

## **Safe Harbour**



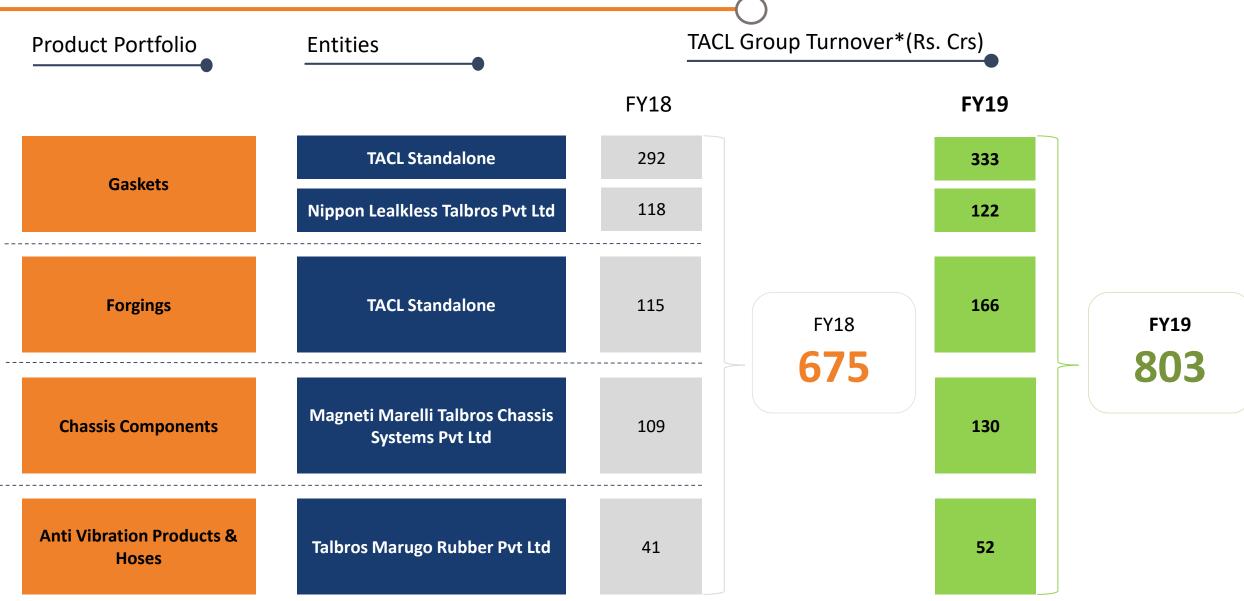
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## **Talbros Automotive Components Ltd (TACL) - Group**

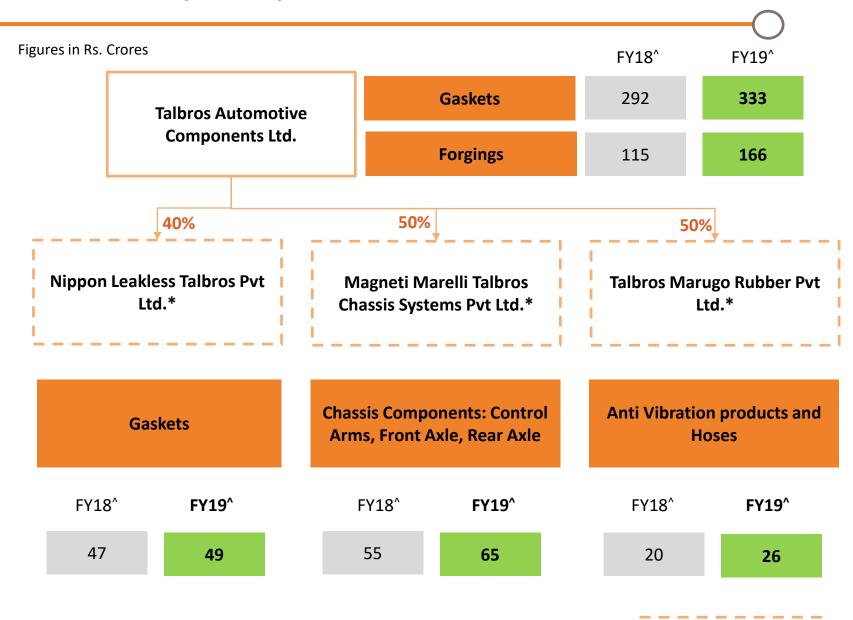




<sup>\*</sup> Includes other income

## **TACL Group – Corporate Structure**





Talbros Auto Components Limited – Group Turnover

**FY18** 

675

**FY19** 

803

Talbros Auto Components Limited Consolidated Revenue

As per Ind-AS

JV's

FY18<sup>^</sup>

407

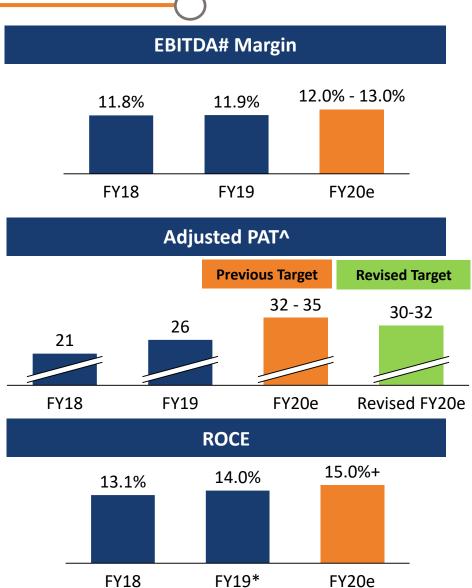
**FY19**<sup>^</sup>

490

## Vision 2020





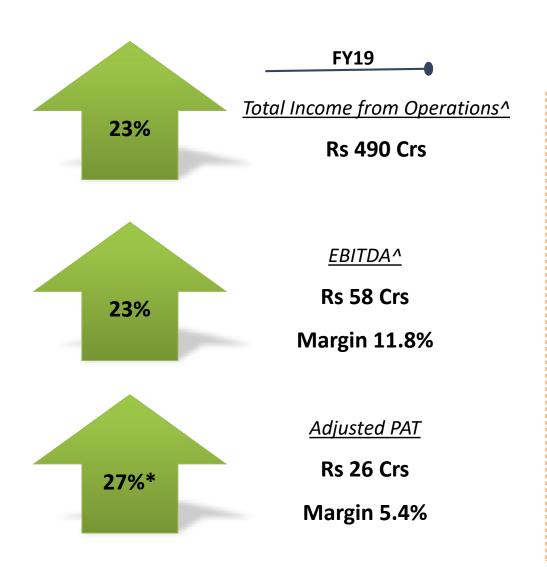


In view of multiple headwinds faced by the Auto Sector, our targets for Revenue and Adjusted PAT (as per IND AS) have been revised

