

TALBROS AUTOMOTIVE COMPONENTS LIMITED



Q3 & 9M FY23 INVESTOR PRESENTATION

February 2023



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Talbros Automotive Components Ltd (TACL) - Group Product Portfolio Entities TACL Group Turnover*(Rs. Crs) **9M FY22 9M FY23 TACL Standalone** 315 280 Gaskets 56 68 Nippon Leakless Talbros Pvt Ltd 160 156 **Forgings TACL Standalone** 9M FY23 **9M FY22** 755 **644** Chassis Marelli Talbros Chassis Systems Pvt Ltd 115 155 **Components** Anti Vibration 56 **Talbros Marugo Rubber Pvt Ltd** 38 **Products &** Hoses

New Multi year orders worth over "Rs. 1000 crores received



TACL has received new multi years orders over Rs. 1,000 crores from both, domestic and overseas customers across its business divisions, product segments and JVs. These orders are to be executed over a period of next 5 years covering the company's product lines – gaskets, heat shields, forgings and chassis. These orders will help us increase our share with existing customers and new customers across geographies thereby gaining market share in coming years.

~Rs. 400 Crs.

The order spans across newly invested technologies such as heat shields for which we have secured new customers in the Domestic PV space.

The Company has received orders from a new overseas customer through which we have entered in the Agri, Construction & offroad segment.

18% account for Electric Vehicles segment for leading domestic OEM for PV Segment.

~Rs. 420 Crs.

Orders received from a leading established domestic OEM for the Electric Vehicles (EV) for over Rs. 160 crores over 5 years.

Received orders from new customers for multiple auto parts for multiple applications.

Received orders from new OEM customers in the non-automotive segment for export markets.

~Rs. 150 Crs.

Orders received through its JV: Talbros Marugo Rubber for Rubber Hoses which will be directly used to facilitate the E20 fuel mechanism from multiple passenger vehicle OEMs in India.

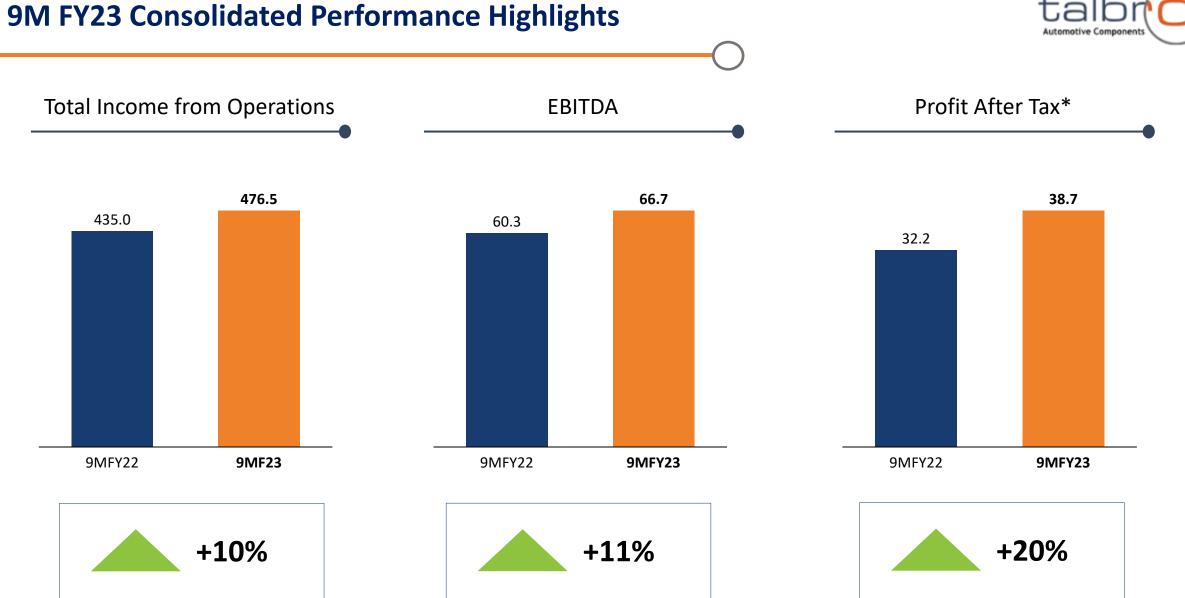
The Government of India has laid down a target of achieving 20% ethanol blending in petrol by 2025 which will be known as E20. With the use of Biofuel, it will help reduce pollution levels and imports of crude oil in our country.

~Rs. 60 Crs.

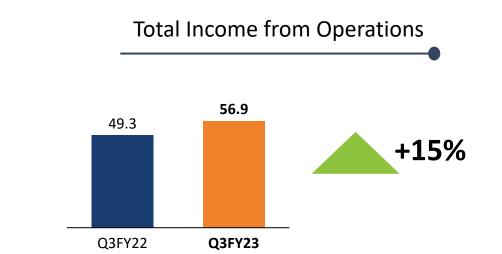
Orders received in the heat shield business from a leading passenger vehicle (PV) OEM in India.

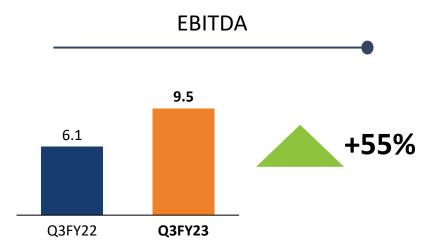
This order will help us increase our domestic market share which will help us grow in the coming years.

