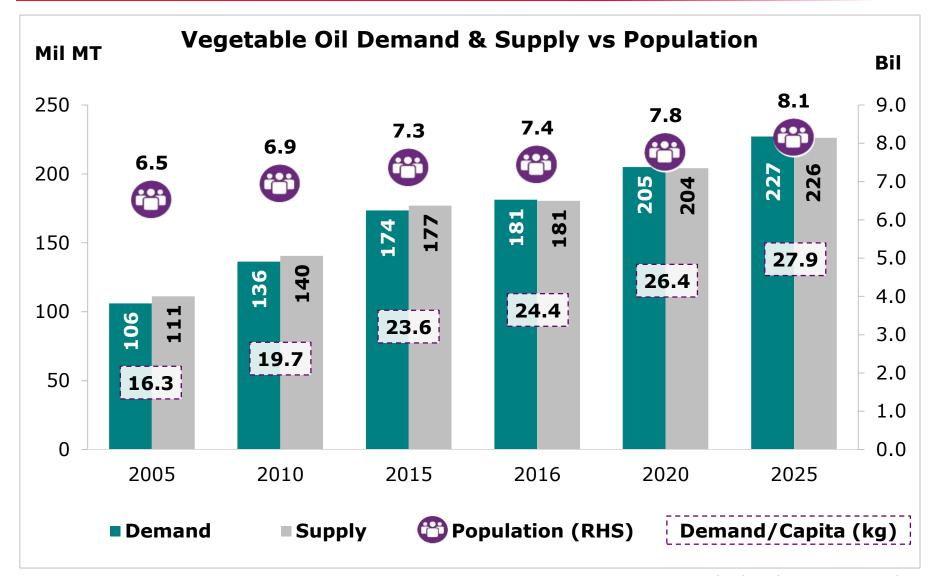
+9% GDP per capita*

Increasing
Awareness of
Sustainability

Global Vegetable Oil Demand & Supply

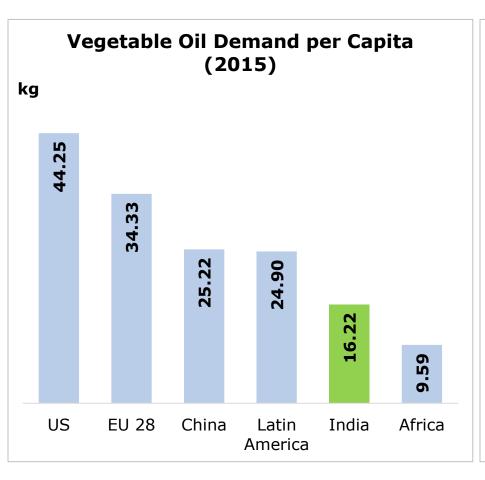
Sime Darby

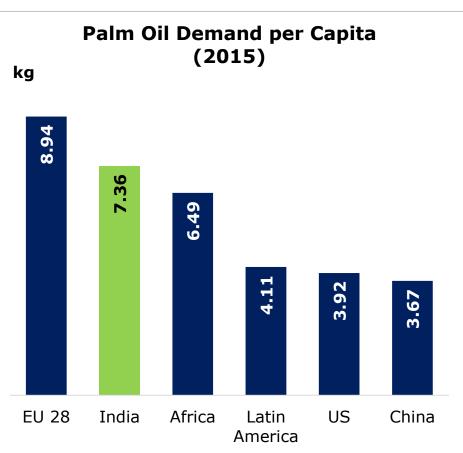
Population Growth is a Key Driver

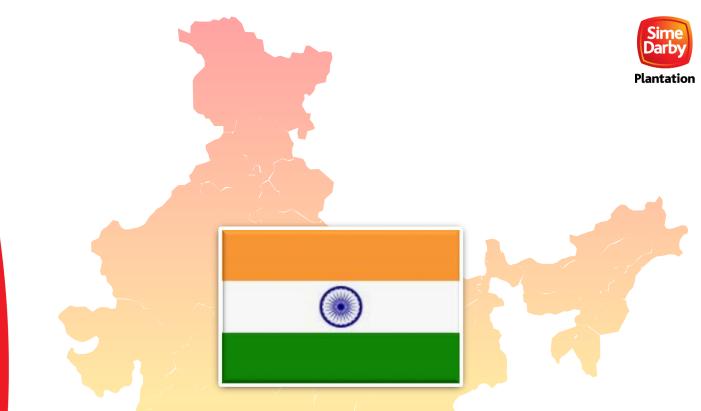


Huge Growth potentials for Palm Oil in India and Africa





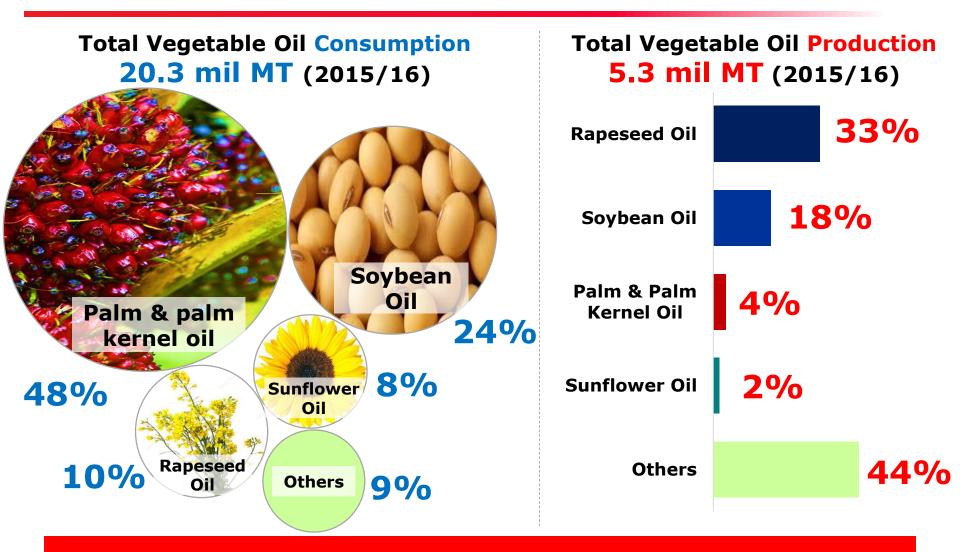




INDIA – An Important Market for Palm Oil