<sup>\*</sup> Ind AS excludes TACL's proportionate share of Revenue in our JVS

## **Consolidated FY19 Highlights**





## **Record Profitability in FY19**

Commenting on the performance Mr. Anuj Talwar, Jt. Managing Director, Talbros Automotive Components Limited said:

"We have delivered record performance in FY19. Our capabilities across product categories and strong client relationships have ensured higher than Industry growth.

Our strategy of a hedged product portfolio is helping our outperformance in the midst of the Industry facing multiple challenges.

We expect FY20 to be a challenging year for the Auto Industry however at Talbros we are ready with BS-VI compliant product portfolio which will ensure faster recovery going forward."

## **New Order wins Fuel Growth in Business**



#### **Talbros Marugo Rubber**

New orders worth Rs. 5-8 Crs p.a. from existing customers

#### **Forgings**

New orders worth Rs. 8 Crs p.a. from existing customers

#### **Magneti Marelli Talbros Chassis Systems**

New order from a Domestic OEM for Lower Control Arm worth Rs. 10 Crs p.a. Supplies to start from Q1FY21

#### **Gaskets**

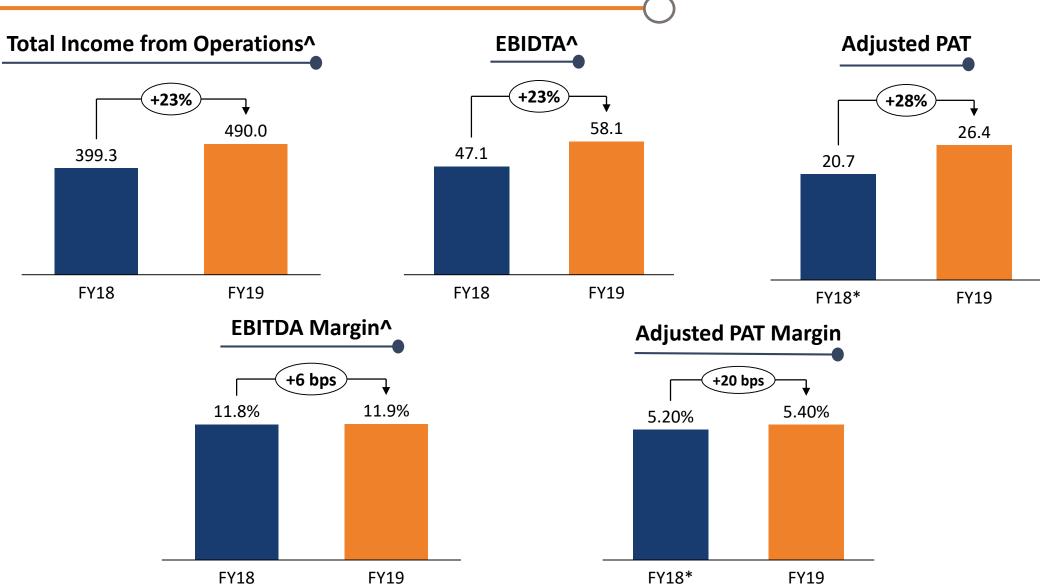
Export Order from an European OEM worth Rs. 5 Cr p.a.

New order for supplying Integrated Wire Harness Gasket worth Rs. 15-20 Crs p.a. Supplies to start from Q1FY21

