

Safe Harbour



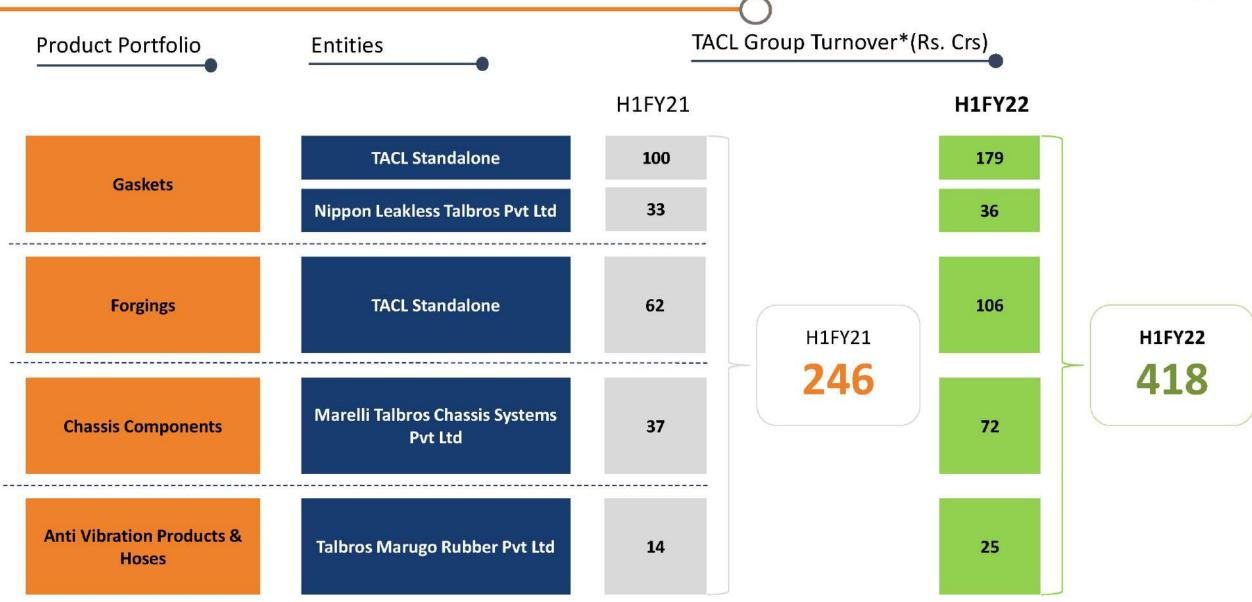
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Talbros Automotive Components Ltd (TACL) - Group





^{*} Includes other income

Consolidated Q2 – FY22 Highlights











Commenting on the performance Mr. Anuj Talwar, Jt. Managing Director, Talbros Automotive Components Limited said:

"Talbros has reported Rs.285crs. of revenue during H1FY22 marking 77% of growth on YoY basis. The financials for the half-year reflects strong business performance. On quarterly basis, we reported total Income from Operations of Rs.146crs. with EBITDA and PAT margin of 14% and 8% respectively.

Our export portfolio is consistently performing well from 25% of exports in FY21 to 27% in H1FY22 as a percent of total revenue. Our standalone Forgings business achieved 53% revenue from Exports out of total forgings revenue. We remain focused on our target to achieve 30% of export in the coming years.

Talbros is diversifying at the pace with market needs. We are up to diversify our product line further with addition of critical suspension components supply to EV's. Execution of multi-year orders received in past years with additional count of EV product lines goes well in expanding our order book and margin profile.

Each of our product innovation aims to deliver best in class quality product solutions to OEMs. We always keep customer's requirement at the centre of all our operations. We are committed to showcase the performance and keep up exploring new business opportunities."

Venturing into EV





FORGINGS

 Supplying parts for Plug-in hybrid Electric Vehicles to OEMs globally



- Marelli Talbros is working on new RFQ's for several indian and global OEM's for supporting development of future EV's
- Marelli Talbros Supplies Critical Suspension Components to EV's.

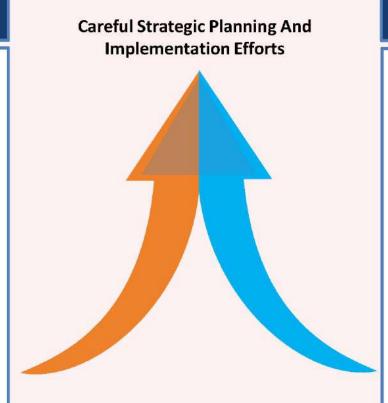
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Multi-year orders received in FY21 – Adding to growth in FY22



Multi-Year order win for BIW parts

- Marelli Talbros Chassis Systems Pvt. Ltd., JV company has received multi-year order from a Large European Car Manufacturer. The Order is for supplying BIW (Body in White design) parts
- The order supplies will begin in Q1FY22 from the JV Company's plant in Pune, Maharashtra. The annual order value is estimated at Rs. 14.4 crores. The order value is estimated at approximately Rs. 92 crores over the life of the contract. No major investments will be required to fulfil this order as the JV Company has sufficient capacity.