Q3 FY23 Consolidated Performance Highlights Total Income from Operations Profit After Tax* EBITDA 23.8 13.7 159.7 150.5 20.8 11.1 Q3FY22 Q3FY23 Q3FY22 Q3FY23 Q3FY22 Q3FY23 +6% +14% +24%



Q3 FY23 Standalone Business Performance Highlights Total Income from Operations EBITDA Gaskets 101.4 102.4 14.6 14.4 +1% -2% Q3FY22 Q3FY23 Q3FY22 Q3FY23





Forgings

9M FY23 Standalone Business Performance Highlights Total Income from Operations EBITDA Gaskets 315.5 42.9 38.5 280.3 +13% +12% 9MFY22 **9MFY23** 9MFY22 **9MFY23 Total Income from Operations** EBITDA Forgings 23.6 159.8 155.6 21.7 +3% +9%

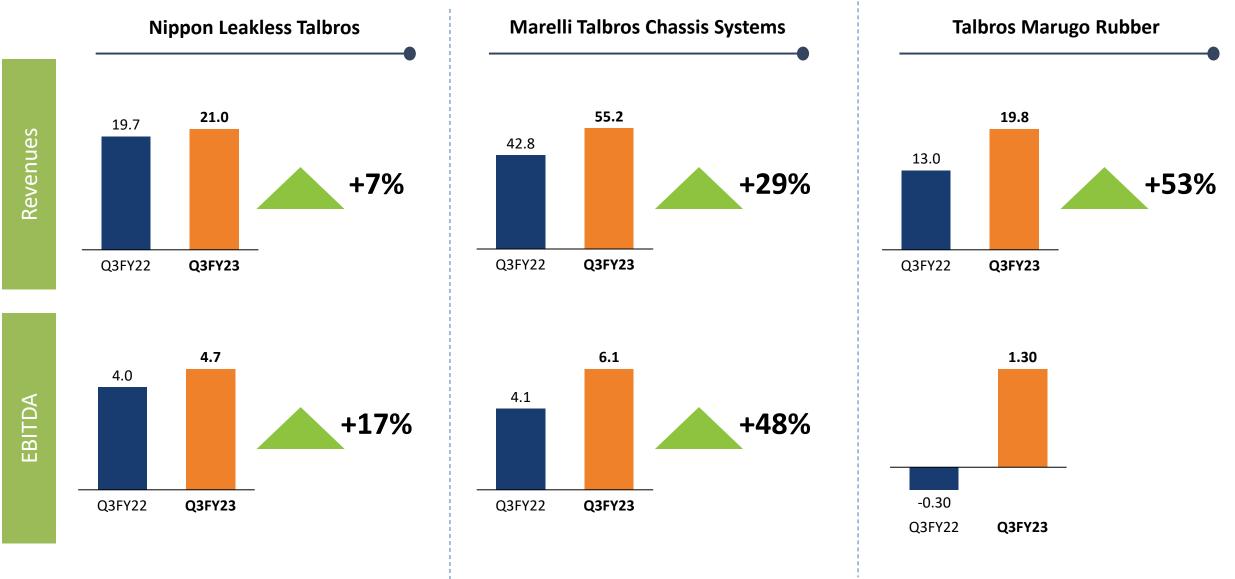
9MFY22

9MFY23

9MFY22 **9MFY23**

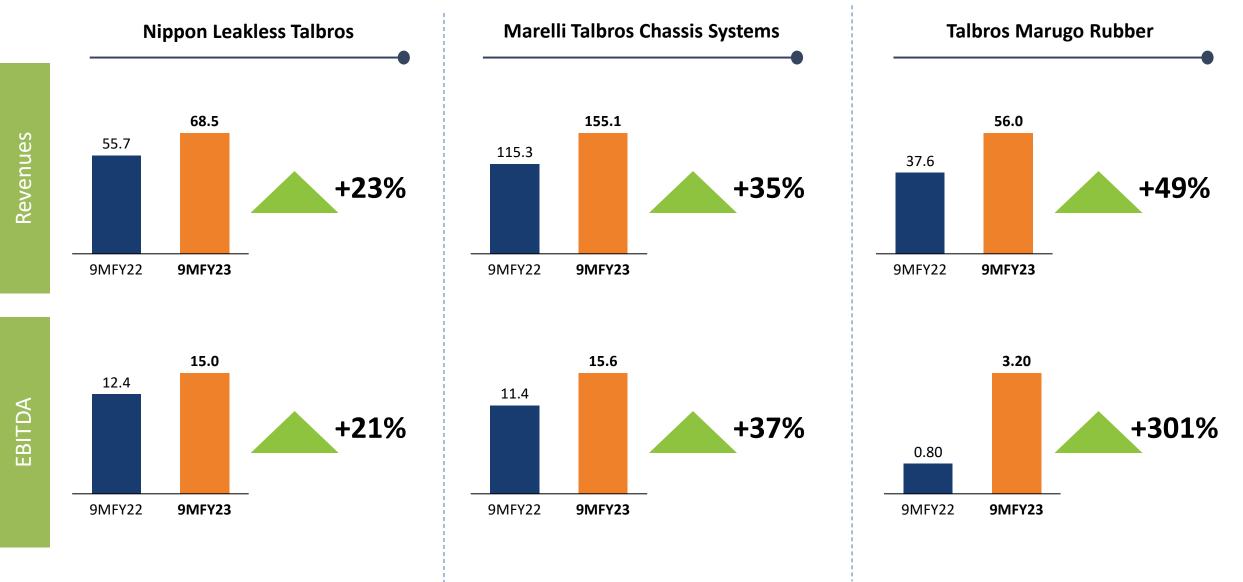
Q3 FY23 Consolidated Performance Highlights





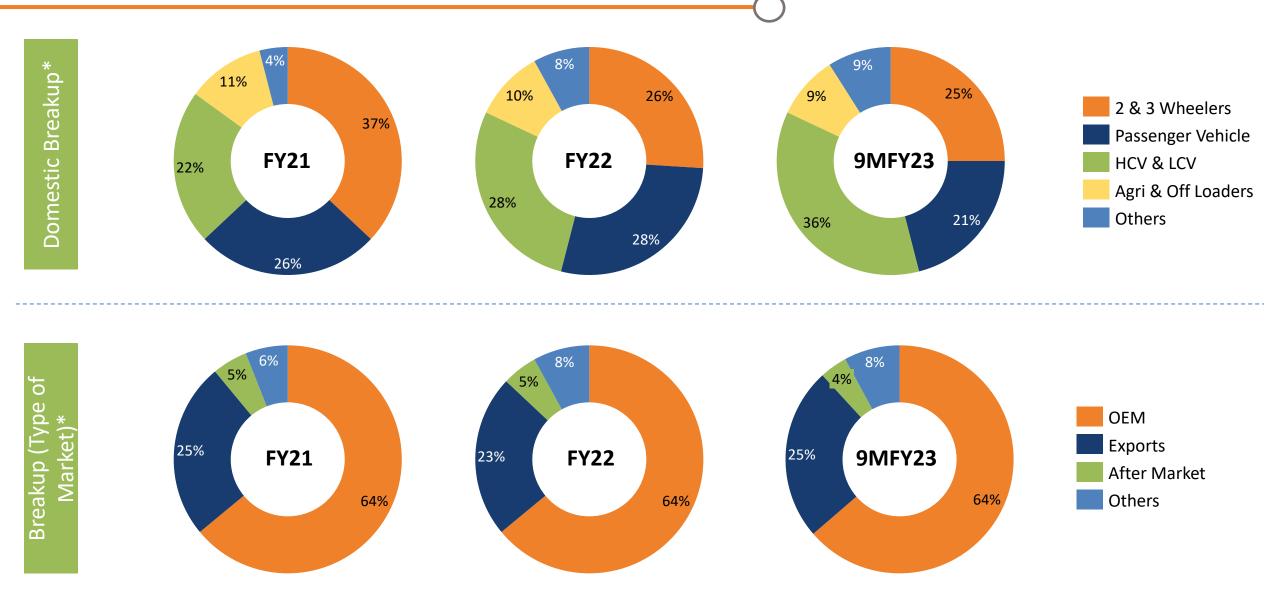
9M FY23 Consolidated Performance Highlights