## **Consolidated FY19 Performance Highlights**



Rs. Crores

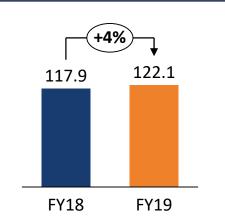


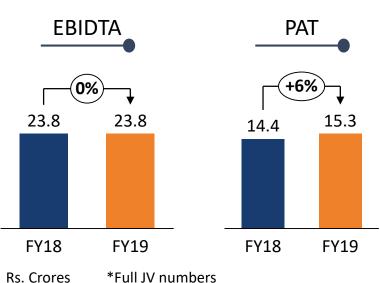
## **FY19 JV's Performance Highlights**



#### Nippon Leakless Talbros Pvt Ltd\*

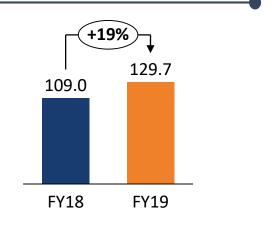
Total Income from Operations

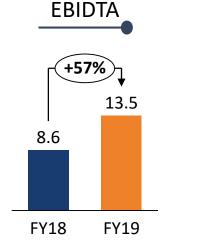


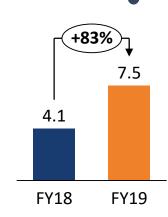


# Magneti Marelli Talbros Chassis Systems Pvt Ltd\*

Total Income from Operations



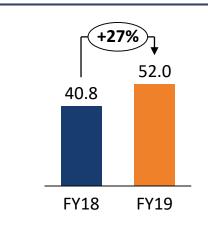


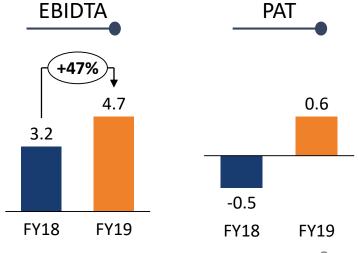


**PAT** 

#### Talbros Marugo Rubber Pvt Ltd\*

Total Income from Operations



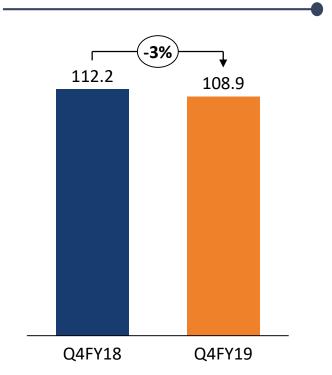


## **Consolidated Q4 FY19 Performance Highlights**

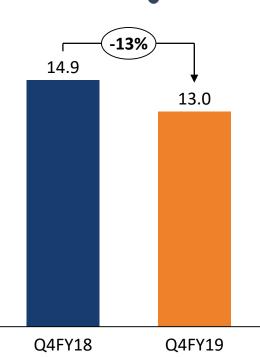


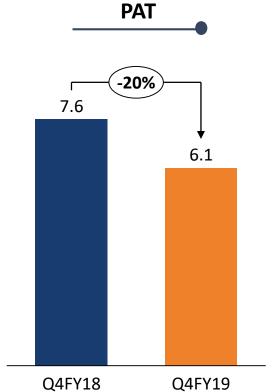
Rs. Crores





## EBIDTA^



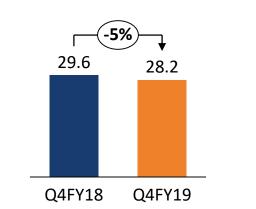


## **Q4 FY19 JV's Performance Highlights**



## Nippon Leakless Talbros Pvt Ltd

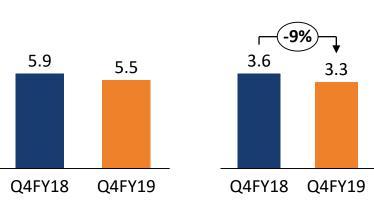
Total Income from Operations



PAT

EBIDTA

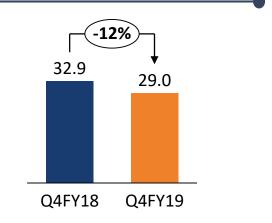
Rs. Crores



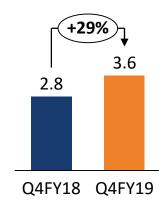
\*Full JV numbers

# Magneti Marelli Talbros Chassis Systems Pvt Ltd

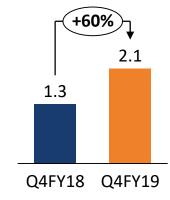
Total Income from Operations





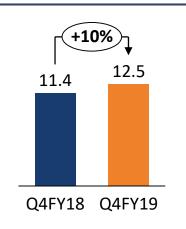


PAT

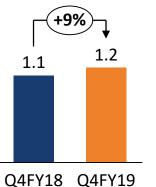


#### Talbros Marugo Rubber Pvt Ltd

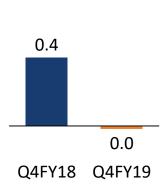
Total Income from Operations







PAT



## **Consolidated Profit & Loss Statement**



				_				
Particulars (Rs. In crores)	Q4 FY19	Q4 FY18	Y-o-Y	Q3 FY19	Q-o-Q	FY19	FY18	Y-o-Y
Revenue from Operations (Net of Excise)	106.2	110.2		125.1		482.8	393.0	
Other Income	2.6	2.1		2.7		7.1	6.3	
<b>Total revenue from Operation</b>	108.9	112.2	-3.0%	127.8	-14.8%	490.0	399.3	22.7%
Raw Material	58.7	62.2		72.8		272.7	221.7	
Employee Cost	13.9	13.1		15.6		59.2	51.4	
Other Expenses	23.2	22.1		24.3		100.0	79.1	
EBITDA	13.0	14.9	-12.5%	15.1	-13.7%	58.1	47.1	23.2%
EBITDA Margin	12.0%	13.3%		11.8%		11.9%	11.8%	
Depreciation	4.6	4.1		4.8		17.9	14.2	
EBIT	8.4	10.8	-22.6%	10.3	-18.4%	40.2	32.9	22.0%
EBIT Margin	7.7%	9.7%		8.1%		8.2%	8.2%	
Finance cost	3.8	3.5		4.0		15.5	13.9	
Profit before share of profit/loss from JVs	4.6	7.3		6.3		24.6	19.0	
Share of Profit from JVs	2.3	1.7		2.2		9.5	6.9	
Profit before Tax before Exceptional Items	6.9	9.0		8.5		34.1	25.9	
Tax	0.8	1.4		2.1		7.8	5.2	
Adjusted PAT	6.1	7.6	-19.1%	6.4	-4.8%	26.4	20.7	27.2%
Adjusted PAT Margin %	5.6%	6.7%		5.0%		5.4%	5.2%	
Exceptional Items	0.0	0.0		0.0		0.0	2.2	
Reported PAT	6.1	7.6	-19.1%	6.4	-4.8%	26.4	22.9	15.2%
Other Comprehensive Income	-0.5	-2.1		-1.7		-4.8	3.3	
Total Comprehensive Income	5.6	5.4	2.7%	4.7	19.8%	21.6	26.2	-17.4%

## **Consolidated Balance Sheet**



ASSETS	Mar-19	Mar-18
Non-current assets		
Property, plant and equipment	139.7	124.3
Capital work-in-progress	6.4	2.4
Intangible assets	1.1	0.7
Intangible Assets Under Development	0.2	0.6
Investments accounted for using the equity method	40.7	36.0
Investment Property	3.1	3.0
Financial assets		
Investments	20.1	27.2
Loans	1.2	1.2
Other Financial Assets	0.2	0.5
Current Tax assets (net)	0.0	0.3
Other non-current assets	4.5	1.2
Sub-total - Non-Current Assets	217.2	197.4
Current assets		
Inventories	110.5	109.2
Financial assets		
Trade receivables	135.3	124.2
Cash and cash equivalents	2.3	3.2
Bank balances other than Cash and Cash equivalents	6.9	4.6
Loans	5.7	5.7
Other financial assets	0.7	1.4
Other current assets	18.9	19.2
Sub-total - Current Assets	280.4	267.6
Assets Classified as held for Sale		
TOTAL - ASSETS	497.6	465.0

