

**CANDIDATE FOR THE BOARD OF ICOMOS
CANDIDAT AU CONSEIL D'ADMINISTRATION DE L'ICOMOS**

SHIN HEE-KWEON

SOUTH KOREA – COREE DU SUD



PLATFORM / PLATE-FORME / PLATAFORMA

I am honored to present my candidacy for the ICOMOS Board. My professional career has been guided by a deep commitment to the safeguarding of cultural heritage and by extensive experience in heritage administration, research, and international cooperation. I believe that my background, values, and governance experience place me in a strong position to contribute meaningfully to the Board and to support ICOMOS in fulfilling its global mission.

I hold bachelor's and master's degrees in Archaeology and Art History from Seoul National University, and a doctorate from the Institute of Archaeology at the Chinese Academy of Social Sciences. From 1995 to 2014, I worked for the Cultural Heritage

Administration of the Republic of Korea, where I engaged in cultural heritage investigation, research, conservation, and management. Since 2014, I have been teaching archaeology and cultural heritage at the university level, advancing both academic knowledge and the next generation of heritage professionals.

Throughout my career as a public official and educator, I have embraced the responsibility of mediating between preservation and development, ensuring that cultural heritage can be freely appreciated by all, and passing it on intact to future generations. Among my most meaningful accomplishments was my role in the preparatory work for the inscription of the Joseon Royal Tombs on the UNESCO World Heritage List in 2009, followed by my service as Director of the World Heritage Site Changdeokgung Palace from 2012 to 2013. These experiences provided a valuable foundation for my subsequent leadership positions, including Board Member and Secretary-General of ICOMOS Korea, as well as my service as a World Heritage Panel member in 2017 and 2018. Through these roles, I developed a clear understanding of the World Heritage Convention's operational guidelines, the ethical responsibilities of international heritage governance, and the standards required for effective decision-making.

I seek election to the ICOMOS Board because I wish to continue contributing to the global heritage community through strategic leadership, inclusive policy development, and committed service. If elected, I will work to ensure that the Board operates in alignment with ICOMOS governance principles and with a clear, outward-looking vision. I will support a Board that values diverse perspectives, promotes collective decision-making, and maintains a strong distinction between strategic leadership and administrative management. I will also work to clarify and respect the complementary roles of the Board and the Secretary-General, ensuring an effective and transparent organizational structure.

I am committed to collaborating closely with the General Assembly, the Advisory Committee, and national and scientific committees in order to develop coherent policies and cultivate a shared sense of collective responsibility. I will help develop comprehensive written policies that guide, motivate, and structure the organization, with an emphasis on long-term strategy and sustainable growth. Furthermore, I will work closely with the International Scientific Committees and National Committees to explore strategies for strengthening the financial resources of ICOMOS, and to ensure that the organization's budget is managed and executed efficiently and transparently. If elected, I will uphold strict standards of attendance, participation, meeting preparation, and adherence to decision-making principles. I believe that the Board must hold itself to the same level of discipline and accountability that it expects of the wider organization. I will support continuous improvement of Board processes through regular evaluation, discussions on strategic issues, systematic monitoring and annual reporting on the Board's performance, and reflections on ICOMOS's long-term vision. I will advocate for clear decisions, the designation of responsible actors, and the assurance that agreed actions are implemented within established timelines. I will also support the Advisory Committee.

I fully acknowledge the responsibilities entrusted to ICOMOS Board Members. I commit to maintaining close communication with international members, upholding the ICOMOS Statutes and Rules of Procedure, and contributing to the development of written operational policies that support realistic and effective decision-making across the organization.

With humility and determination, I pledge to fulfill these responsibilities with integrity, professionalism, and dedication. It would be an honor to serve the global heritage community and to contribute to shaping the future direction of ICOMOS.

CURRICULUM VITAE

I hold both a bachelor's and a master's degree from the Department of Archaeology and Art History at Seoul National University, and I received my doctorate from the Institute of Archaeology of the Chinese Academy of Social Sciences. After completing my studies, I worked in cultural heritage investigation, research, conservation, and management at the Cultural Heritage Administration from 1995 to 2014. Since 2014, I have been teaching archaeology and cultural heritage at the University of Seoul.

As a public official within the national authority responsible for cultural heritage administration, I carried out my duties with a profound sense of mission: to balance preservation with development, to ensure that all citizens can freely appreciate and enjoy cultural heritage, and to safeguard it for future generations.

Among my most meaningful achievements was the preparatory work I conducted in 2009 for the inscription of the Joseon Royal Tombs as a UNESCO World Heritage Site. My service as Director of the World Heritage Site Changdeokgung Palace from 2012 to 2013 further strengthened the foundation for my subsequent roles as a Board Member and Secretary-General of ICOMOS Korea.

In addition, I served as a World Heritage Panel member in 2017 and 2018. Through these experiences, I developed a clear understanding of the operational requirements of the World Heritage Convention, as well as the professional standards and ethical responsibilities that underpin ICOMOS governance.