Palm Oil accounts for almost 50% of vegetable oil consumption in India

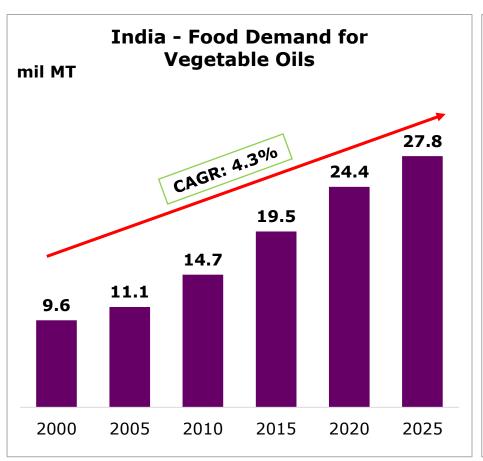


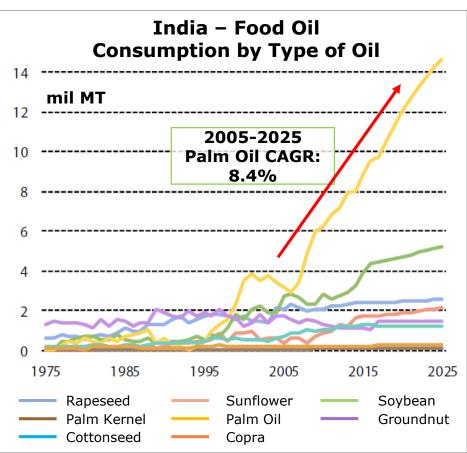


>3% of the Palm Oil consumed in India comes from Sime Darby Plantation

Expected Strong growth in Indian Palm Oil consumption







Growth in the Indian Palm Oil market will be driven by these trends





Population Growth

~1.5 bil by 2025 (+11% from 2015)



