

Talbros Automotive Components Ltd

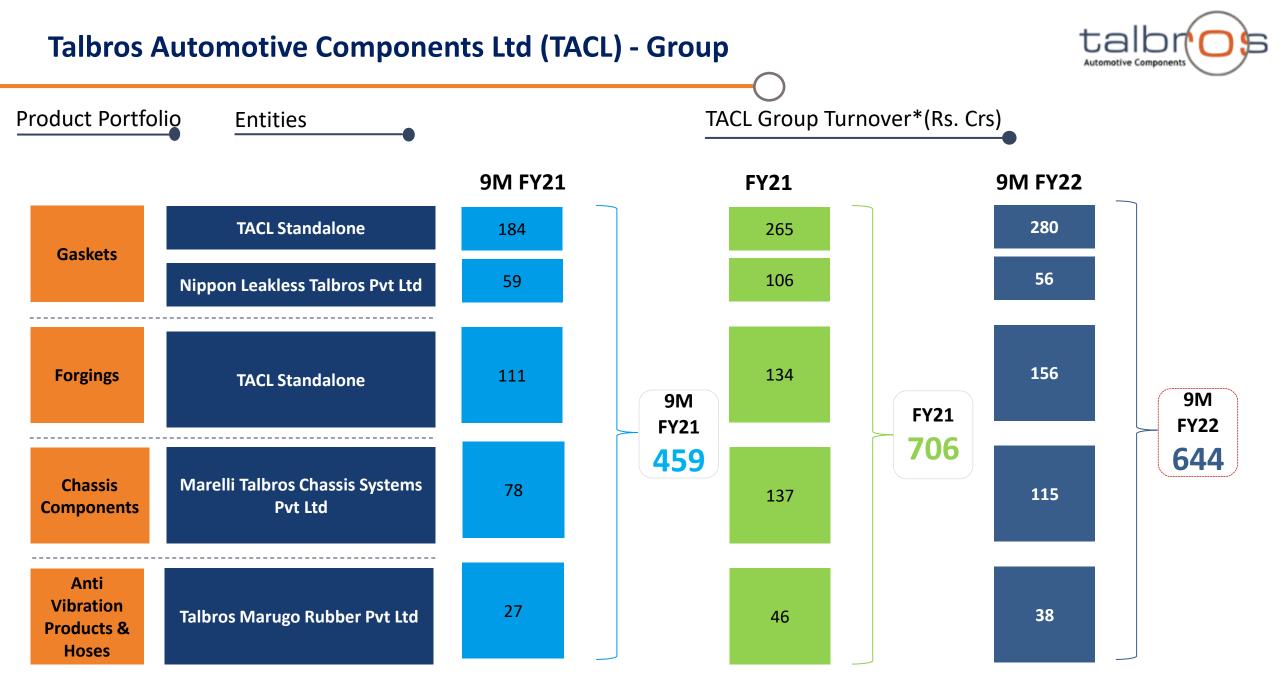
Q3FY22 INVESTOR PRESENTATION February 2022



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PAT

Commenting on the performance Mr. Anuj Talwar, Jt. Managing Director, Talbros Automotive Components Limited said:

"Despite of challenging market situation, we remained committed to our job of working hard and outperformed the market. We are keeping up the pace with ever evolving technology and drilling our team to be at the forefront of all the revolution.

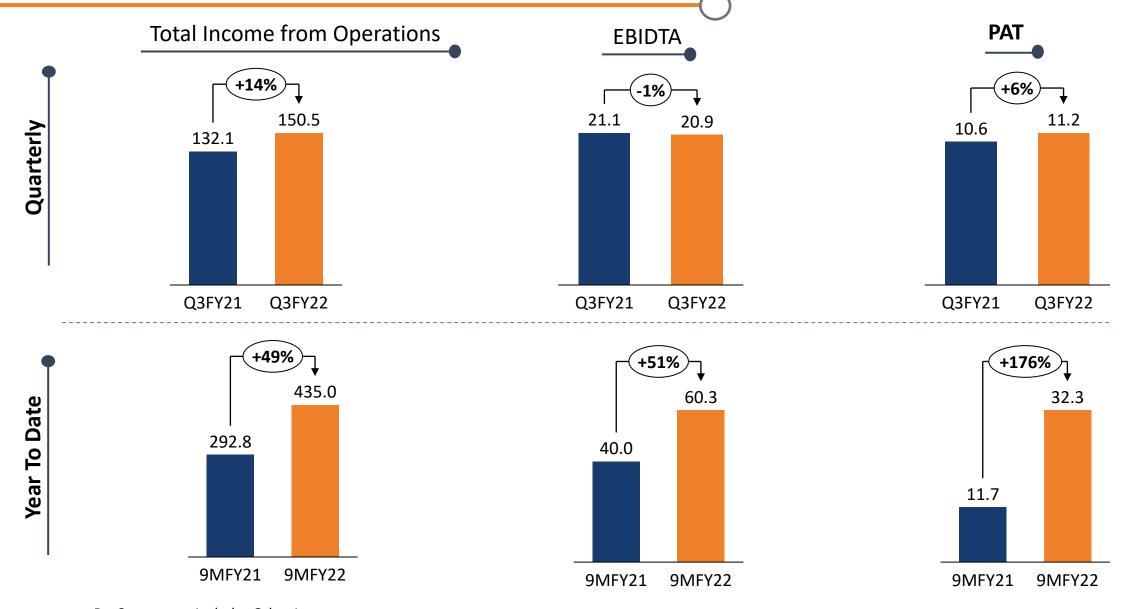
We reported 49% growth on Y-o-Y basis to our total income by reporting Rs. 435 crores of revenue for the 9 months ended December, 2021. As the semiconductor chip shortage situation improves going forward, we aim to further improve our performance over the coming quarters.

We are closely monitoring the commodity market and continuously working with our customers on the recovery front. As the steel price pressure will be reduced, our margin profile too shall grow in tendem with the Topline growth.

Our Join Venture performance was identical to previous year on account of major production slowdown at OEMs level. However, we expect recovery in demand from all the market as the covid curbs are lifted and normalcy in the economy is visible."