Technical Assistance Agreement with SANWA

- Entered in a Technical Assistance Agreement (TAA) with its Japanese partner 'Sanwa Packing Industry Co. Ltd.' for Light Weight Aluminium Heat Shields
- Light Weight Aluminium Heat Shield Nimbus (Product name) by Sanwa is the world's first aluminium light weight heatshield for exhaust systems
- o This product will be used for automotive applications and is a futuristic product technology which offers value added features like Noise Reduction, Emission Control, Heat Insulation at challenging temperatures and is a widely used on new generation engines including Hybrid and EVs
- This product will be of a strong support to OEMs in building BS-VI products

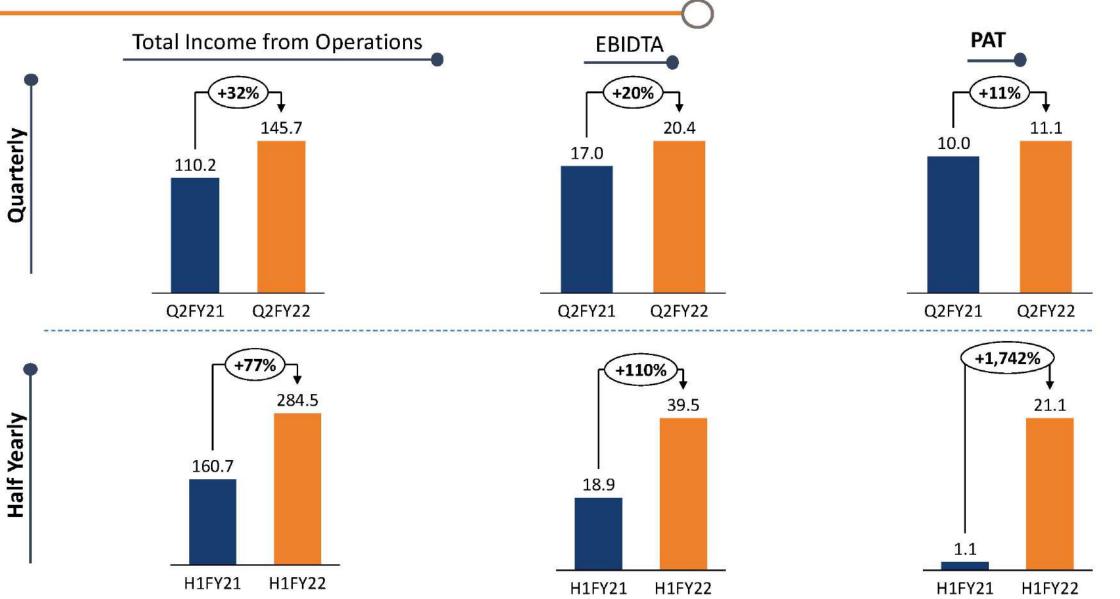
Commenting on the order Mr. Anuj Talwar, Jt. Managing Director, Talbros Automotive Components Limited said:

"We had a great start of the year 2021 by addition of this order to our portfolio. This order our second large win in the current financial year and is a testimony to our capabilities of a trusted and quality focused supplier in the Auto Components Industry. This order further enhances the revenue growth visibility and will lead to operating leverage benefits due to low level of capex required to fulfil this order.

We remain buoyant on the export opportunities for Indian Auto Components Industry and believe the positive momentum to continue for specialized manufacturers like us."