Across varied segments...





Q3 & 9M FY23 Consolidated Profit & Loss Statement



Particulars (Rs. In crores)	Q3 FY23	Q3 FY22	Y-o-Y	9MFY23	9MFY22	ΥοΥ
Revenue from Operations	158.5	148.4	7%	472.2	429.2	10%
Other Income	1.1	2.1	770	4.3	5.8	10/0
Total revenue from Operation	159.7	150.5	6%	476.5	435.0	10%
			076			1070
Raw Material	86.4	80.2		254.2	228.9	
Employee Cost	17.2	16.9		53.2	49.2	
Other Expenses	32.2	32.6		102.5	96.6	
EBITDA	23.8	20.8	14%	66.7	60.3	11%
EBITDA Margin	14.9%	13.8%		14.0%	13.9%	
Depreciation	6.3	5.5		17.9	17.2	
EBIT	17.5	15.3	14%	48.8	43.1	13%
EBIT Margin	11.0%	10.2%		10.2%	9.9%	
Finance cost	3.3	2.8		8.2	9.0	
Share of Profit from JVs	3.0	1.7		8.3	5.3	
Profit before Tax	17.3	14.2	22%	48.9	39.4	24%
Тах	3.5	3.1		10.2	7.2	
Profit After Tax	13.7	11.1	24%	38.7	32.2	20%
PAT Margin %	8.6%	7.4%		8.1%	7.4%	



Commenting on the performance Mr. Anuj Talwar, Jt. Managing Director, Talbros Automotive Components Limited said:

"The Company has reported strong financial performance in Q3 & 9M FY23. The company registered topline growth of 6% in Q3FY23 at Rs. 160 Crore. EBITDA and PAT have also grown by 14% and 24% to Rs. 24 crores and Rs. 14 crores, respectively. For 9MFY23 the company delivered topline growth of 10% to Rs. 477 Crores. EBITDA stood at 67 crore, a growth of 11% YoY and PAT stood at 39 Crore a growth of 20% YoY.

In FY23 The company has added new multi years orders over Rs. 1,000 crores from both, domestic and overseas customers across its business divisions, product segments and JVs. These orders are to be executed over a period of next 5 years. These orders will help us increase our share with existing customers and new customers across geographies thereby gaining market share in coming year.

The order spans across newly invested technologies such as heat shields for which we have secured new customers in the domestic PV space and exports. We have also received orders from a leading and established domestic OEM for the Electric Vehicles (EV) for over Rs. 160 crores over 5 years and we have received orders from new OEM customers in the non-automotive segment for export markets.

Talbros through its Joint venture Talbros Marugo Rubber has received orders worth Rs. 150 Crores for Rubber Hoses will be directly used to facilitate the E20 fuel mechanism from multiple passenger vehicle (PV) OEMs in India. The rubber hoses manufactured by Talbros are E20 compliant. This embarks Talbros' journey towards sustainability.

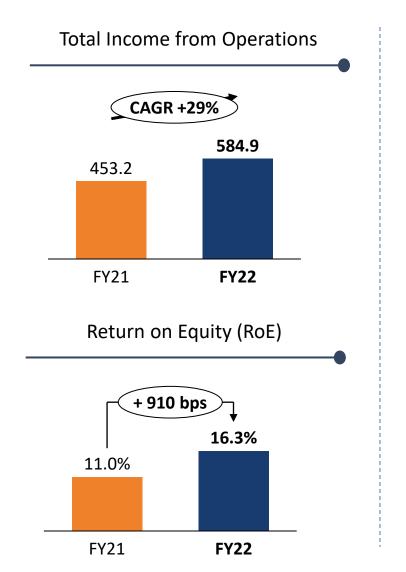
The automotive sector is expected to level off to pre pandemic levels by FY24 and the demand sentiments for a majority of the automotive segments have remained healthy. CV segment continues its positive traction and its expected to come closer to a peak of over million units. The budget has been positive for the automotive sector and Talbros is well positioned to leverage all the opportunities."