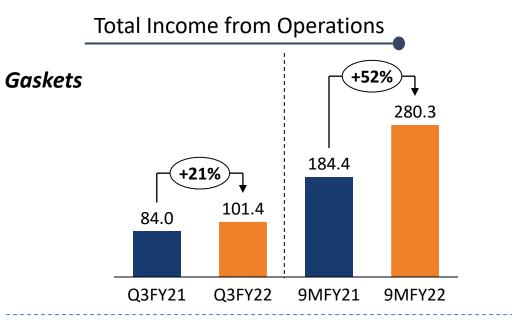
Consolidated Performance Highlights



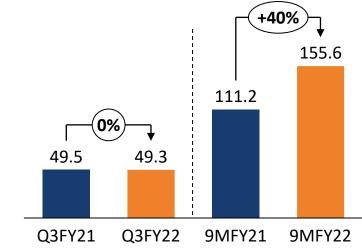


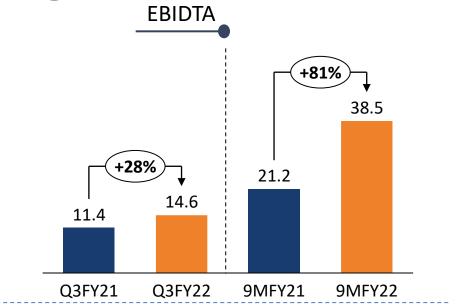
Q3 & 9M FY22 Standalone Business Performance Highlights

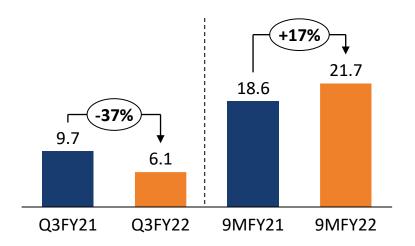




Forgings







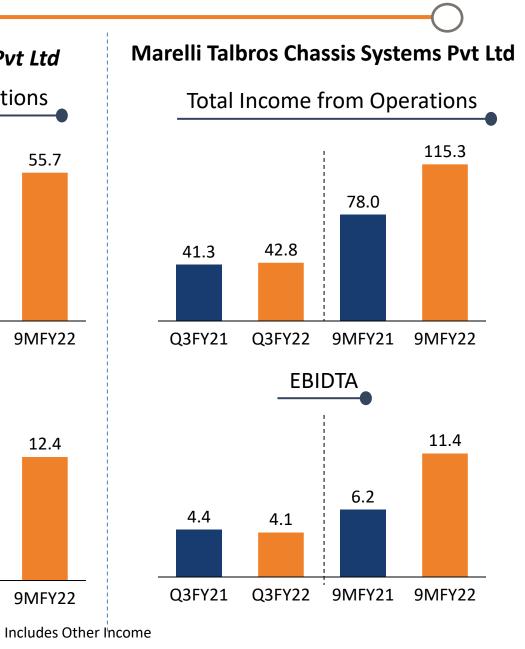
Q3 & 9M FY22 JV's Performance Highlights



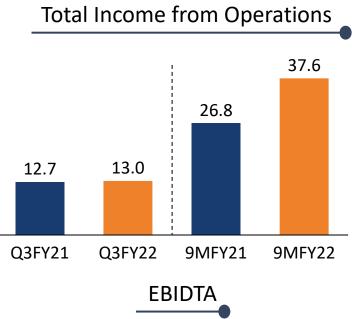
Nippon Leakless Talbros Pvt Ltd Total Income from Operations 58.8 55.7 25.6 19.7 9MFY21 Q3FY21 Q3FY22 **9MFY22** EBIDTA 12.4 9.6 4.6 4.0 Q3FY21 Q3FY22 9MFY21 9MFY22