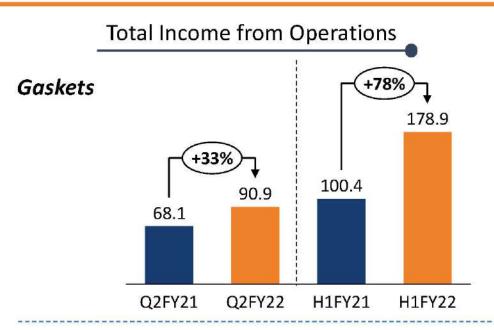
Consolidated Performance Highlights

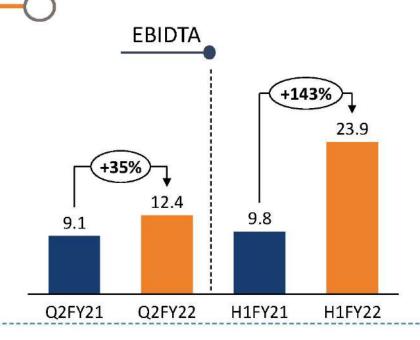




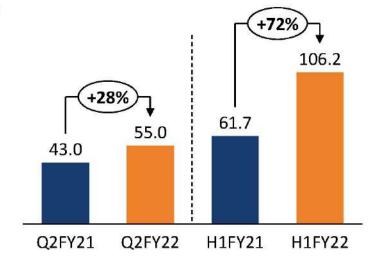
Q2 & H1 FY22 Standalone Business Performance Highlights