EQUITY AND LIABILITIES	Mar-19	Mar-18
Equity		
Equity Share capital	12.3	12.3
Non Controlling Interest		
Other equity	186.4	167.1
Sub-total - Shareholders' funds	198.8	179.4
LIABILITIES		
Non-current liabilities		
Financial liabilities		
Borrowings	25.2	15.5
Other financial liabilities	0.2	0.2
Provisions	3.6	3.2
Deferred tax liabilities (net)	2.7	4.2
Other non-current liabilities	0.9	0.0
Sub-total - Non-current liabilities	32.6	23.2
Current liabilities		
Financial liabilities		
Borrowings	112.3	101.8
Trade payables	117.3	137.2
Other financial liabilities	26.8	17.4
Other current liabilities	5.7	4.7
Provisions	1.5	1.3
Current tax liabilities (net)	2.6	0.0
Sub-total - Current liabilities	266.2	262.4
TOTAL - EQUITY AND LIABILITIES	497.6	465.0

## **Standalone Profit & Loss Statement**



Particulars (Rs. In crores)	Q4 FY19	Q4 FY18	Y-o-Y	Q3 FY19	Q-o-Q	FY19	FY18	Y-o-Y
Revenue from Operations (Net of Excise)	106.2	110.2		125.1		482.8	393.0	
Other Income	3.8	2.8		3.9		11.9	9.4	
<b>Total revenue from Operation</b>	110.1	113.0	-2.6%	129.0	-14.7%	494.8	402.4	23.0%
Raw Material	58.7	62.2		72.8		272.7	221.7	
Employee Cost	13.9	13.1		15.6		59.2	51.4	
Other Expenses	23.2	22.1		24.3		100.0	79.1	
EBITDA	14.2	15.6	-8.9%	16.3	-12.7%	62.9	50.2	25.1%
EBITDA Margin	12.9%	13.8%		12.6%		12.7%	12.5%	
Depreciation	4.6	4.1		4.8		17.9	14.2	
EBIT	9.6	11.6	-17.0%	11.5	-16.5%	45.0	36.0	24.8%
EBIT Margin	8.7%	10.2%		8.9%		9.1%	9.0%	
Finance cost	3.8	3.5		4.0		15.5	13.9	
Profit before Tax before Exceptional Items	5.8	8.0		7.5		29.4	22.1	
Tax	0.8	1.4		2.1		7.8	5.2	
Adjusted PAT	5.0	6.6	-24.3%	5.4	-7.3%	21.7	16.9	28.0%
Adjusted PAT Margin %	4.5%	5.8%		4.2%		4.4%	4.2%	
Exceptional Items	0.0	0.0		0.0		0.0	2.2	
Reported PAT	5.0	6.6	-24.3%	5.4	-7.3%	21.7	19.1	13.5%
Other Comprehensive Income	-0.5	-2.1		-1.8		-4.7	3.3	
Total Comprehensive Income	4.5	4.5	0.5%	3.6	24.3%	16.9	22.4	-24.3%

## **Standalone Balance Sheet**



ASSETS	Mar-19	Mar-18
Non-current assets		
Property, plant and equipment	139.7	124.3
Capital work-in-progress	6.4	2.4
Intangible assets	1.1	0.7
Intangible Assets Under Development	0.2	0.6
Investments accounted for using the equity method	0.0	0.0
Investment Property	3.1	3.0
Financial assets		
Investments	46.2	53.3
Loans	1.2	1.2
Other Financial Assets	0.2	0.5
Other Tax assets (net)	0.0	0.3
Other non-current assets	4.5	1.2
Sub-total - Non-Current Assets	202.6	187.5
Current assets		
Inventories	110.5	109.2
Financial assets		
Trade receivables	135.2	124.2
Cash and cash equivalents	2.3	3.2
Bank balances other than Cash and Cash equivalents	6.9	4.6
Loans	5.7	5.7
Other financial assets	0.7	1.4
Other current assets	18.9	19.2
Sub-total - Current Assets	280.2	267.6
Assets Classified as held for Sale	-	-
TOTAL - ASSETS	482.9	455.1

EQUITY AND LIABILITIES	Mar-19	Mar-18
Equity		
Equity Share capital	12.3	12.3
Non Controlling Interest	-	-
Other equity	171.9	157.2
Sub-total - Shareholders' funds	184.2	169.5
LIABILITIES		
Non-current liabilities		
Financial liabilities		
Borrowings	25.2	15.5
Other financial liabilities	0.1	0.2
Provisions	3.6	3.2
Deferred tax liabilities (net)	2.7	4.2
Other non-current liabilities	1.0	0.0
Sub-total - Non-current liabilities	32.6	23.2
Current liabilities		
Financial liabilities		
Borrowings	112.3	101.8
Trade payables	117.3	137.2
Other financial liabilities	26.8	17.4
Other current liabilities	5.6	4.7
Provisions	1.5	1.3
Current tax liabilities (net)	2.5	0.0
Sub-total - Current liabilities	266.0	262.4
TOTAL - EQUITY AND LIABILITIES	482.9	455.1

## **Business Confirmations & Strategy**



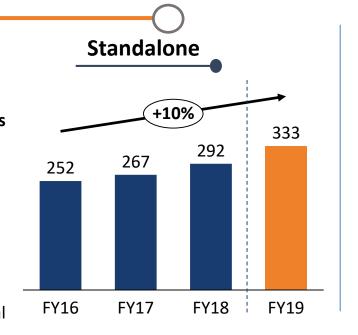
#### Gaskets

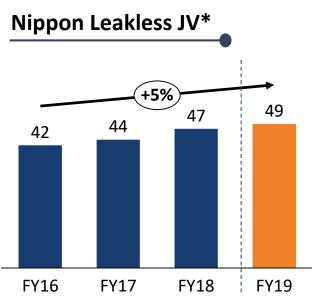
#### **New Orders in Q4FY19:**

- Export Order from an European OEM worth Rs. 5 Cr p.a.
- To supply Integrated Wire Harness Gasket to an OEM worth Rs. 15-20 Crs p.a. Supplies to start from Q1FY21