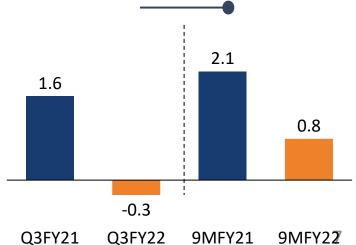
Including Total Share of JV

Rs. Crores



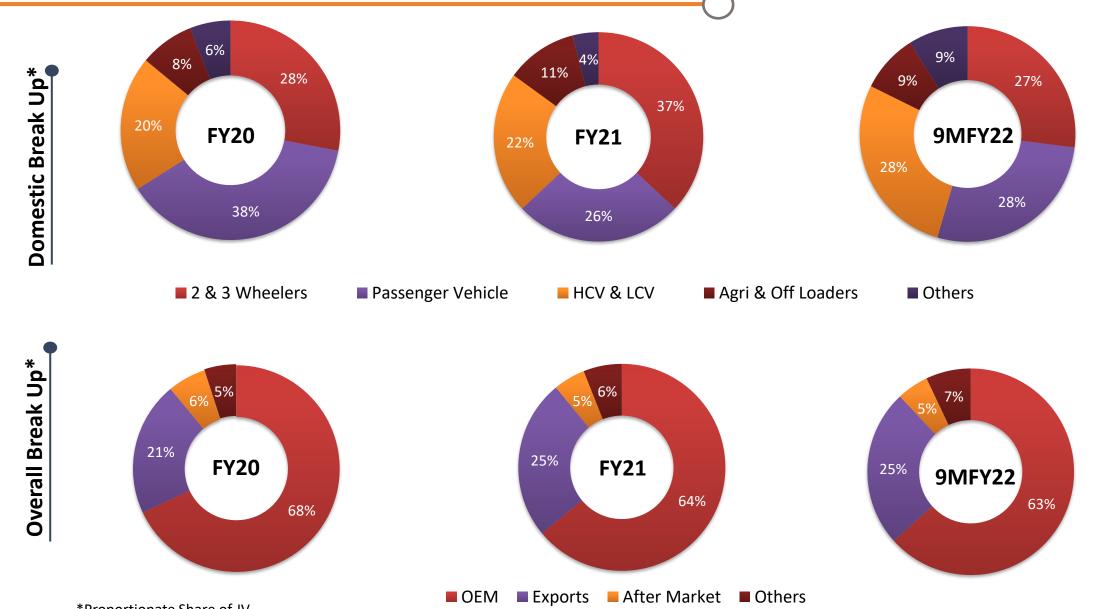
Talbros Marugo Rubber Pvt Ltd





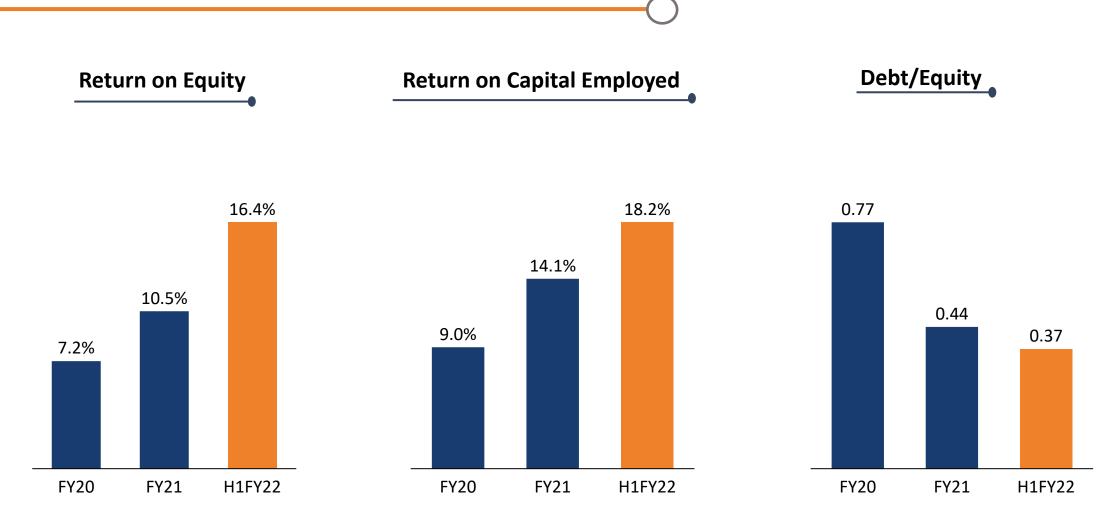
Across varied segments...





Improving Our Key Metrics





Note:

- All the ratios have been calculated on Consolidated Basis
- PAT, Net Worth and Capital Employed is excluding Capital Gain
- EBIT is inclusive of JV Profit
- H1FY22 is Annualised

Q3 & 9M – FY22 Consolidated Profit & Loss Statement



Particulars (Rs. In crores)	Q3FY22	Q3FY21	Ү-о-Ү	9MFY22	9MFY21	Y-o-Y
Revenue from Operations	148.4	129.5	14.5%	429.2	286.6	49.8%
Other Income	2.1	2.5		5.8	6.2	
Total revenue from Operation	150.5	132.1	14.0%	435.0	292.8	48.6%
Raw Material	80.2	70.1		228.9	155.9	
Employee Cost	16.9	15.0		49.2	37.1	
Other Expenses	32.6	25.8		96.6	59.8	
EBITDA	20.9	21.1	-1.3%	60.3	40.0	50.9%
EBITDA Margin	13.9%	16.0%		13.9%	13.7%	
Depreciation	5.5	6.0		17.1	16.5	
EBIT	15.4	15.2	1.5%	43.2	23.5	84.0%
EBIT Margin	10.2%	11.5%		9.9%	8.0%	
Finance cost	2.8	3.3		9.0	10.4	
Share of Profit from JVs	1.7	2.7		5.3	2.9	
Profit before Tax	14.3	14.5	-1.7%	39.5	15.9	148.1%
Tax	3.1	4.0		7.2	4.2	
Profit After Tax	11.2	10.6	6.1%	32.3	11.7	176.0%
PAT Margin %	7.4%	8.0%		7.4%	4.0%	