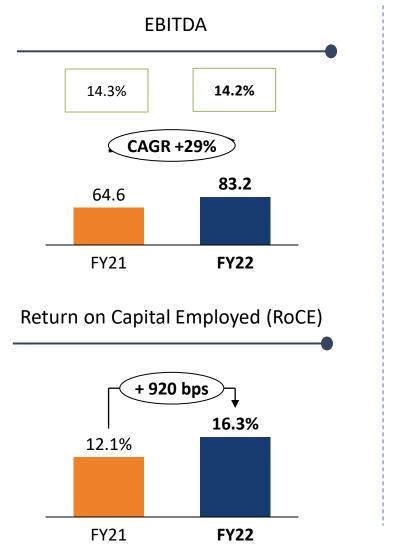
* Excludes Exceptional Items

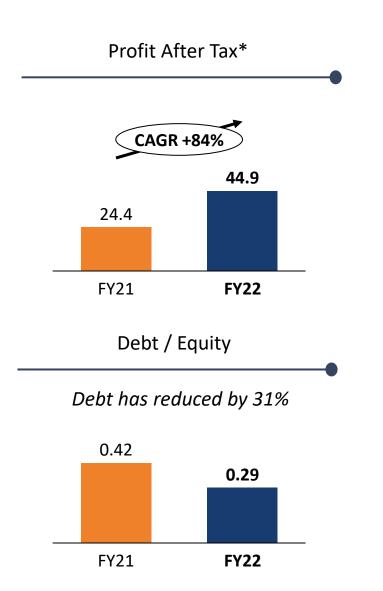
^ Includes other income

Substantial Improvement in Business





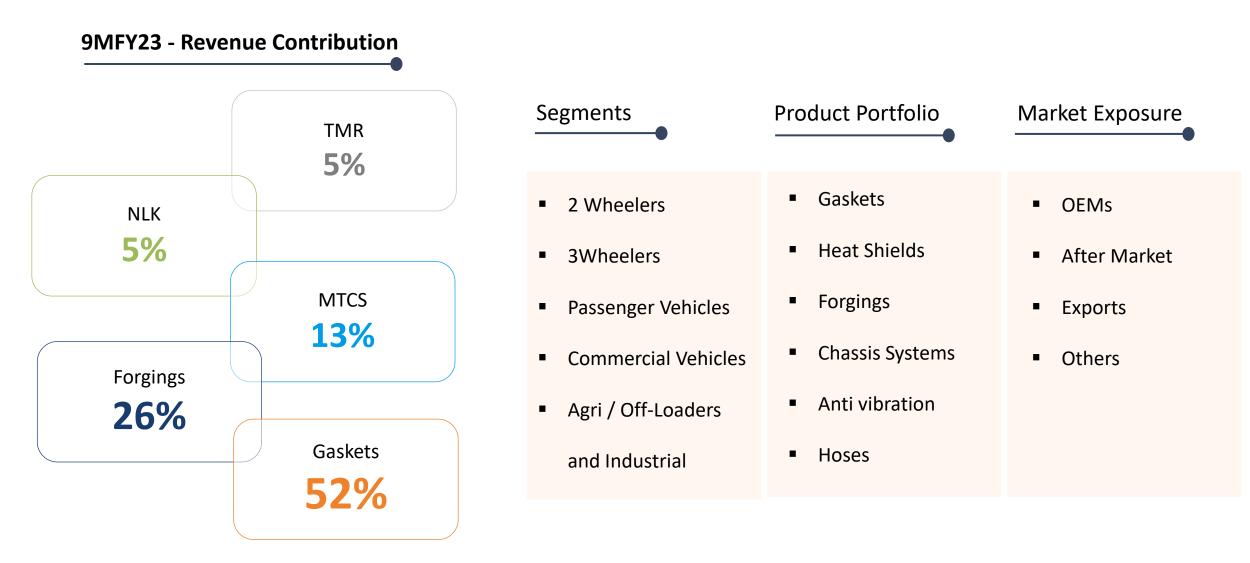




RoE = PAT / Avg. Equity ; RoCE = EBIT / Avg. Capital Employed (Equity + Total Debt)

Hedged Portfolio...





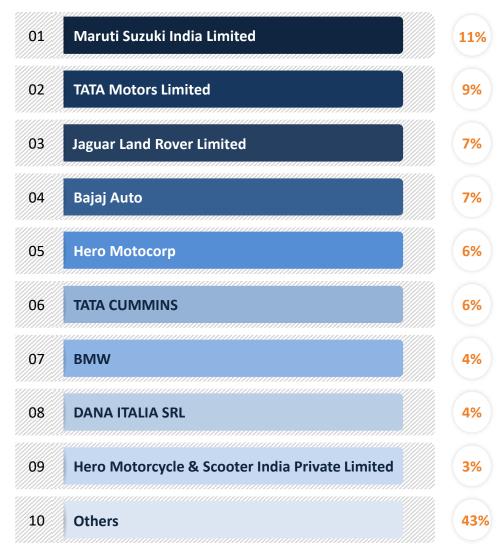
Having Diversified Customer base - Top 10 Customers



FY22

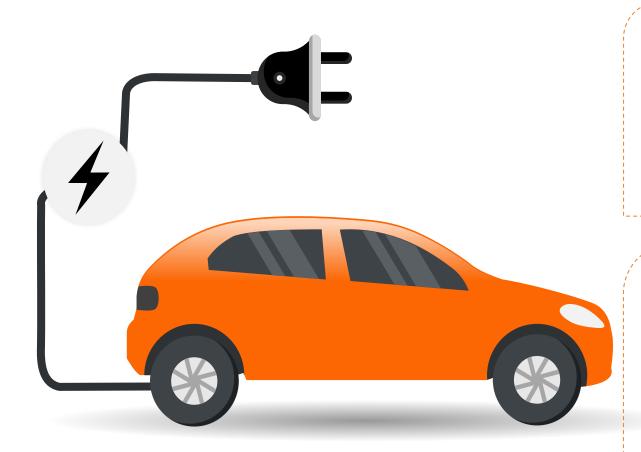


9MFY23



Venturing into EV





FORGINGS

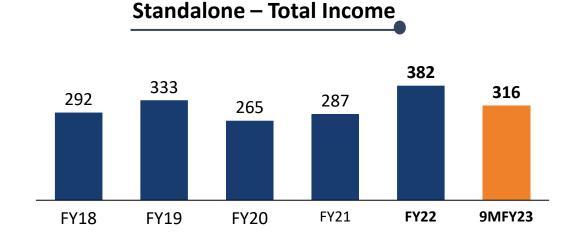
 Supplying parts for Plug-in hybrid Electric Vehicles to OEMs globally



- Marelli Talbros is working on new RFQ's
 for several Indian and global OEM's for
 supporting development of future EV's
 Marelli Talbros Supplies Critical
 - Suspension Components to EV's