Sustainability Awareness

Demand for sustainably produced products RSPO's CSPO Target for India by 2020: 30%



Rising Wealth

Projection of Real GDP per Capita



2005

2025

Niche Markets

High end quality products



National Agendas

To Promote the Oil Palm Industry (MPOC Office in India)



Health Consciousness

- Greater health awareness
- Demand for non-GMO



More Promotion on Sustainable Palm Oil and its Health Benefits is needed

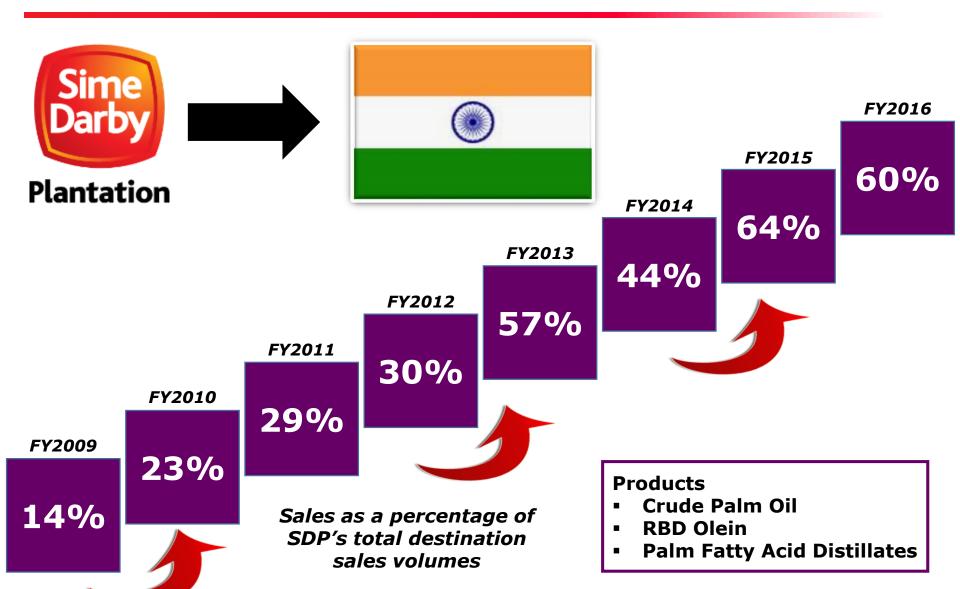


Sime Darby Plantation in India

India is a Key Market for Sime Darby

One of Our Biggest Export Destination





Sime Darby Plantation's Key Customers in India





Soya Industries Ltd.













Sime Darby Plantation's Jomalina Premium Oil (JGQ™)



One of Our Premium Cooking Oil – Jomalina Refinery

Jomalina Premium Quality (PQ) CPO



- ✓ Trans fat free
- √ Cholesterol free
- ✓ High oxidative stability
- ✓ Longer shelf life
- ✓ Slower quality deterioration of finished products
- ✓ Rich in natural antioxidants

| Specification | | | | |
|---|---|-------------------|-------------------|-------------------|
| Туре | : | JGQ™ Palm Olein | JGQ™ Palm Oil | JGQ™ Frying Oil |
| FFA (Palmitic)% max | : | 0.05 | 0.05 | 0.05 |
| Moisture & Impurities (%) Max | : | 0.05 | 0.05 | 0.05 |
| IV (Wija) min | : | 56 | 50-55 | 50-55 |
| Melting Point (°C) max | : | 24 | 33-39 | 33-39 |
| Colour (Lovibond 51/4"cell) max | : | 1.5 Red 15 Yellow | 1.5 Red 15 Yellow | 1.5 Red 15 Yellow |
| Peroxide Value (meq O ² /kg) max | : | 1.0 (on arrival) | 1.0 (on arrival) | 1.0 (on arrival) |