H1 FY22 Consolidated Balance Sheet

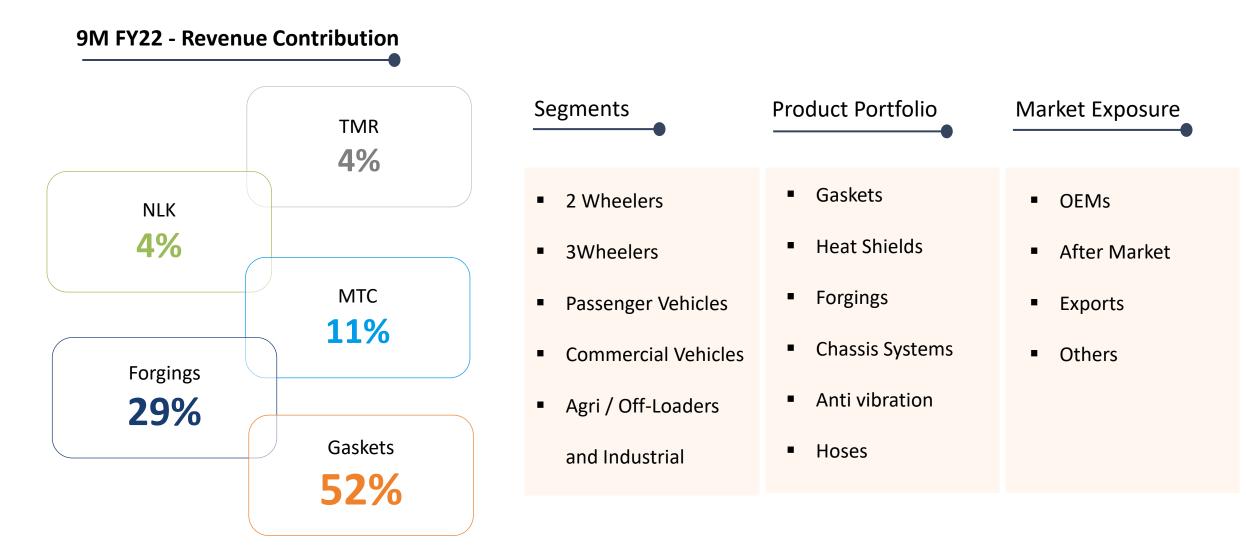


ASSETS	Sep-21	Mar-21	
Non-current assets			Equit
Property, plant and equipment	146.7	145.4	Equit
Capital work in progress	1.0	3.0	Othe
Investment property	3.0	3.1	
Intangible assets	0.9	1.2	Sub-
Intangible assets under development	-	-	
Investments accounted for using the equity method	55.3	51.7	LIAB
	55.5	51.7	Non
Financial assets			Fina
Investments	26.6	21.5	Во
			Othe
Other financial assets	1.6	1.6	Prov
Non-Current tax assets (Net)	-	-	Defe
Other non-current assets	5.2	2.5	Othe
Sub-total - Non-Current Assets	240.5	230.0	
			Sub-
Current assets			
Inventories	107.6	102.1	Curr
Financial assets			Fina
Trade receivables	148.7	155.0	Bo
Cash and cash equivalents	1.0	2.7	Trad
Bank balances other than Cash and Cash equivalents	5.3	9.1	Othe
•		_	Othe
Loans	4.5	4.4	Prov
Other financial assets	2.7	3.0	Curr
Other current assets	29.9	22.5	
Sub-total - Current Assets	299.7	298.9	Sub-
TOTAL - ASSETS	540.2	528.9	TOTA

	0 01	
EQUITY AND LIABILITIES	Sep-21	Mar-21
Equity		
Equity Share capital	12.3	12.3
Other equity	257.8	235.2
Sub-total - Shareholders' funds	270.1	247.5
LIABILITIES		
Non-current liabilities		
Financial liabilities		
Borrowings	9.9	14.1
Other financial liabilities	0.2	0.2
Provisions	1.9	2.3
Deferred tax liabilities (net)	4.6	5.5
Other non-current liabilities	0.4	0.7
Sub-total - Non-current liabilities	16.9	22.8
Current liabilities		
Financial liabilities		
	00.0	00 7
Borrowings	90.8	88.7
Trade payables	148.6	149.4
Other financial liabilities	7.6	9.3
Other current liabilities	2.5	4.0
Provisions	0.9	0.9
Current tax liabilities (net)	2.7	6.4
Sub-total - Current liabilities	253.1	258.6
TOTAL - EQUITY AND LIABILITIES	540.2	528.9

Hedged Portfolio...

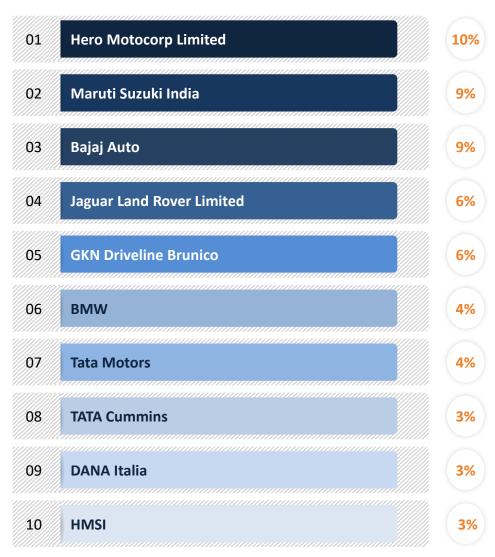




Having Diversified Customer base - Top 10 Customers



FY21

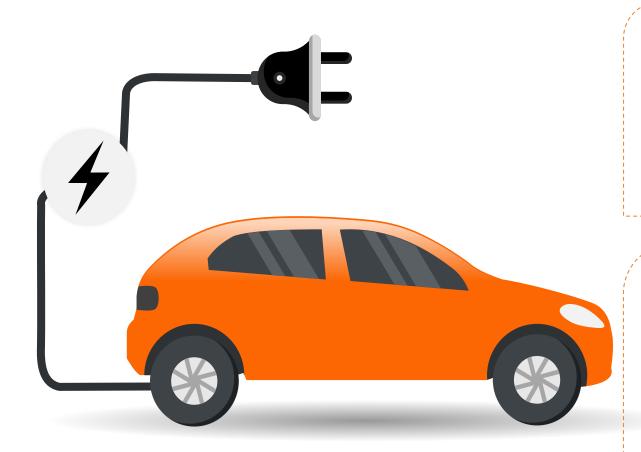


9M FY22



Venturing into EV





FORGINGS

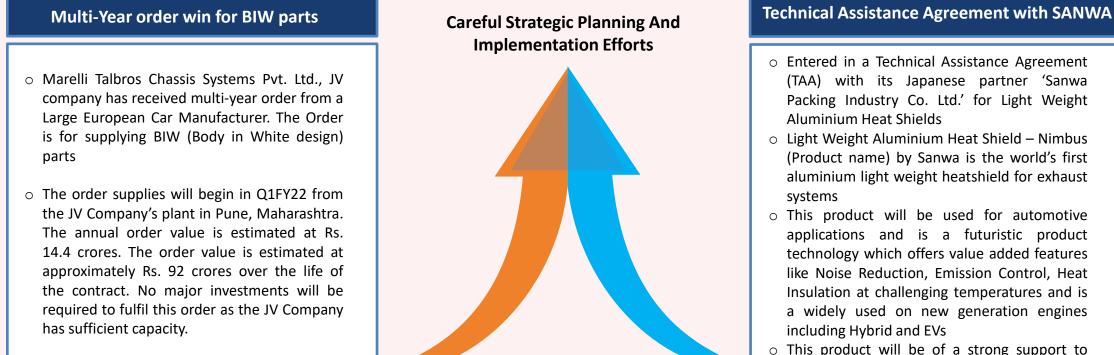
 Supplying parts for Plug-in hybrid Electric Vehicles to OEMs globally



 Marelli Talbros is working on new RFQ's for several Indian and global OEM's for supporting development of future EV's
 Marelli Talbros Supplies Critical Suspension Components to EV's.