#### **Strategic Initiatives:**

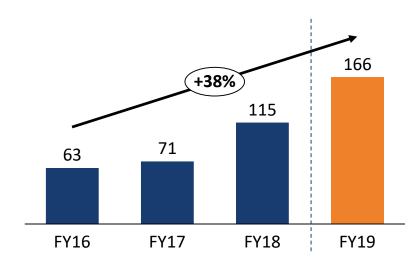
- Development of New age Sealing solution like Wire harness gaskets
- Installation of Post Coating Line, to rationalize raw material costs
- Strategic Raw material sourcing agreement with Lydall Performance materials & Interface Performance materials, USA to bring savings in operational costs, reduction in raw material inventory and working capital investments





#### **Forgings Segment**

- Installation of 2500 Ton Press by end June'19
- In discussion with various Indian & European Tier 1 Customers for heavier forging products
- Started supplies for the order received from an European OEM
- Moving towards heavier forged parts, with an estimated Revenues of Rs. 35 Crores per annum
- Recently won an order from an Auto Maker, with Estimated Revenues of Rs. 12 Crores per annum
- Order from an European OEM worth Rs. 8 Crores per annum
- Currently, this segment is gaining momentum in both Domestic and overseas market



## **Business Confirmations & Strategy**

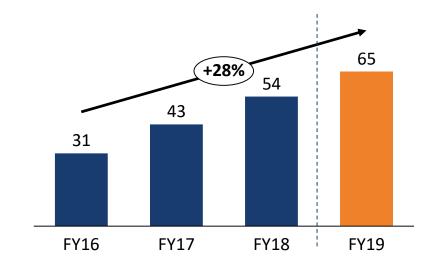


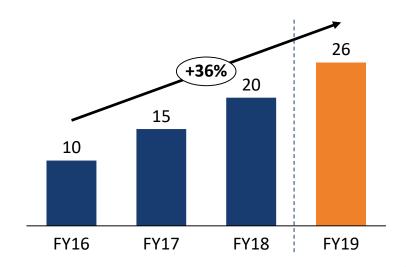
## Magneti Marelli Talbros Chassis Systems Pvt Ltd (MMT)\*

- New order from a Domestic OEM for Lower Control Arm worth Rs. 10
   Crs p.a. Supplies to start from Q1FY21
- Order from an OEM in UK worth ~Rs. 35+ Crores per annum
- Order from Maruti Suzuki to supply Control Arm Assemblies for Front Suspension, with an Estimated Revenues of Rs. 24 crores per annum
- Started Supplies for the order received from an European OEM
- Commenced Supplies for RE60 Bajaj

#### Talbros Marugo Rubber Pvt Ltd (TMR)\*

- New orders worth Rs. 5-8 Crs p.a. from existing customers
- Order from SML Isuzu worth ~Rs. 3 Crores per annum
- Hoses division has witnessed improved volumes during the year from Maruti Suzuki
- To start supplying Hoses to Marugo Rubber, Japan





## **Leadership Team driving Growth & Profitability**





**Joint Managing Director** 

#### **Anuj Talwar**

Is a Bachelor in Business Administration from college of William & Mary, Virgina, USA and Master of Business Administration from Boston University Graduate School of Management. He has been associated with the Company since 2008. He has over 10 years of rich experience in the Corporate Finance, Credit analysis ,Auto Industry and M&A.



#### Navin Juneja

Is a B.Sc. (Mathematics) and Chartered Accountant (FCA). He is working as Finance Head of Talbros Group as its Group CFO. He also advises various companies on financial management and corporate planning. He has more than 30 years of rich experience in Finance, Accounting and Strategic Planning.



One of the
Most Hedged
Auto
Component
Players



Over 6 Decades of experience in Auto Component manufacturing



Diversified Auto Component player with presence across Two Wheelers, Passenger, Commercial Vehicles and Farm Equipment's



Wide client base, ~40% revenue from top 5 clients



Businesses across **OEMs**, **Exports** and **After Market** 



Four International Technology Tie-ups including 3 JVs for Best in Class Products



Diversified Portfolio - Gaskets, Forgings, Suspension Systems, Anti-vibration Products & Hoses

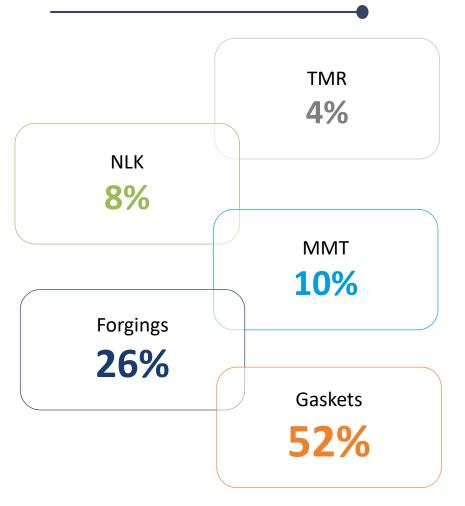


Consistent *Dividend Pay-out over 50 years* 

## **Diversified Portfolio**







## Segments

- 2 Wheelers
- 3Wheelers
- Passenger Vehicles
- Commercial Vehicles
- Agri / Off-Loaders

and Industrial

## Product Portfolio

- Gaskets
- Heat Shields
- Forgings
- Chassis Systems
- Anti vibration
- Hoses

## Market Exposure

- OEMs
- After Market
- Exports
- Others



# **Growth Strategy**

## **Strong Global Partnerships - Joint Ventures**



#### **Joint Ventures**

# NLK 日本リークレス工業株式会社 NIPPON LEAKLESS CORPORATION

Nippon Leakless Talbros Pvt Ltd (NLK)



Magnetti Marelli Talbros Chassis Systems Pvt Ltd (MMT)