Our Representatives in India





Sime Darby Futures Trading Sdn Bhd



Level 7, Main Block, Plantation Tower, No.2, Jalan PJU 1A/7, Ara Damansara, 47301, Petaling Jaya, Selangor Darul Ehsan, Malaysia





sandeep.bhan@simedarby.com





chandran.balachandrun@simedarby.com



🦝 Mohd Nazri Mohamad Nageeb



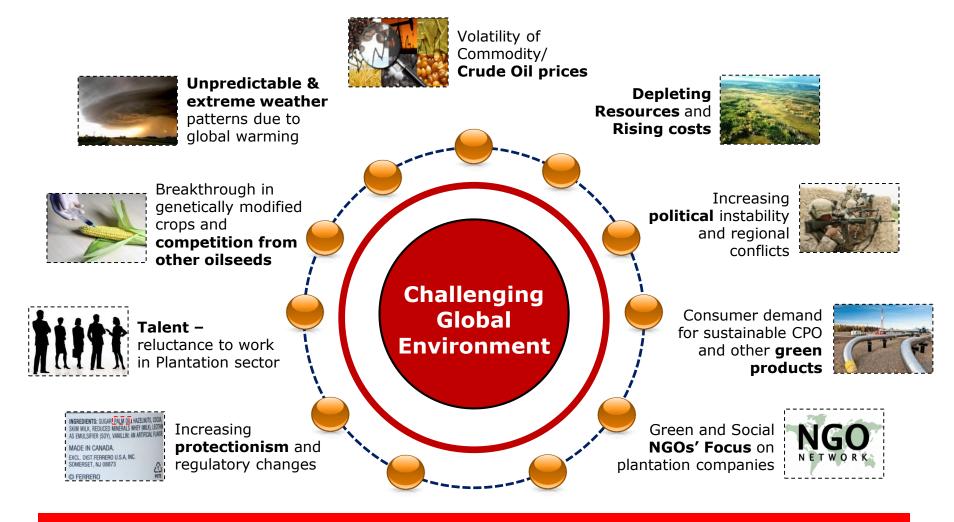
+6019-3822 895



nazri.nageeb@simedarby.com

The Palm Oil Industry will continue to face the following challenges





Focus on Innovation and Sustainability to Withstand these Challenges



Clearing Misconceptions About Palm Oil

Controversies Against Palm Oil





- Cause of Deforestation
- Green House Gas (GHG) Emission
- Climate Change/ Global Warming/ Haze
- The Killing of Orang Utans



- Health Issues
- Negative Perception through Land Grabbing
- Forced/ Child Labour





The Palm Oil Industry is...



- Committed to conservation of Forests, Wildlife and Community Well-being
- Governed by the RSPO, ISPO, MSPO, HCS and other Sustainability Initiatives
- Known to eradicate Poverty and Improve Livelihood of Communities/ Smallholders
- A Major Contributor to Economic Growth