Multi-year orders received in FY21 – Adding to growth in FY22





 This product will be of a strong support to OEMs in building BS-VI products

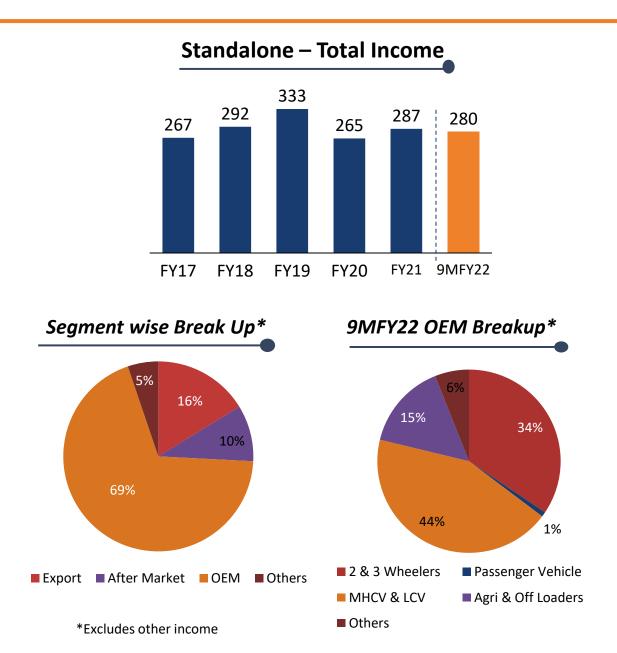
Commenting on the order Mr. Anuj Talwar, Jt. Managing Director, Talbros Automotive Components Limited said:

"We had a great start of the year 2021 by addition of this order to our portfolio. This order our second large win in the current financial year and is a testimony to our capabilities of a trusted and quality focused supplier in the Auto Components Industry. This order further enhances the revenue growth visibility and will lead to operating leverage benefits due to low level of capex required to fulfil this order.

We remain buoyant on the export opportunities for Indian Auto Components Industry and believe the positive momentum to continue for specialized manufacturers like us."

Gasket Business





- In House tool design and manufacturing
- **~40%** Market share in Gaskets **3x** the nearest competitor
- Market Leader in Two Wheeler, Agri & Off Loaders,
 HCV & LCV segment
- Single Source Supplier for 5 of our customers
- 100% Asbestos Free player
- Export orders from established international brands
- Introduced dedicated Heat Shield line: critical for heat, sound and vibration insulation
- Signed up exclusive contract with **SANWA** for Light Weight Aluminium Heat Shields which is used for automotive applications **specially in PV segment** and is a futuristic product technology
- Value added features like Noise Reduction, Emission Control, Heat Insulation at challenging temperatures and is a widely used on new generation engines including Hybrid and EVs
- This product will be of a strong support to OEMs in building BS-VI products

Standalone Business – Forgings





- Installation of 2,500 Ton Press completed
- In discussion with various Indian & European Tier 1 Customers for heavier forging products
- Started supplies for the order received from a European OEM
- Moving towards heavier forged parts
- Currently, this segment is gaining momentum in both Domestic and overseas market

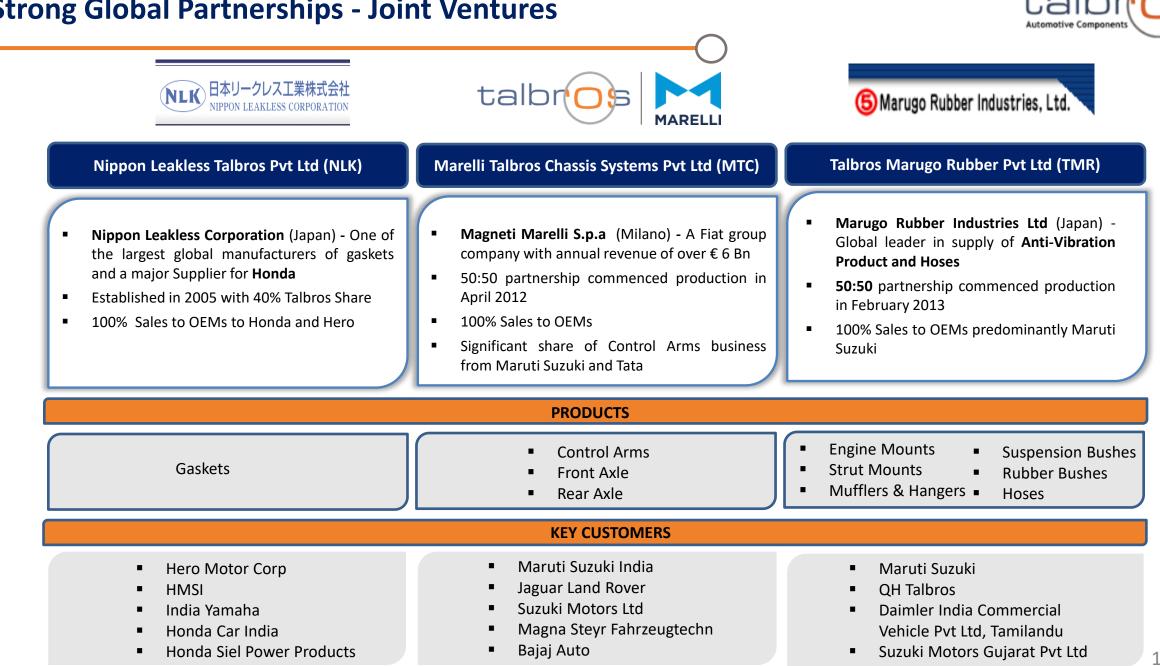
- One stop solution for Hot Forging (750 to 2,500 Ton Press)
- In-House tool design and manufacturing
- Strong presence in Overseas Market & Supplier to top Tier I companies
- One Stop Solution for Die Design, Machine parts and Heat treatment (Normalizing and Carbohydrizing)
- Revenue for 9MFY22 stood at Rs 161 Cr
- Received order worth Rs. 25 cr to be delivered in FY22 for Plugin Hybrid EV