Gasket Business



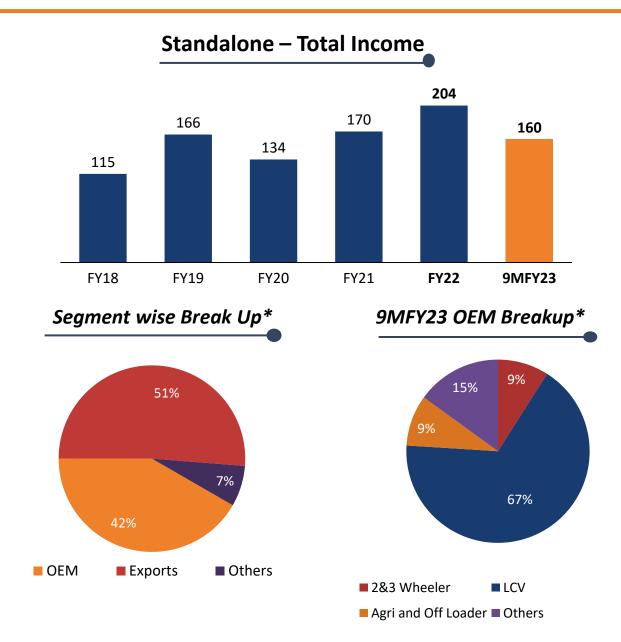


Segment wise Break Up* 9MFY23 OEM Breakup* 6% 10% 17% 32% 13% 7% 16% 70% 1% 28% 2&3 Wheeler Passenger Vehicle ■ Export ■ After Market ■ OEM ■ Others MHCV LCV Agri and Off Loader Others

- In House tool design and manufacturing
- ~40% Market share in Gaskets 3x the nearest competitor
- Market Leader in Two Wheeler, Agri & Off Loaders, HCV & LCV segment
- Single Source Supplier for 5 of our customers
- 100% Asbestos Free player
- Export orders from established international brands
- Introduced dedicated Heat Shield line: critical for heat, sound and vibration insulation
- Signed up exclusive contract with SANWA for Light Weight Aluminium Heat Shields which is used for automotive applications specially in PV segment and is a futuristic product technology
- Value added features like Noise Reduction, Emission Control, Heat Insulation at challenging temperatures and is a widely used on new generation engines including Hybrid and EVs
- This product will be of a strong support to OEMs in building BS-VI products

Standalone Business – Forgings



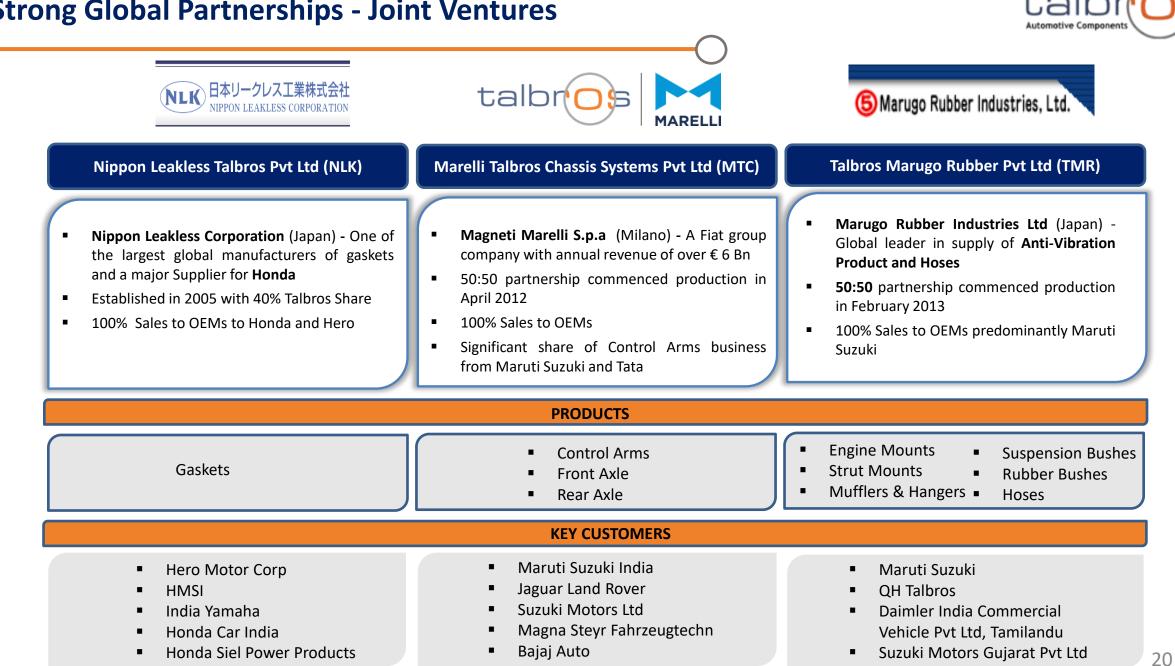


- One stop solution for Hot Forging
 - (750 to 2,500 Ton Press)
- In-House tool design and manufacturing
- Strong presence in Overseas Market & Supplier to top Tier I companies
- **One Stop Solution** for Die Design, Machine parts and Heat treatment (Normalizing and Carbohydrizing)
- Revenue for 9MFY22 stood at Rs 161 Cr
- Received order worth Rs. 25 cr to be delivered in FY22 for **Plugin Hybrid EV**
- Installation of 2,500 Ton Press completed
- In discussion with various Indian & European Tier 1 Customers for heavier forging products
- Started supplies for the order received from a European OEM
- Moving towards heavier forged parts
- Currently, this segment is gaining momentum in both Domestic and overseas market