Talbros Marugo Rubber Pvt Ltd (TMR)

#### About the JV

- Nippon Leakless Corporation (Japan) One of the largest global manufacturers of gaskets and a major Supplier for Honda
- Established in 2005 with 40% Talbros Share
- 100% Sales to OEMs to Honda and Hero
- Magneti Marelli S.p.a (Milano) A Fiat group company with annual revenue of over € 6 Bn
- 50:50 partnership commenced production in April 2012
- 100% Sales to OEMs
- Significant share of Control Arms business from Maruti Suzuki and Tata
- Marugo Rubber Industries Ltd (Japan) Global leader in supply of Anti-Vibration Product and Hoses
- 50:50 partnership commenced production in February 2013
- 100% Sales to OEMs predominantly Maruti Suzuki

#### **Products**

## ucts Customers

Gaskets

- Hero Motor Corp
- HMSI
- India Yamaha
- Honda Car India
- Maruti Suzuki
- Honda Siel Power Products

- Control Arms
- Front Axle
- Rear Axle

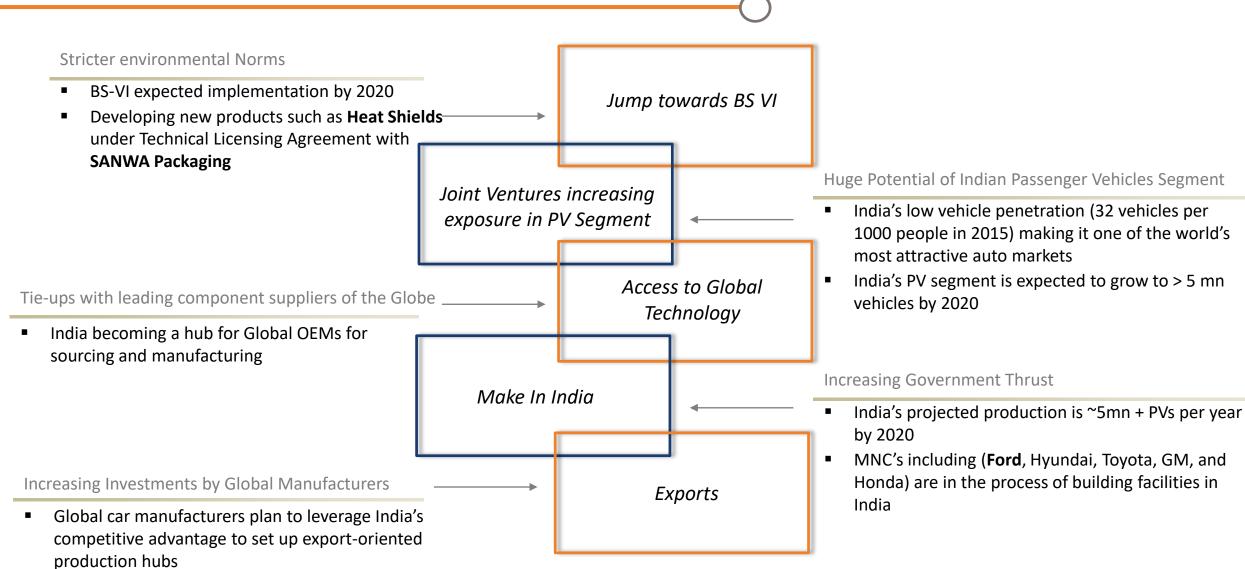
- Bajaj Auto
- Mahindra & Mahindra
- Maruti Suzuki India
- Tata Motors
- Significant share of Control Arms business from Maruti

- Engine Mounts
- Strut Mounts
- Mufflers & Hangers
- Suspension Bushes
- Rubber Bushes
- Hoses

- Maruti Suzuki
- QH Talbros
- Endurance Technologies
- Rane (Madras) Ltd
- Escort India
- TATA

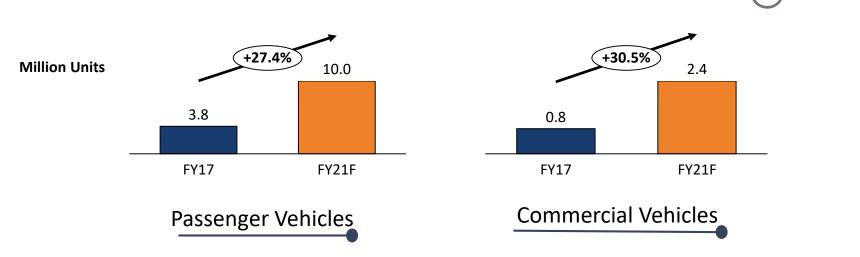
## **Strong Tailwinds...**

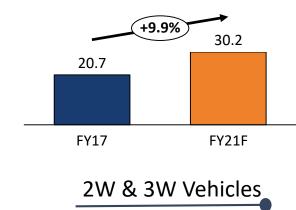




## **The Automotive Opportunities**

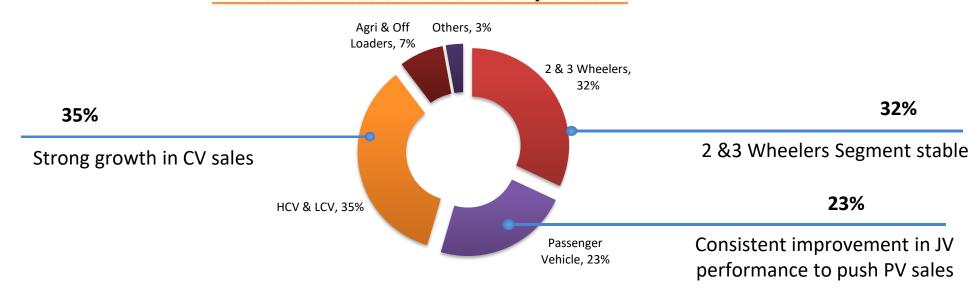






Source: IBEF

## TACL: Domestic Sales Break up FY19





# Business Overview

## **Key Milestones**



Payen Talbros incorporated in collaboration with Coopers Payen UK Technical Agreement with **Nippon Leakless**, Japan to manufacture **Non-Asbestos Gaskets** 