Products - Various Types

- King Pins
- Gear Blanks
- Housing & Yoke Shafts

Others

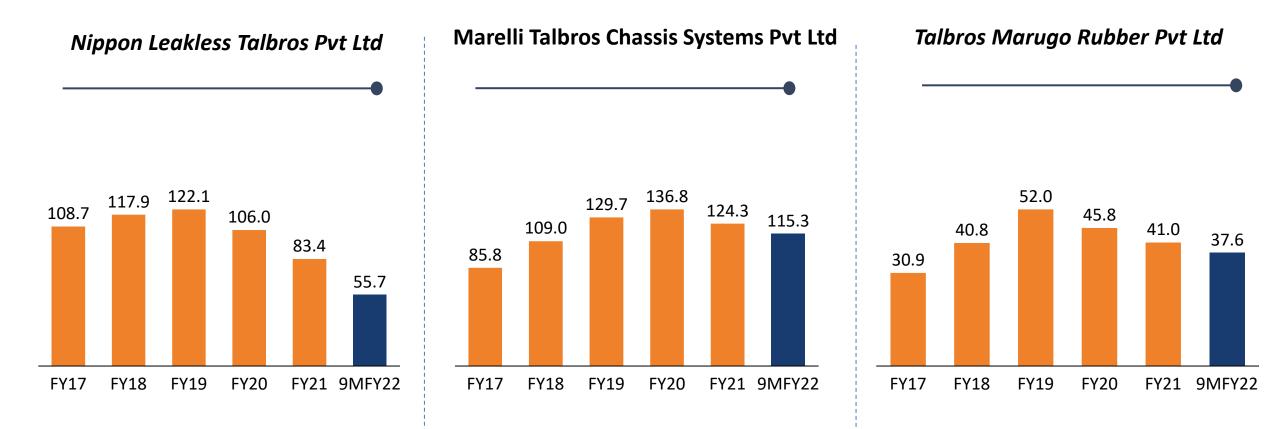
6%



Strong Global Partnerships - Joint Ventures

JV's Performance Highlights - Total Income from Operations





About Us



One of the Most Hedged Auto Component Players



Over 6 Decades of experience in Auto Component manufacturing



Diversified Auto Component player with presence *across* **Two Wheelers**, **Passenger**, **Commercial Vehicles and Farm Equipment's**



Wide client base, ~40% revenue from top 5 clients



Businesses across **OEMs, Exports** and **After Market**



Four International Technology Tie-ups including 3 JVs for Best in Class Products



Diversified Portfolio - Gaskets, Forgings, Suspension Systems, Anti-vibration Products & Hoses



Consistent Dividend Pay-out over 50 years

Leadership Team driving Growth & Profitability





Anuj Talwar – Joint Managing Director

Is a Bachelor in Business Administration from college of William & Mary, Virgina, USA and Master of Business Administration from Boston University Graduate School of Management. He has been associated with the Company since 2008. He has over 16 years of rich experience in the Corporate Finance, Credit analysis and Auto Industry, coupled with his extensive knowledge, expertise in Business Development, International Marketing, General Management and focus on new tech.

Mr. Anuj Talwar is looking after the performance and business growth of the Company and its Joint Ventures on regular basis.

He has been successfully able to streamline – products, people perception and positioning of the Company.

Navin Juneja – Director & Group CFO

Is a B.Sc. (Mathematics) and Chartered Accountant (FCA). He is working as Finance Head of Talbros Group as its Group CFO. He is also a Director on Board of the Company. He advises the Company, its Joint Ventures and other Group Companies on Financial Management and Corporate Planning.

He has more than 36 years of rich experience in Finance, Accounts, Treasury, Taxation and General Management.

He has extensive experience in the development and implementation of strategic business plans.



Board of Directors



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Mr. Naresh Talwar Chairman	 Mr. Naresh Talwar, aged 80 years, is a Promoter and Non- Executive Chairman of the Company. He has been associated with the Company since 1976. He was elected as Chairman of the Company on April 01, 2000. He is a graduate from St. Stephen College, Delhi University, having rich experience in the automotive components industry for more than 53 years. 	Mr. Umesh Talwar Vice Chairman & MD	 Mr. Umesh Talwar, has done B.Com (Hons) from Delhi University and MBA from XLRI, Jamshedpur. He has more than 44 years of rich experience in the automotive components industry. Associated with compnay since 1977 Mr. Umesh Talwar is one of the Promoters of the Company and has been managing the affairs of the company as its Vice Chairman & Managing Director (VCMD) since 2000
Mr. Varun Talwar Joint Managing Director	 Mr. Varun Talwar, aged 51 years, has done BS in Business Administration from Drexel University, Philadelphia USA. He has been associated with the Company since 2006. Worked overseas with Stoffel Seals Corporation i.e. a New York (NYC) based Company besides American Express Bank (NYC). Has more than 24 years of experience in the IT, Auto Components & Health Care Industry 	Mr. Anuj Talwar Joint Managing Director	 Mr. Anuj Talwar, aged 40 years, is a Bachelor in Business Administration from college of William & Mary, Virgina, USA and Master of Business Administration from Boston University Graduate School of Management Associated with the Company since 2008. He had over 16 years of rich experience in the Corporate Finance, Credit analysis and Auto Industry
Mr. Navin Juneja Director	 Mr. Navin Juneja, aged 63 years, is a B.Sc. (Mathematics) and Chartered Accountant (FCA). He is working as Finance Head of Talbros Group as its Group CFO Advises various companies on financial management and corporate planning. He had more than 36 years of rich experience in Finance, Accounting and Strategic Planning 	Mr. Vidur Talwar Non-Executive Director	 Mr. Vidur Talwar, aged 49 years has done B.S. in Business Administration and MBA in Finance from Drexel University, Philadelphia, PA Responsible for day-to-day operations of T&T Motors, dealers for Mercedes Benz. He has more than 25 years of rich and varied experience in automotive components industry
Mr. Deepak Jain Independent Director	Mr. Deepak Jain has been appointed as an Additional Director w.e.f. 29 th December, 2021. Mr. Deepak Jain is the Chairman & Managing Director of Lumax Industries Limited. An alumnus of Illinois Institute of Technology, USA in Operations Management and International Business, Mr Deepak Jain has experience of more than 20 years in the automotive industry.	Mr Anil Kumar Mehra Independent Director	 Mr. Anil Kumar Mehra, aged 76 years, is a Bachelor in Commerce (Hons.) from Sri Ram College of Commerce, Delhi University. He is a fellow member of the Institute of Chartered Accountants of England and Wales and ICAI. He is an Independent Director on the Board of the Company. He had over 39 years of rich experience in Statutory Audit, Internal Audit, Management Audit & Special Investigative Audit
Mr. Amit Burman Independent Director	 Mr. Amit Burman, aged 51 years, has done MBA from University of Cambridge, UK and MSC in Industrial Engineering from Columbia University. He is an Independent Director on the Board of the Company Has 24 years of rich experience. He has worked with Colgate Palmolive, Tishcon Corporation, NYC, USA. He is currently serving as Chairman of Dabur India Limited 	Mr. Tarun Singhal Independent Director	• Mr. Tarun Singhal, aged 63 years, is a B. Tech (E.E) from the Indian Institute of Technology, Kanpur and is a retired top level executive with more than 41 years' of experience including 22 years in the automotive industry in India and abroad. He is an Independent Director on the Board of the Company. Currently, he is a consultant providing consultancy to clients in the Auto Industry
Mrs. Priyanka Gulati Independent Director	 Ms. Priyanka Gulati, aged 43 years, is a member of the Institute of Chartered Accountants of India. She is an Independent Director on the Board of the Company. Has more than 20 years of rich experience in management consulting & entrepreneurship. She has been associated with tier-1 consulting firms Accenture Management Consulting and Deloitte. She is also the founder and Director of Manthan Advisors 	Mr. Ajay Kumar Vij Independent Director	 Mr. Ajay Kumar Vij, aged 60 years, has done MBA from Punjab University, Chandigarh, India. He is an Independent Director on the Board of the Company Co-Founder and CEO of Asian Healthcare Fund (AHF). He has wide experience in identifying promising business opportunities, developing growth strategy, structuring global expansion and alliances