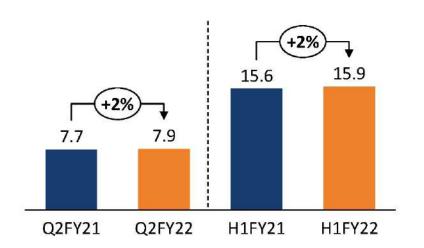








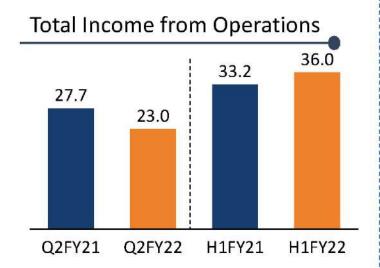


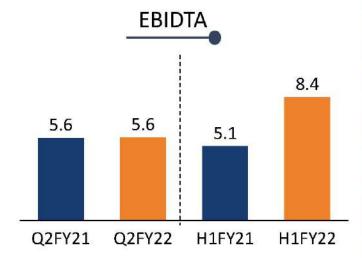


Q2 & H1 FY22 JV's Performance Highlights

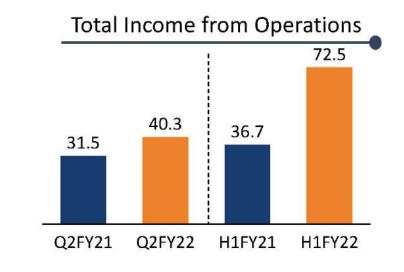


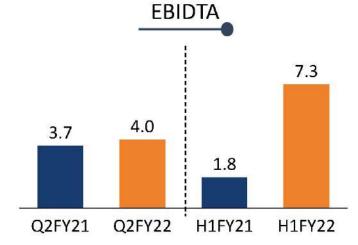
Nippon Leakless Talbros Pvt Ltd



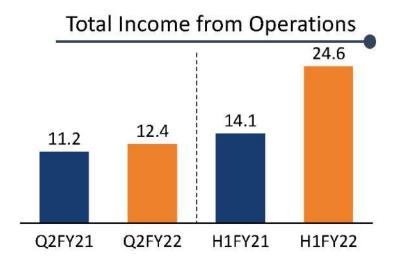


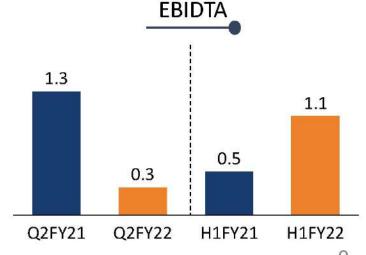
Marelli Talbros Chassis Systems Pvt Ltd





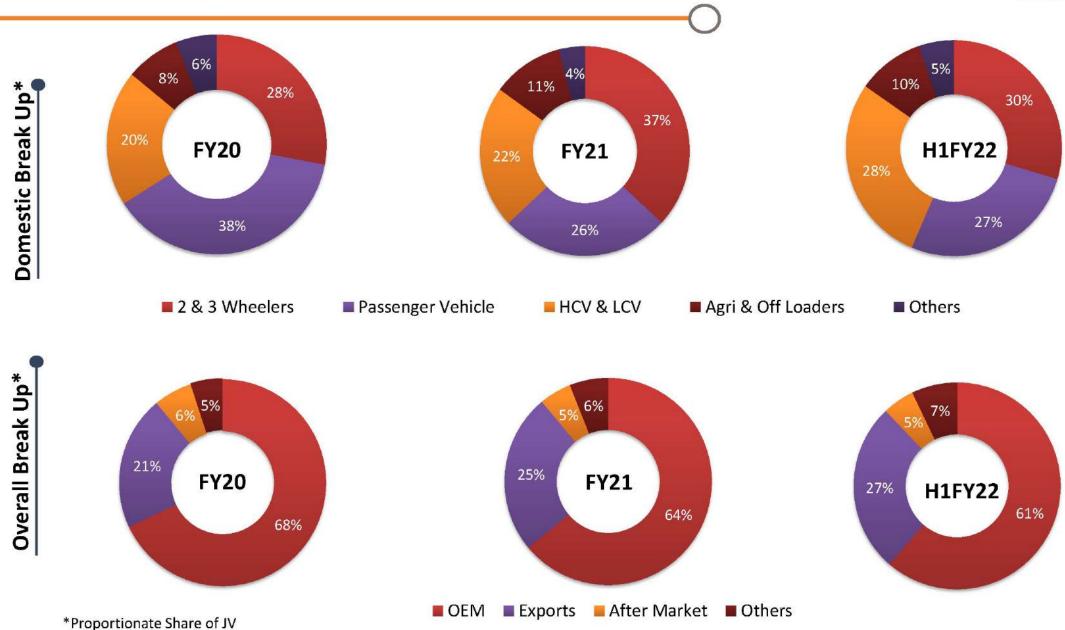
Talbros Marugo Rubber Pvt Ltd





Across varied segments...





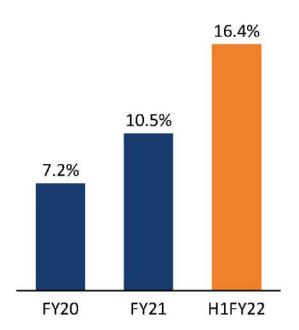
Improving Our Key Metrics

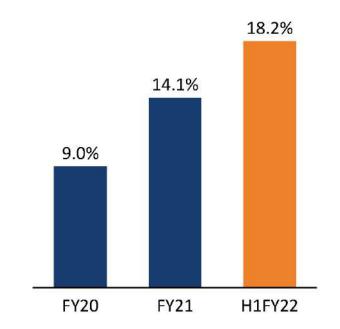


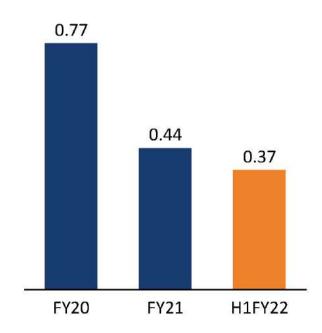
Return on Equity

Return on Capital Employed

Debt/Equity







Note:

- All the ratios have been calculated on Consolidated Basis
- PAT, Net Worth and Capital Employed is excluding Capital Gain
- · EBIT is inclusive of JV Profit
- H1FY22 is Annualised

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Q2 & H1 – FY22 Consolidated Profit & Loss Statement



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Particulars (Rs. In crores)	Q2FY22	Q2FY21	Y-o-Y	H1FY22	H1FY21	Y-o-Y
Revenue from Operations	144.0	108.3	33.0%	280.8	157.0	78.8%
Other Income	1.7	2.0		3.7	3.7	
Total revenue from Operation	145.7	110.2	32.2%	284.5	160.7	77.0%
Raw Material	74.3	57.4		148.7	85.8	
Employee Cost	16.1	12.6		32.3	22.1	
Other Expenses	34.9	23.1		64.0	34.0	
EBITDA	20.4	17.0	19.8%	39.5	18.9	109.5%
EBITDA Margin	14.0%	15.5%		13.9%	11.7%	
Depreciation	5.9	6.0		11.7	10.5	
EBIT	14.5	11.1	31.3%	27.8	8.3	234.2%
EBIT Margin	10.0%	10.0%		9.8%	5.2%	
Finance cost	3.0	3.4		6.2	7.1	
Share of Profit from JVs	2.2	2.8		3.6	0.2	
Profit before Tax	13.8	10.5	30.7%	25.2	1.4	1725.4%
Tax	2.6	0.5		4.1	0.2	
Profit After Tax	11.1	10.0	11.2%	21.1	1.1	1742.2%
PAT Margin %	7.6%	9.1%		7.4%	0.7%	

H1 FY22 Consolidated Balance Sheet



ASSETS	Sep-21	Mar-21
Non-current assets		
Property, plant and equipment	146.7	145.4
Capital work in progress	1.0	3.0
Investment property	3.0	3.1
Intangible assets	0.9	1.2
Intangible assets under development	=	-
Investments accounted for using the equity method	55.3	51.7
Financial assets		
Investments	26.6	21.5
Other financial assets	1.6	1.6
Non-Current tax assets (Net)	-	-
Other non-current assets	5.2	2.5
Sub-total - Non-Current Assets	240.5	230.0
Current assets		
Inventories	107.6	102.1
Financial assets		
Trade receivables	148.7	155.0
Cash and cash equivalents	1.0	2.7
Bank balances other than Cash and Cash equivalents	5.3	9.1
Loans	4.5	4.4
Other financial assets	2.7	3.0
Other current assets	29.9	22.5
Sub-total - Current Assets	299.7	298.9
TOTAL - ASSETS	540.2	528.9