•2008 - Technical Agreement with **SANWA**, Japan

• 2009 – Technical Agreement with **Interface**, Germany

JV with **Marugo Rubber**, Japan for Anti-Vibration and Hoses



- 1979 Renamed as Talbros Automotive Components Ltd
- 1980 Maiden **IPO**
- 1985 Transfer of technology from Payen International UK

- JV with Nippon
   Leakless Corporation,
   Japan for Automotive
   Gaskets
- Diversification into Forging business commenced

JV with Magneti Marelli, Italy for Suspension components

## **Board of Directors**





Mr. Naresh Talwar
Chairman



Mr. Umesh Talwar
Vice Chairman & MD



Mr. Varun Talwar

Joint Managing Director



Mr. Anuj Talwar

Joint Managing Director



Mr. Navin Juneja

Director



Mr. Vidur Talwar

Non Executive Director



Mr. V Mohan
Independent Director



Mr Anil Kumar Mehra
Independent Director



Mr. Amit Burman
Independent Director



Mr. R R Vederah
Independent Director



Mrs. Priyanka Gulati
Independent Director



Mr. Ajay Kumar Vij
Independent Director

## **Executive Management**



#### Mr. Manish Khanna

#### **Chief Financial Officer**

A Qualified CA and MBA, he has over 17 years of experience with LeeBoy India Constructions, Doosan Infracore, Escorts Construction Equipment and Amforge Industries

#### Mr. Suresh Sharma

#### **President Operations – Gaskets Division**

He is an engineer and MBA (Operations). He has over 25 years of experience in the Auto Components sector and has worked with Munjal Showa, Endurance, JBM Auto and Omax Auto

#### Mr. Noriyuki Deguchi

#### Managing Director - Nippon Leakless Talbros Pvt. Ltd.

He holds BE degree and has experience of 25 years working in the Gasket Industry. He has been associated with Nippon Leakless for over a decade

#### Mrs. Seema Narang

#### **Company Secretary**

She has over 22 years of experience in the secretarial department and has worked with Whirlpool of India and Aksh Optifibre Ltd

#### Mr. Rajiv Mittal

#### **President – Forging Division**

Has been associated with QH talbros for past 10 years and has been a part of the CFT team at QH Talbros

#### Mr. Ashish Gupta

#### CEO - Magneti Marelli Talbros Chasis System Pvt. Ltd.

He holds a BE degree and has over 24 years of experience with manufacturing companies in India, Europe & CIS

#### Mr. Toshiya Morimoto

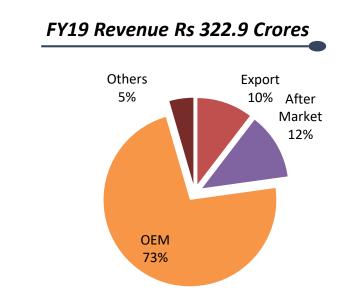
#### Managing Director - Talbros Marugo Rubber Pvt. Ltd

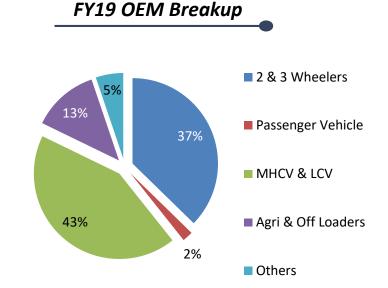
He is an Engineer and has an experience of over 37 years and has worked with Sanyo Electric Co. Limited

#### **Standalone Business - Gaskets**



- In House tool design and manufacturing
- ~40% Market share in Gaskets 3x the nearest competitor
- Market Leader in Two Wheeler, Agri &
   Off Loaders, HCV & LCV segment
- Tier I OE supplier for 12 of our customers
- Single Source Supplier for 5 of our customers
- 100% Asbestos Free player
- Export orders from Cummins, Daimler,Volvo and Harley Davidson
- Introduced dedicated Heat Shield line:
   critical for heat, sound and vibration
   insulation
- Revenue for FY19 stood at Rs 322.91





#### **Products - Various Types and Shapes**

8

Multi Layer Steel



**Exhaust Manifold** 



**Heat Shield** 



**Rubber Molded** 



**Cylinder Head** 

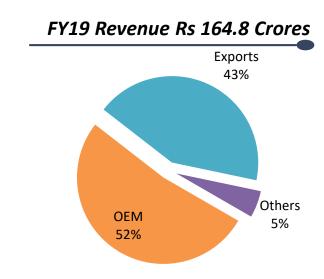


**Edge Molded** 

## **Standalone Business - Forgings**



- One stop solution for Hot Forging (750 to 1,600 Ton Press)
- In-House tool design and manufacturing
- Strong presence in Overseas Market &
   Supplier to top Tier I companies
- One Stop Solution for Die Design,
   Machine parts and Heat treatment
   (Normalizing and Carbohydrizing)
- Revenue for FY19 stood at Rs 164.8 Cr