Mr. Manish Khanna

Chief Financial Officer

A Qualified CA and MBA, he has over 17 years of experience with LeeBoy India Constructions, Doosan Infracore, Escorts Construction Equipment and Amforge Industries

Mr. Suresh Sharma

President Operations – Gaskets Division

He is an engineer and MBA (Operations). He has over 25 years of experience in the Auto Components sector and has worked with Munjal Showa, Endurance, JBM Auto and Omax Auto

Mr. Akira lijima

Managing Director – Nippon Leakless Talbros Pvt. Ltd.

He holds diploma in engineering and has experience of 15 years working in the Gasket Industry. He has been associated with Nippon Leakless for over a decade. He is appointed as MD of Nippon Leakless Talbros Pvt Ltd WEF 1st March, 2021

Mr. Toshiya Morimoto

Mr. Ashish Gupta

CEO – Magneti Marelli Talbros Chasis System Pvt. Ltd.

He holds a BE degree and has over 24 years of experience with manufacturing companies in India, Europe & CIS

Managing Director – Talbros Marugo Rubber Pvt. Ltd

He is an Engineer and has an experience of over 37 years and has worked with Sanyo Electric Co. Limited

Mrs. Seema Narang

Company Secretary

She has over 29 years of experience in the secretarial department and has worked with Whirlpool of India and Aksh Optifibre Ltd

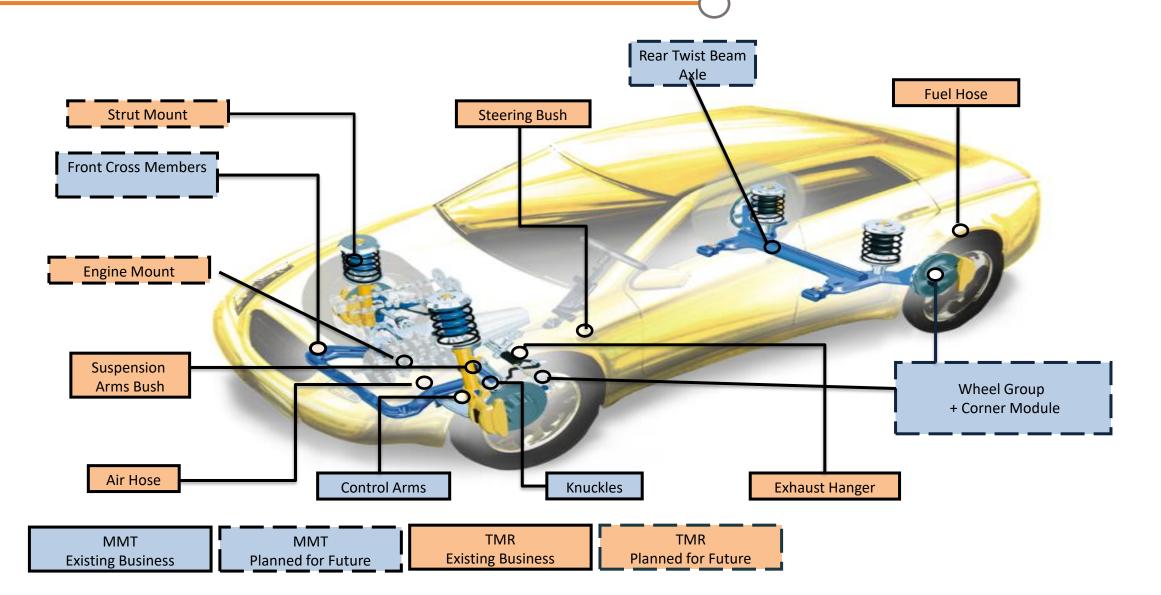
Mr. Vivek Singh

President – Forging Division

He holds a Mechanical Engineering degree and has a rich experience in manufacturing of more than two decades in varied sectors including Auto & Auto component, Railway signalling & Telecom, Geo Info Systems & IT technology and Powertrain.