EQUITY AND LIABILITIES	Sep-21	Mar-21
Equity		
Equity Share capital	12.3	12.3
Other equity	257.8	235.2
Sub-total - Shareholders' funds	270.1	247.5
LIABILITIES		
Non-current liabilities		
Financial liabilities		e secreta an
Borrowings	9.9	14.1
Other financial liabilities	0.2	0.2
Provisions	1.9	2.3
Deferred tax liabilities (net)	4.6	5.5
Other non-current liabilities	0.4	0.7
Sub-total - Non-current liabilities	16.9	22.8
Current liabilities		
Financial liabilities		
Borrowings	90.8	88.7
Trade payables	148.6	149.4
Other financial liabilities	7.6	9.3
Other current liabilities	2.5	4.0
Provisions	0.9	0.9
Current tax liabilities (net)	2.7	6.4
Sub-total - Current liabilities	253.1	258.6
TOTAL - EQUITY AND LIABILITIES	540.2	528.9

H1 - FY22 Consolidated Cash Flow Statement

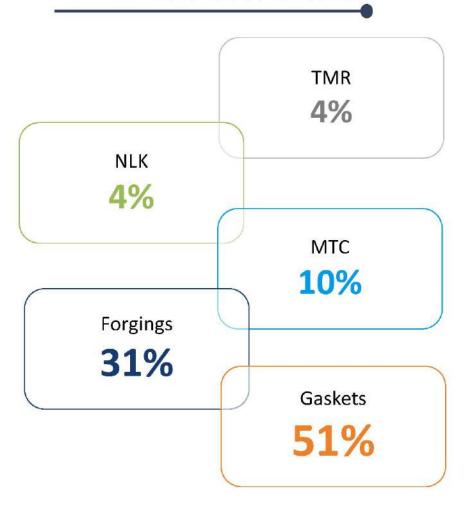


Particulars (Rs in Cr)	H1FY22	H1FY21
РВТ	25.2	1.4
Adjustments	14.3	16.0
Operating profit before working capital changes	39.5	17.4
Changes in working capital	-11.9	11.7
Cash generated from operations	27.6	29.1
Direct taxes paid (net of refund)	-10.0	-0.7
Net Cash from Operating Activities	17.7	28.5
Net Cash from Investing Activities	-8.5	-8.8
Net Cash from Financing Activities	-10.9	-18.5
Net Change in cash and cash equivalents	-1.7	1.2
Opening Cash Balance	2.7	3.7
Closing Cash Balance	1.0	4.9

Hedged Portfolio...



H1 FY22 - Revenue Contribution



Segments

- 2 Wheelers
- 3Wheelers
- Passenger Vehicles
- Commercial Vehicles
- Agri / Off-Loaders

and Industrial

Product Portfolio

- Gaskets
- Heat Shields
- Forgings
- Chassis Systems
- Anti vibration
- Hoses

Market Exposure

- OEMs
- After Market
- Exports
- Others

Proportionate Share of JV 15

Having Diversified Customer base - Top 10 Customers



FY21

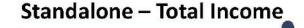
01	Hero Motocorp Limited	10%
02	Maruti Suzuki India	9%
03	Bajaj Auto	9%
04	Jaguar Land Rover Limited	6%
05	GKN Driveline Brunico	6%
06	BMW	4%
07	Tata Motors	4%
08	TATA Cummins	3%
09	DANA Italia	3%
10	HMSI	3%