Products - Various Types

King Pins Gear Blanks

- Dump End
- **Retaining Plate**
- Housing & Yoke Shafts
 - **Companion Flange**

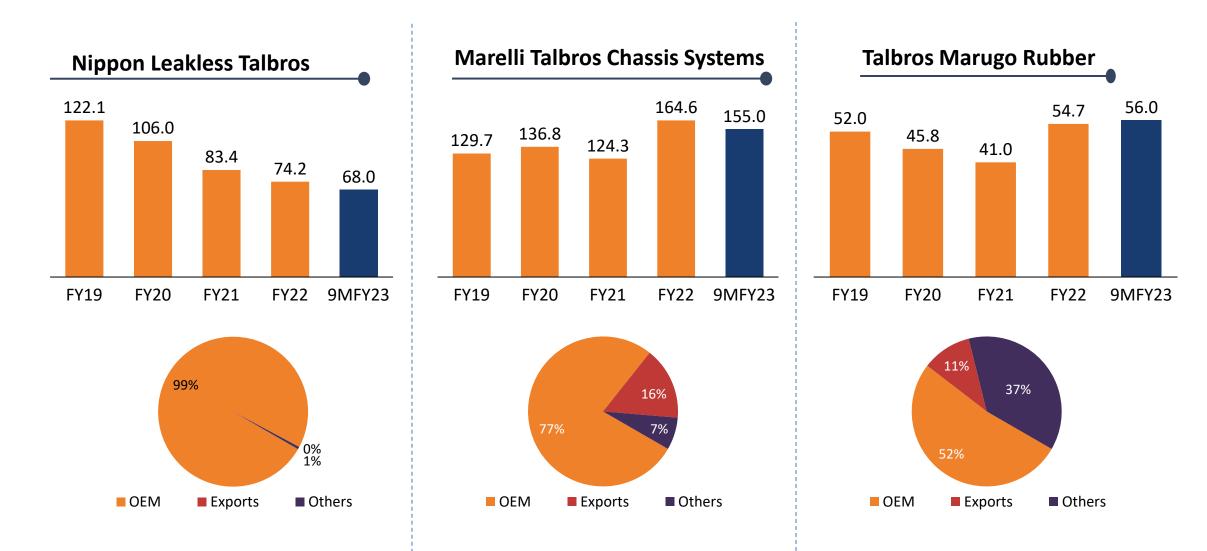


Strong Global Partnerships - Joint Ventures



JV's Performance Highlights - Total Income from Operations





About Us



One of the Most Hedged Auto Component Players



Over 6 Decades of experience in Auto Component manufacturing



Diversified Auto Component player with presence *across* **Two Wheelers**, **Passenger, Commercial Vehicles and Farm Equipment's**



Wide client base, ~40% revenue from top 5 clients



Businesses across **OEMs, Exports** and **After Market**



Four International Technology Tie-ups including 3 JVs for Best in Class Products



Diversified Portfolio - Gaskets, Forgings, Suspension Systems, Anti-vibration Products & Hoses



Consistent *Dividend Pay-out over 50 years*





Anuj Talwar – Joint Managing Director

Is a Bachelor in Business Administration from college of William & Mary, Virgina, USA and Master of Business Administration from Boston University Graduate School of Management. He has been associated with the Company since 2008. He has over 16 years of rich experience in the Corporate Finance, Credit analysis and Auto Industry, coupled with his extensive knowledge, expertise in Business Development, International Marketing, General Management and focus on new tech.

Mr. Anuj Talwar is looking after the performance and business growth of the Company and its Joint Ventures on regular basis.

He has been successfully able to streamline – products, people perception and positioning of the Company.

Navin Juneja – Director & Group CFO

Is a B.Sc. (Mathematics) and Chartered Accountant (FCA). He is working as Finance Head of Talbros Group as its Group CFO. He is also a Director on Board of the Company. He advises the Company, its Joint Ventures and other Group Companies on Financial Management and Corporate Planning.

He has more than 36 years of rich experience in Finance, Accounts, Treasury, Taxation and General Management.

He has extensive experience in the development and implementation of strategic business plans.



Board of Directors



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Mr. Naresh Talwar Chairman	 Mr. Naresh Talwar, aged 80 years, is a Promoter and Non- Executive Chairman of the Company. He has been associated with the Company since 1976. He was elected as Chairman of the Company on April 01, 2000. He is a graduate from St. Stephen College, Delhi University, having rich experience in the automotive components industry for more than 53 years. 	Mr. Umesh Talwar Vice Chairman & MD	 Mr. Umesh Talwar, has done B.Com (Hons) from Delhi University and MBA from XLRI, Jamshedpur. He has more than 44 years of rich experience in the automotive components industry. Associated with compnay since 1977 Mr. Umesh Talwar is one of the Promoters of the Company and has been managing the affairs of the company as its Vice Chairman & Managing Director (VCMD) since 2000
Mr. Varun Talwar Joint Managing Director	 Mr. Varun Talwar, aged 51 years, has done BS in Business Administration from Drexel University, Philadelphia USA. He has been associated with the Company since 2006. Worked overseas with Stoffel Seals Corporation i.e. a New York (NYC) based Company besides American Express Bank (NYC). Has more than 24 years of experience in the IT, Auto Components & Health Care Industry 	Mr. Anuj Talwar Joint Managing Director	 Mr. Anuj Talwar, aged 40 years, is a Bachelor in Business Administration from college of William & Mary, Virgina, USA and Master of Business Administration from Boston University Graduate School of Management Associated with the Company since 2008. He had over 16 years of rich experience in the Corporate Finance, Credit analysis and Auto Industry
Mr. Navin Juneja Director	 Mr. Navin Juneja, aged 63 years, is a B.Sc. (Mathematics) and Chartered Accountant (FCA). He is working as Finance Head of Talbros Group as its Group CFO Advises various companies on financial management and corporate planning. He had more than 36 years of rich experience in Finance, Accounting and Strategic Planning 	Mr. Vidur Talwar Non-Executive Director	 Mr. Vidur Talwar, aged 49 years has done B.S. in Business Administration and MBA in Finance from Drexel University, Philadelphia, PA Responsible for day-to-day operations of T&T Motors, dealers for Mercedes Benz. He has more than 25 years of rich and varied experience in automotive components industry
Mr. Deepak Jain Independent Director	Mr. Deepak Jain has been appointed as an Additional Director w.e.f. 29 th December, 2021. Mr. Deepak Jain is the Chairman & Managing Director of Lumax Industries Limited. An alumnus of Illinois Institute of Technology, USA in Operations Management and International Business, Mr Deepak Jain has experience of more than 20 years in the automotive industry.	Mr Anil Kumar Mehra Independent Director	 Mr. Anil Kumar Mehra, aged 76 years, is a Bachelor in Commerce (Hons.) from Sri Ram College of Commerce, Delhi University. He is a fellow member of the Institute of Chartered Accountants of England and Wales and ICAI. He is an Independent Director on the Board of the Company. He had over 39 years of rich experience in Statutory Audit, Internal Audit, Management Audit & Special Investigative Audit
Mr. Amit Burman Independent Director	 Mr. Amit Burman, aged 51 years, has done MBA from University of Cambridge, UK and MSC in Industrial Engineering from Columbia University. He is an Independent Director on the Board of the Company Has 24 years of rich experience. He has worked with Colgate Palmolive, Tishcon Corporation, NYC, USA. He is currently serving as Chairman of Dabur India Limited 	Mr. Tarun Singhal Independent Director	• Mr. Tarun Singhal, aged 63 years, is a B. Tech (E.E) from the Indian Institute of Technology, Kanpur and is a retired top level executive with more than 41 years' of experience including 22 years in the automotive industry in India and abroad. He is an Independent Director on the Board of the Company. Currently, he is a consultant providing consultancy to clients in the Auto Industry
Mrs. Priyanka Gulati Independent Director	 Ms. Priyanka Gulati, aged 43 years, is a member of the Institute of Chartered Accountants of India. She is an Independent Director on the Board of the Company. Has more than 20 years of rich experience in management consulting & entrepreneurship. She has been associated with tier-1 consulting firms Accenture Management Consulting and Deloitte. She is also the founder and Director of Manthan Advisors 	Mr. Ajay Kumar Vij Independent Director	 Mr. Ajay Kumar Vij, aged 60 years, has done MBA from Punjab University, Chandigarh, India. He is an Independent Director on the Board of the Company Co-Founder and CEO of Asian Healthcare Fund (AHF). He has wide experience in identifying promising business opportunities, developing growth strategy, structuring global expansion and alliances