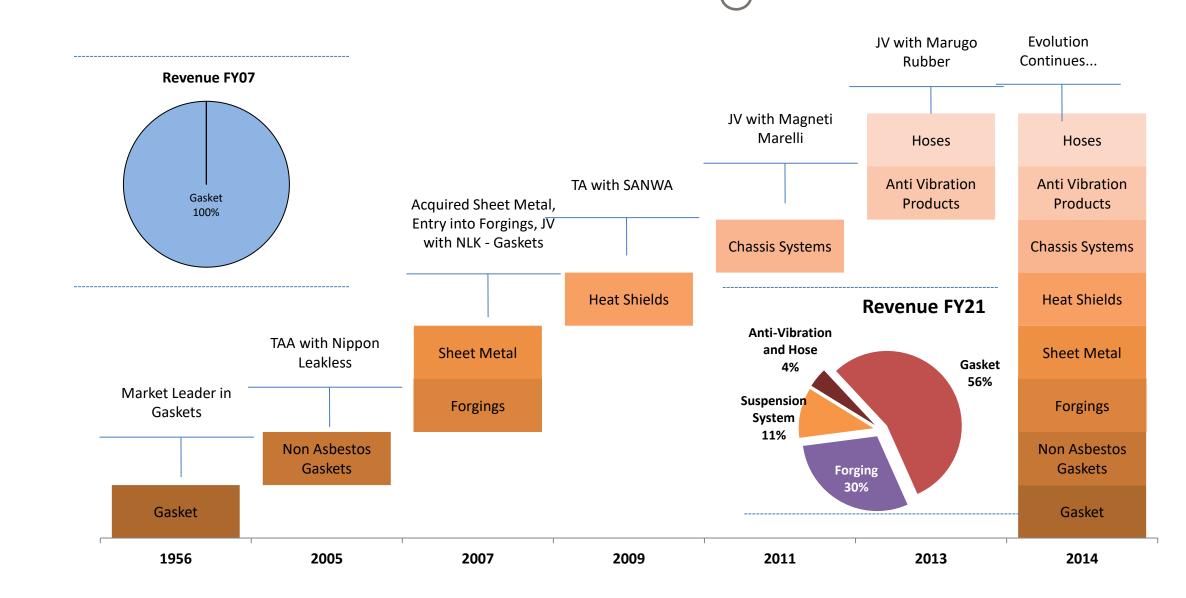
Scope of Joint Ventures





Evolving Product Portfolio





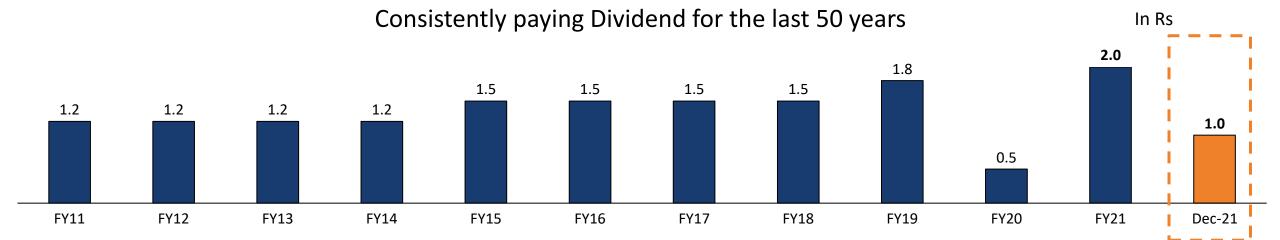
Diversified Customer - OEM

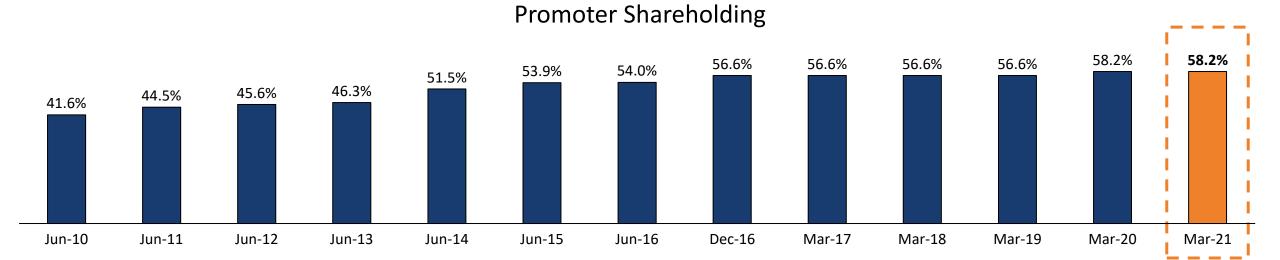




Equity







27

Appreciation From Customers



ASHOK LEYLAND

General Motors Company 30001 Van Dyke Avenue Warren, MI 48083 www.gm.com



Dear Supplier,

Congratulations for being awarded our GM Supplier Quality Excellence Award for the 2019 calendar year! As previously communicated in the award notification letter sent out in March, this year we are distributing certificates instead of award plaques due to the unprecedented events with COVID-19. In order to speed up the process (due to on-site office access limiting the ability to send hard copies), certificates will be distributed electronically to the awarded manufacturing location by your assigned GM SQE.

Congratulations again for your outstanding performance in 2019 and for being a valued partner. We thank you for your continued understanding and support during these unprecedented times.

Warm regards,

Richard Demuynck Richard Demuynck,

Executive Director, Global Supplier Quality & Development

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Customer Awards for Best Performances





Quality improvement contest award -Kirloskar Oil Engines Ltd 2021



ACMA 16th Quality Circle Competition 2019



11th CII National Competitiveness & Cluster Summit 2018 Kaizen Award – 2nd



JLKR-Q certificate-2021



HR Association India Gold Award 2019



Toyota Kirloskar Achieving targets in Quality 2018



Quality improvement contest award – Kirloskar Oil Engines Ltd. 2020



Appreciation certificate for NPD support -Cummins 2020



Appreciation award for NPD support –Cummins 2020



PNGI HR Excellence Award 2018



GM Supplier Quality Excellence Award 2017



Eicher Engine Supplier Meet 2018



Kirloskar Supplier quality improvement-2017



Toyota Kirloskar Zero Defect Supplies 2018



Bajaj BAVA Pantnagar Cluster Convention 2017



For further information, please contact:

Company :





Talbros Automotive Components Ltd. CIN: L29199HR1956PLC033107

Ms. Seema Narang seema narang@talbros.com Investor Relations Advisors

SGA Strategic Growth Advisors

Strategic Growth Advisors Pvt. Ltd. CIN: U74140MH2010PTC204285

Mr. Shogun Jain / Ms. Akashi Modi shogun.jain@sgapl.net / akashi.modi@sgapl.net

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