H1 FY22



Gasket Business





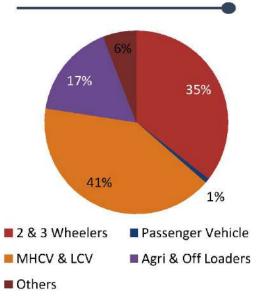


Segment wise Break Up*



*Excludes other income

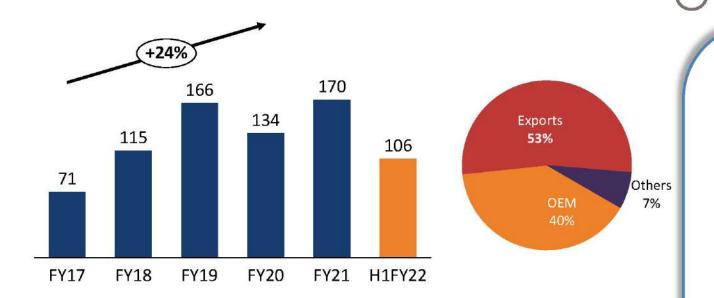
H1FY22 OEM Breakup*



- In House tool design and manufacturing
- ~40% Market share in Gaskets 3x the nearest competitor
- Market Leader in Two Wheeler, Agri & Off Loaders,
 HCV & LCV segment
- Single Source Supplier for 5 of our customers
- 100% Asbestos Free player
- Export orders from established international brands
- Introduced dedicated Heat Shield line: critical for heat, sound and vibration insulation
- Signed up exclusive contract with SANWA for Light
 Weight Aluminium Heat Shields which is used for
 automotive applications specially in PV segment and
 is a futuristic product technology
- Value added features like Noise Reduction, Emission Control, Heat Insulation at challenging temperatures and is a widely used on new generation engines including Hybrid and EVs
- This product will be of a strong support to OEMs in building BS-VI products

Standalone Business – Forgings





- Installation of 2500 Ton Press completed
- In discussion with various Indian & European Tier 1 Customers for heavier forging products
- Started supplies for the order received from a European OEM
- Moving towards heavier forged parts
- Currently, this segment is gaining momentum in both Domestic and overseas market

- One stop solution for Hot Forging (750 to 2,500 Ton Press)
- In-House tool design and manufacturing
- Strong presence in Overseas Market & Supplier to top Tier I companies
- One Stop Solution for Die Design, Machine parts and Heat treatment (Normalizing and Carbohydrizing)
- Revenue for H1FY22 stood at Rs 106 Cr
- Received order worth Rs. 25 cr to be delivered in FY22 for Plugin Hybrid EV

Products - Various Types

- King Pins
- Gear Blanks
- Housing & Yoke Shafts

Strong Global Partnerships - Joint Ventures









Nippon Leakless Talbros Pvt Ltd (NLK)

- Nippon Leakless Corporation (Japan) One of the largest global manufacturers of gaskets and a major Supplier for Honda
- Established in 2005 with 40% Talbros Share
- 100% Sales to OEMs to Honda and Hero

Marelli Talbros Chassis Systems Pvt Ltd (MTC)

- Magneti Marelli S.p.a (Milano) A Fiat group company with annual revenue of over € 6 Bn
- 50:50 partnership commenced production in April 2012
- 100% Sales to OEMs
- Significant share of Control Arms business from Maruti Suzuki and Tata

Talbros Marugo Rubber Pvt Ltd (TMR)

- Marugo Rubber Industries Ltd (Japan) -Global leader in supply of Anti-Vibration Product and Hoses
- 50:50 partnership commenced production in February 2013
- 100% Sales to OEMs predominantly Maruti Suzuki

PRODUCTS

Gaskets

- Control Arms
- Front Axle
- Rear Axle

- Engine Mounts
- Suspension Bushes
- Strut Mounts
- Rubber Bushes
- Mufflers & Hangers
 - Hoses

KEY CUSTOMERS

- Hero Motor Corp
- HMSI
- India Yamaha
- Honda Car India
- Honda Siel Power Products

- Maruti Suzuki India
- Jaguar Land Rover
- Suzuki Motors Ltd
- Magna Steyr Fahrzeugtechn
- Bajaj Auto

- Maruti Suzuki
- QH Talbros
- Daimler India Commercial Vehicle Pvt Ltd, Tamilandu
- Suzuki Motors Gujarat Pvt Ltd

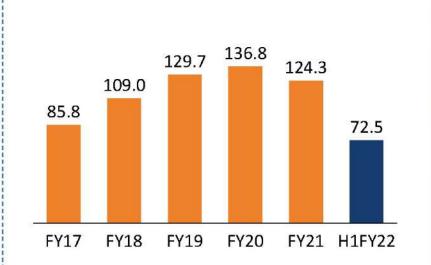
JV's Performance Highlights - Total Income from Operations



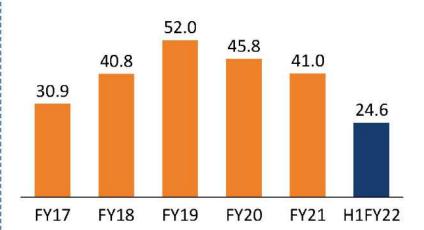
Nippon Leakless Talbros Pvt Ltd



Marelli Talbros Chassis Systems Pvt Ltd



Talbros Marugo Rubber Pvt Ltd



Rs. Crores Including Total Share of JV



One of the
Most Hedged
Auto
Component
Players



Over 6 Decades of experience in Auto Component manufacturing



Diversified Auto Component player with presence across **Two Wheelers**, **Passenger**, **Commercial Vehicles and Farm Equipment's**