Mr. Manish Khanna

Chief Financial Officer

A Qualified CA and MBA, he has over 17 years of experience with LeeBoy India Constructions, Doosan Infracore, Escorts Construction Equipment and Amforge Industries

Mr. Suresh Sharma

President Operations – Gaskets Division

He is an engineer and MBA (Operations). He has over 25 years of experience in the Auto Components sector and has worked with Munjal Showa, Endurance, JBM Auto and Omax Auto

Mr. Akira lijima

Managing Director – Nippon Leakless Talbros Pvt. Ltd.

He holds diploma in engineering and has experience of 15 years working in the Gasket Industry. He has been associated with Nippon Leakless for over a decade. He is appointed as MD of Nippon Leakless Talbros Pvt Ltd WEF 1st March, 2021

Mr. Toshiya Morimoto

Managing Director – Talbros Marugo Rubber Pvt. Ltd

He is an Engineer and has an experience of over 37 years and has worked with Sanyo Electric Co. Limited

Mrs. Seema Narang

Company Secretary

She has over 29 years of experience in the secretarial department and has worked with Whirlpool of India and Aksh Optifibre Ltd

Mr. Vivek Singh

President – Forging Division

He holds a Mechanical Engineering degree and has a rich experience in manufacturing of more than two decades in varied sectors including Auto & Auto component, Railway signalling & Telecom, Geo Info Systems & IT technology and Powertrain.

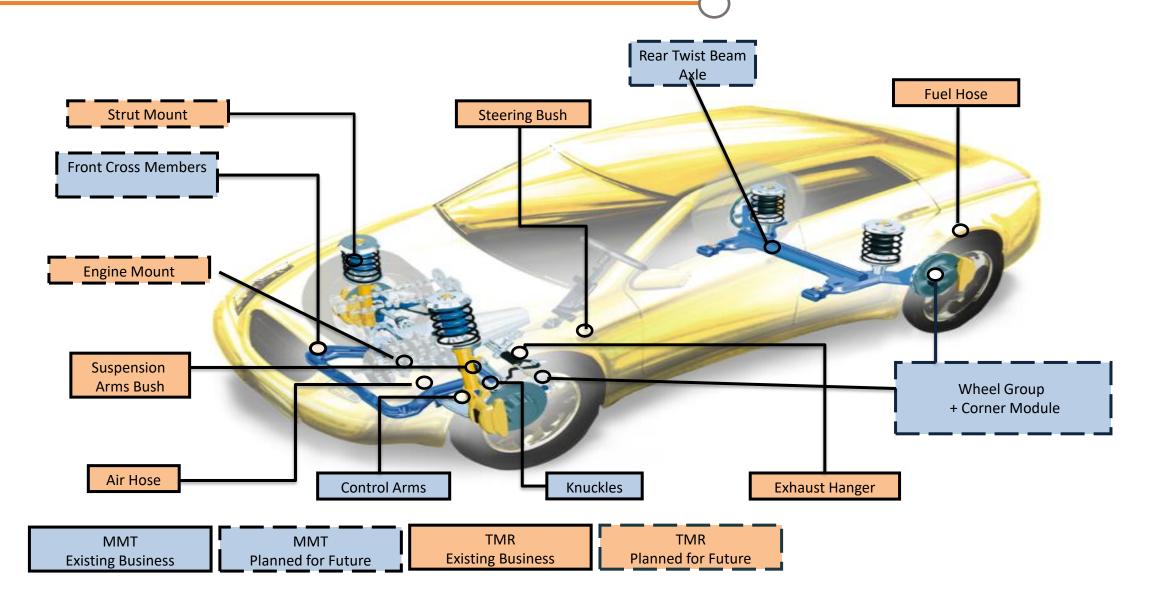
Mr. Ashish Gupta

CEO – Magneti Marelli Talbros Chasis System Pvt. Ltd.

He holds a BE degree and has over 24 years of experience with manufacturing companies in India, Europe & CIS