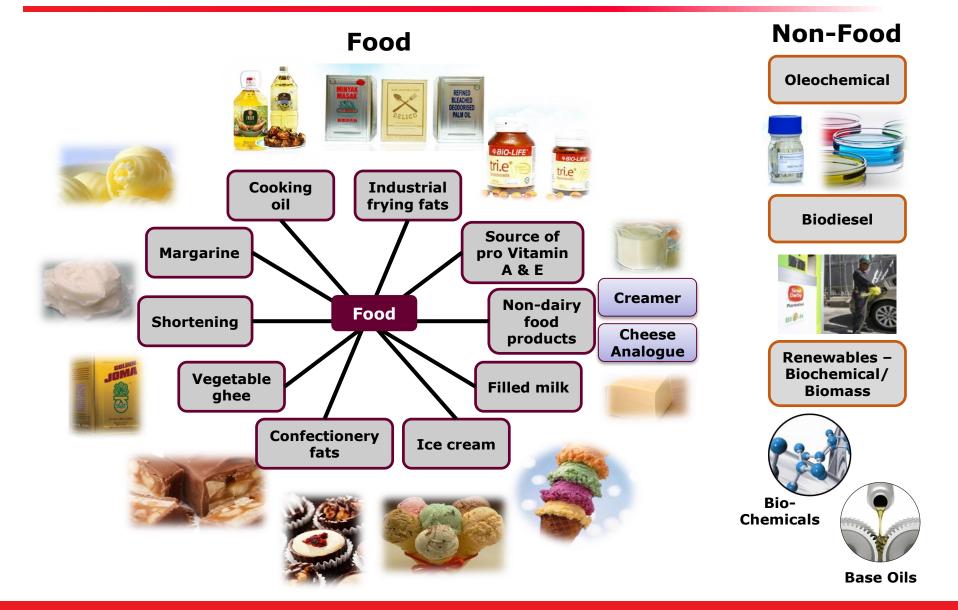




Oil Palm is a Gift to Mankind

Versatile Usages for Food & Non-Food

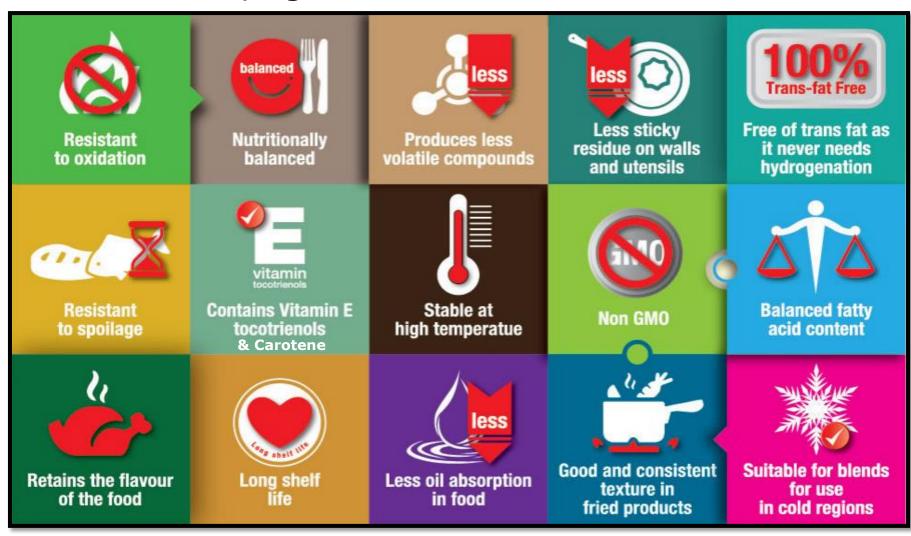




Immense Health Benefits of Palm Oil



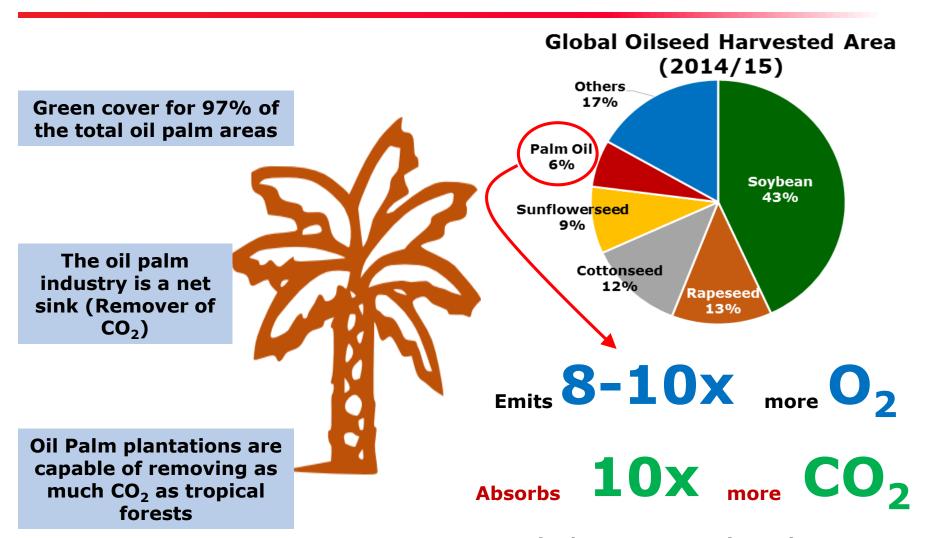
A healthier, high-carotene & trans-fat free alternative