Wide client base, ~40% revenue from top 5 clients



Businesses across **OEMs**, **Exports** and **After Market**



Four International Technology Tie-ups including 3 JVs for Best in Class Products



Diversified Portfolio - Gaskets, Forgings, Suspension Systems, Anti-vibration Products & Hoses



Consistent Dividend Pay-out over 50 years

Leadership Team driving Growth & Profitability





Anuj Talwar – Joint Managing Director

Is a Bachelor in Business Administration from college of William & Mary, Virgina, USA and Master of Business Administration from Boston University Graduate School of Management. He has been associated with the Company since 2008. He has over 16 years of rich experience in the Corporate Finance, Credit analysis and Auto Industry, coupled with his extensive knowledge, expertise in Business Development, International Marketing, General Management and focus on new tech.

Mr. Anuj Talwar is looking after the performance and business growth of the Company and its Joint Ventures on regular basis.

He has been successfully able to streamline – products, people perception and positioning of the Company.

Navin Juneja - Director & Group CFO

Is a B.Sc. (Mathematics) and Chartered Accountant (FCA). He is working as Finance Head of Talbros Group as its Group CFO. He is also a Director on Board of the Company. He advises the Company, its Joint Ventures and other Group Companies on Financial Management and Corporate Planning.

He has more than 36 years of rich experience in Finance, Accounts, Treasury, Taxation and General Management.

He has extensive experience in the development and implementation of strategic business plans.



Board of Directors





Mr. Naresh Talwar Chairman



 He is a graduate from St. Stephen College, Delhi University, having rich experience in the automotive components industry for more than 53 years.



Mr. Umesh Talwar Vice Chairman & MD

 Mr. Umesh Talwar, has done B.Com (Hons) from Delhi University and MBA from XLRI, Jamshedpur. He has more than 44 years of rich experience in the automotive components industry. Associated with compnay since 1977

 Mr. Umesh Talwar is one of the Promoters of the Company and has been managing the affairs of the company as its Vice Chairman & Managing Director (VCMD) since 2000



Mr. Varun Talwar

Joint Managing

Director

- Mr. Varun Talwar, aged 51 years, has done BS in Business Administration from Drexel University, Philadelphia USA. He has been associated with the Company since 2006.
- Worked overseas with Stoffel Seals Corporation i.e. a New York (NYC) based Company besides American Express Bank (NYC). Has more than 24 years of experience in the IT, Auto Components & Health Care Industry



Mr. Anuj Talwar

Joint Managing

Director

- Mr. Anuj Talwar, aged 40 years, is a Bachelor in Business Administration from college of William & Mary, Virgina, USA and Master of Business Administration from Boston University Graduate School of Management
- Associated with the Company since 2008. He had over 16 years of rich experience in the Corporate Finance, Credit analysis and Auto Industry



Mr. Navin Juneja

Director

- Mr. Navin Juneja, aged 63 years, is a B.Sc. (Mathematics) and Chartered Accountant (FCA). He is working as Finance Head of Talbros Group as its Group CFO
- Advises various companies on financial management and corporate planning. He had more than 36 years of rich experience in Finance, Accounting and Strategic Planning



Mr. Vidur Talwar
Non-Executive
Director

- Mr. Vidur Talwar, aged 49 years has done B.S. in Business Administration and MBA in Finance from Drexel University, Philadelphia, PA
- Responsible for day-to-day operations of T&T Motors, dealers for Mercedes Benz. He has more than 25 years of rich and varied experience in automotive components industry



Mrs. Priyanka Gulati Independent Director

 Ms. Priyanka Gulati, aged 43 years, is a member of the Institute of Chartered Accountants of India. She is an Independent Director on the Board of the Company. Has more than 20 years of rich experience in management consulting & entrepreneurship. She has been associated with tier-1 consulting firms Accenture Management Consulting and Deloitte. She is also the founder and Director of Manthan Advisors



Mr Anil Kumar Mehra Independent Director

- Mr. Anil Kumar Mehra, aged 76 years, is a Bachelor in Commerce (Hons.) from Sri Ram College of Commerce, Delhi University. He is a fellow member of the Institute of Chartered Accountants of England and Wales and ICAI.
- He is an Independent Director on the Board of the Company. He had over 39 years of rich experience in Statutory Audit, Internal Audit, Management Audit & Special Investigative Audit



Mr. Amit Burman
Independent
Director

- Mr. Amit Burman, aged 51 years, has done MBA from University of Cambridge, UK and MSC in Industrial Engineering from Columbia University. He is an Independent Director on the Board of the Company
- Has 24 years of rich experience. He has worked with Colgate Palmolive, Tishcon Corporation, NYC, USA, He is currently serving as Chairman of Dabur India Limited