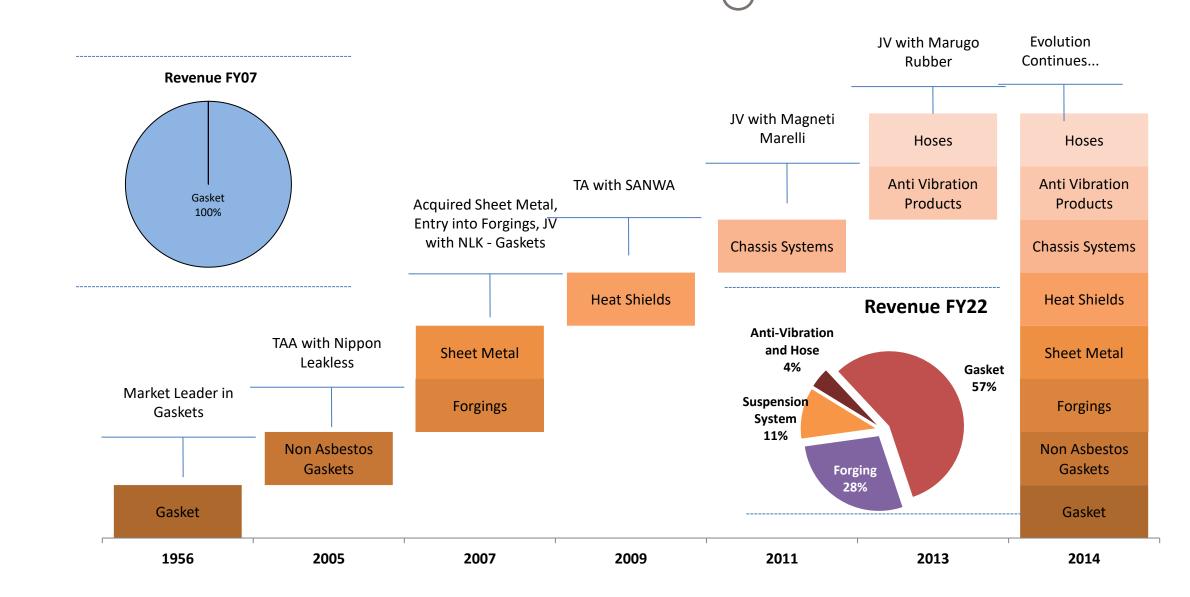
Scope of Joint Ventures





Evolving Product Portfolio





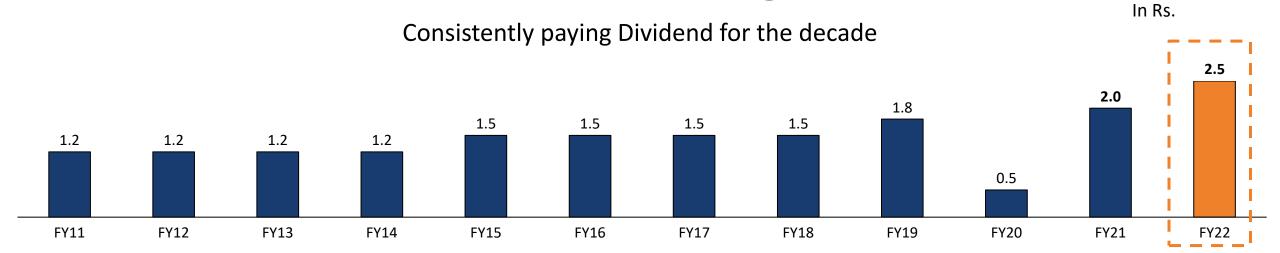
Diversified Customer - OEM

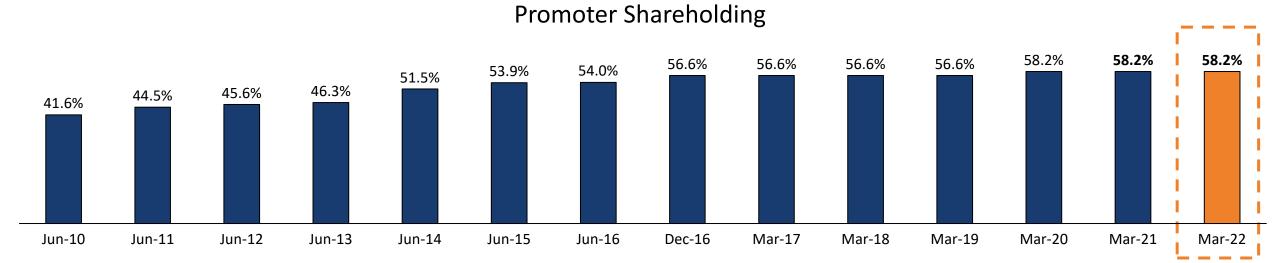




Equity







29

Appreciation From Customers



ASHOK LEYLAND

General Motors Company 30001 Van Dyke Avenue Warren, MI 48083 www.gm.com



Dear Supplier,

Congratulations for being awarded our GM Supplier Quality Excellence Award for the 2019 calendar year! As previously communicated in the award notification letter sent out in March, this year we are distributing certificates instead of award plaques due to the unprecedented events with COVID-19. In order to speed up the process (due to on-site office access limiting the ability to send hard copies), certificates will be distributed electronically to the awarded manufacturing location by your assigned GM SQE.

Congratulations again for your outstanding performance in 2019 and for being a valued partner. We thank you for your continued understanding and support during these unprecedented times.

Warm regards,

Richard Demuynck Richard Demuynck,

Executive Director, Global Supplier Quality & Development

CERTIFICATE OF APPRECIATION This Certificate is awarded to TALBROS AUTOMOTIVE COMPONENTS LTD (HARYANA) We congratulate and appreciate your persistent efforts in maintaining higher levels of capability and performance and being in QUAD A for the period Q3 of FY20. We look forward to your continued efforts to achieve benchmark levels of quality performance. Mr C Rajendran Mr Vivek Agrawal Head - Supplier Quality Head - Procurement 🌐 HINDUJA GROUP GENERAL MOTORS Supplier Quality Excellence Award 2019



Customer Awards for Best Performances





ACMA Atmanirbhar Excellence Awards 2022



Quality improvement contest award – Kirloskar Oil Engines Ltd. 2020



Toyota Kirloskar Zero Defect Supplies 2018



Award from Jaguar Land Rover for Gasket Business 2022



Appreciation certificate for NPD support -Cummins 2020



11th CII National Competitiveness & Cluster Summit 2018 Kaizen Award – 2nd



Award from Jaguar Land Rover for Forgings Business 2022



Quality improvement contest award -Kirloskar Oil Engines Ltd 2021



JLKR-Q certificate-2021



ACMA 16th Quality Circle Competition 2019



PNGI HR Excellence Award 2018



HR Association India Gold Award 2019



Eicher Engine Supplier Meet 2018





Appreciation award for NPD support –Cummins 2020



Toyota Kirloskar Achieving targets in Quality 2018



For further information, please contact:

Company :

Investor Relations Advisors :



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Ms. Seema Narang seema narang@talbros.com SGA Strategic Growth Advisors

Strategic Growth Advisors Pvt. Ltd. CIN: U74140MH2010PTC204285

Mr. Deven Dhruva/ Ms. Hinal Kothari deven.dhruva@sgapl.net/ Hinal.Kothari@sgapl.net

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