#### **Products - Various Types and Shapes**

King Pins



**Gear Blanks** 

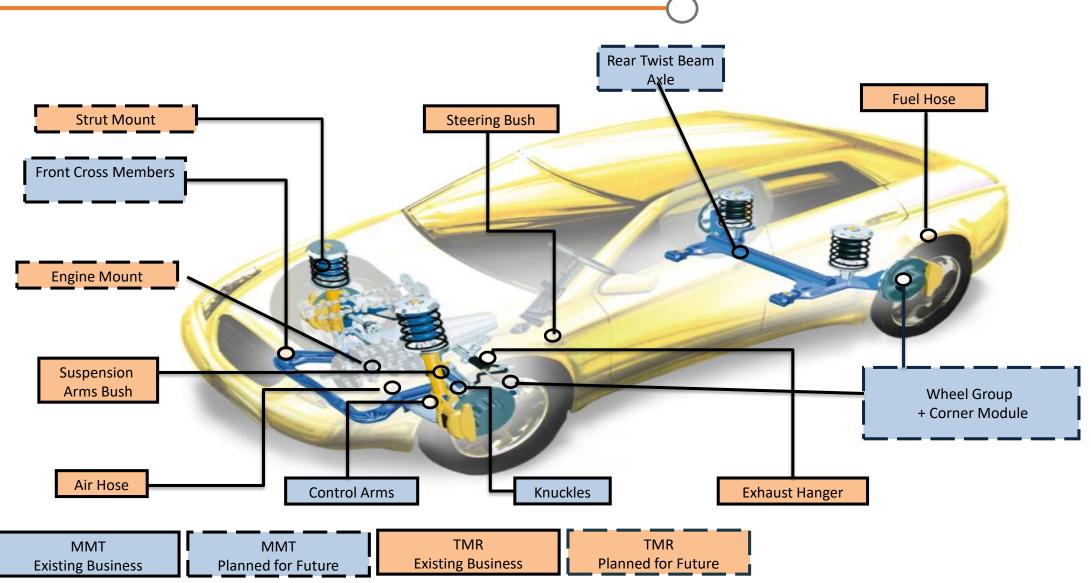


**Housing and Yoke Shafts** 



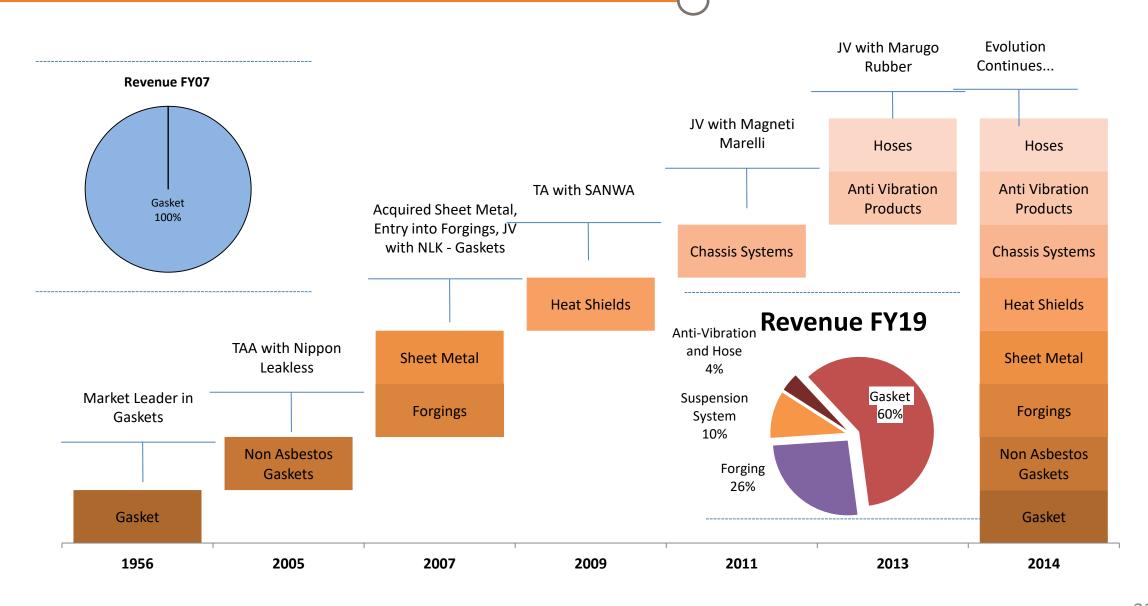
## **Scope of Joint Ventures**



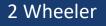


## **Evolving Product Portfolio**































































































## **Manufacturing Facilities**





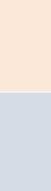
<u>Gasket</u>

Faridabad, Haryana (2 plants & R&D Centre) Pune, Maharashtra & Sitarganj, Uttarakhand



Forging

Bawal – Haryana





**Nippon Leakless** 

Bawal – Haryana Haridwar – Uttarakhand



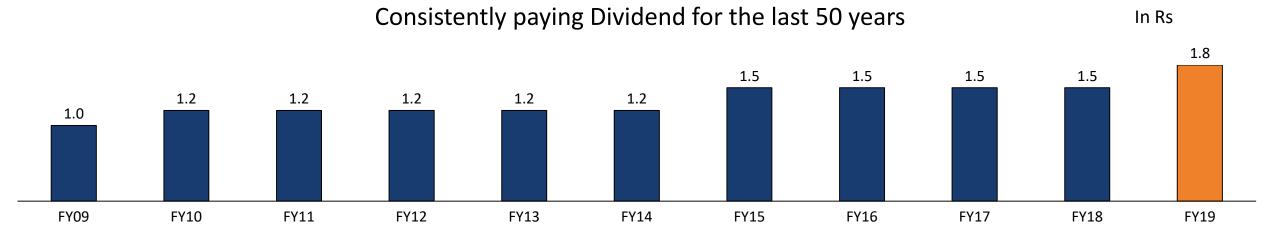
<u>Talbros Marugo Rubber</u> Manesar – Gurgaon



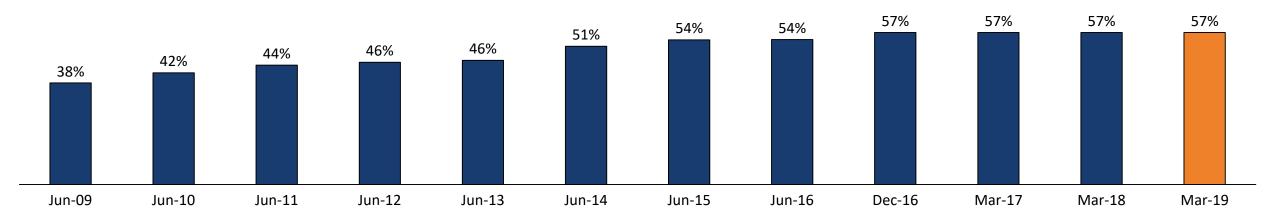
Magneti Marelli Talbros Faridabad - Haryana

## **Equity**











## For further information, please contact:

Company:	Investor Relations Advisors :
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