Source: MPOC

Environmental Benefits of Oil Palm

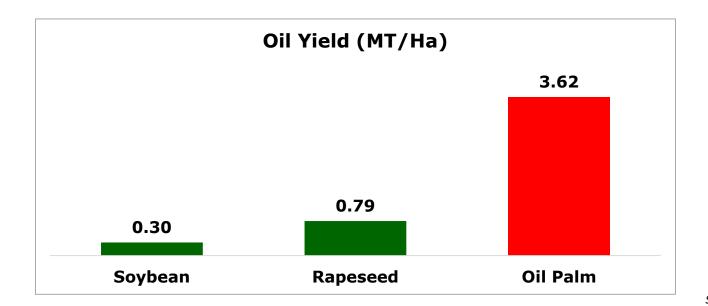




Per ha/year compared to other crops



- Oil Palm is the most efficient oilseed crop in the world
- ~38% of Global Vegetable Oil Production
- 10 to 14 times higher yielding than the other oilseeds
- 6 to 8 MT/Ha of oil yields can be achieved by more efficient Oil Palm producers

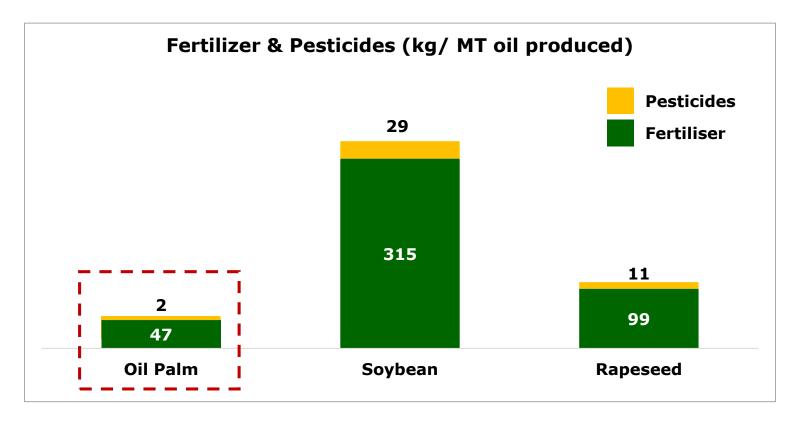


Source: The Guardian

Fertiliser & Pesticide Usage



Oil Palm requires the least fertilisers and pesticides among oilseed crops



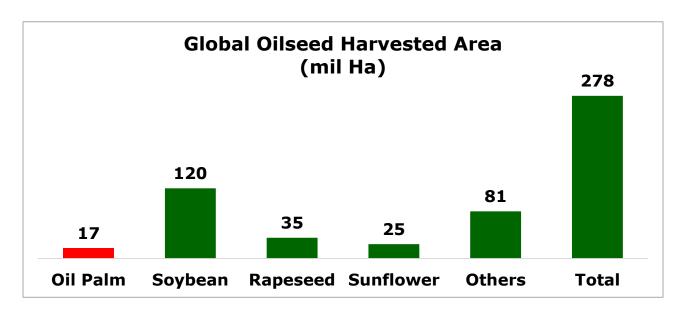
Source: The Guardian

Global Oilseed Harvested Area



Oil Palm accounts for:

- 0.3% of Total World Agricultural Land (17 mil Ha vs 5 bil Ha)
- 6% of Global Oilseed Harvested Area (17 mil Ha vs 278 mil Ha)



Source: Oil World 2015/16