Mr. Tarun Singhal
Independent
Director

Mr. Tarun Singhal, aged 63 years, is a B. Tech (E.E) from the Indian
Institute of Technology, Kanpur and is a retired top level executive with
more than 41 years' of experience including 22 years in the automotive
industry in India and abroad. He is an Independent Director on the Board of
the Company. Currently, he is a consultant providing consultancy to clients
in the Auto Industry



Mr. Ajay Kumar Vij Independent Director

- Mr. Ajay Kumar Vij, aged 60 years, has done MBA from Punjab University, Chandigarh, India. He is an Independent Director on the Board of the Company
- Co-Founder and CEO of Asian Healthcare Fund (AHF). He has wide experience in identifying promising business opportunities, developing growth strategy, structuring global expansion and alliances

Executive Management



Mr. Manish Khanna

Chief Financial Officer

A Qualified CA and MBA, he has over 17 years of experience with LeeBoy India Constructions, Doosan Infracore, Escorts Construction Equipment and Amforge Industries

Mr. Suresh Sharma

President Operations - Gaskets Division

He is an engineer and MBA (Operations). He has over 25 years of experience in the Auto Components sector and has worked with Munjal Showa, Endurance, JBM Auto and Omax Auto

Mr. Akira Iijima

Managing Director - Nippon Leakless Talbros Pvt. Ltd.

He holds diploma in engineering and has experience of 15 years working in the Gasket Industry. He has been associated with Nippon Leakless for over a decade. He is appointed as MD of Nippon Leakless Talbros Pvt Ltd WEF 1st March, 2021

Mrs. Seema Narang

Company Secretary

She has over 29 years of experience in the secretarial department and has worked with Whirlpool of India and Aksh Optifibre Ltd

Mr. Vivek Singh

President - Forging Division

He holds a Mechanical Engineering degree and has a rich experience in manufacturing of more than two decades in varied sectors including Auto & Auto component, Railway signalling & Telecom, Geo Info Systems & IT technology and Powertrain.

Mr. Ashish Gupta

CEO – Magneti Marelli Talbros Chasis System Pvt. Ltd.

He holds a BE degree and has over 24 years of experience with manufacturing companies in India, Europe & CIS

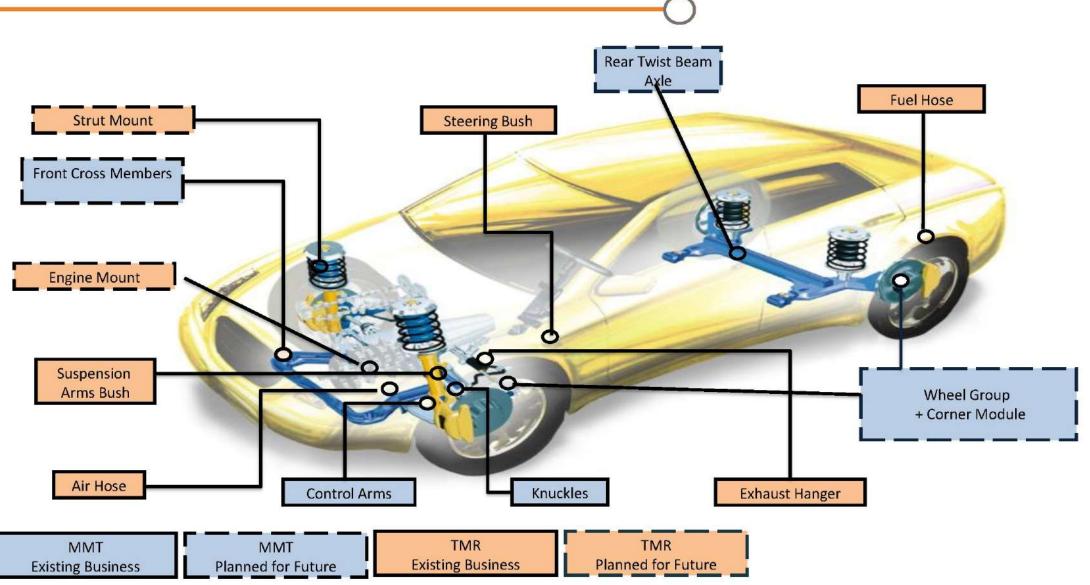
Mr. Toshiya Morimoto

Managing Director - Talbros Marugo Rubber Pvt. Ltd

He is an Engineer and has an experience of over 37 years and has worked with Sanyo Electric Co. Limited

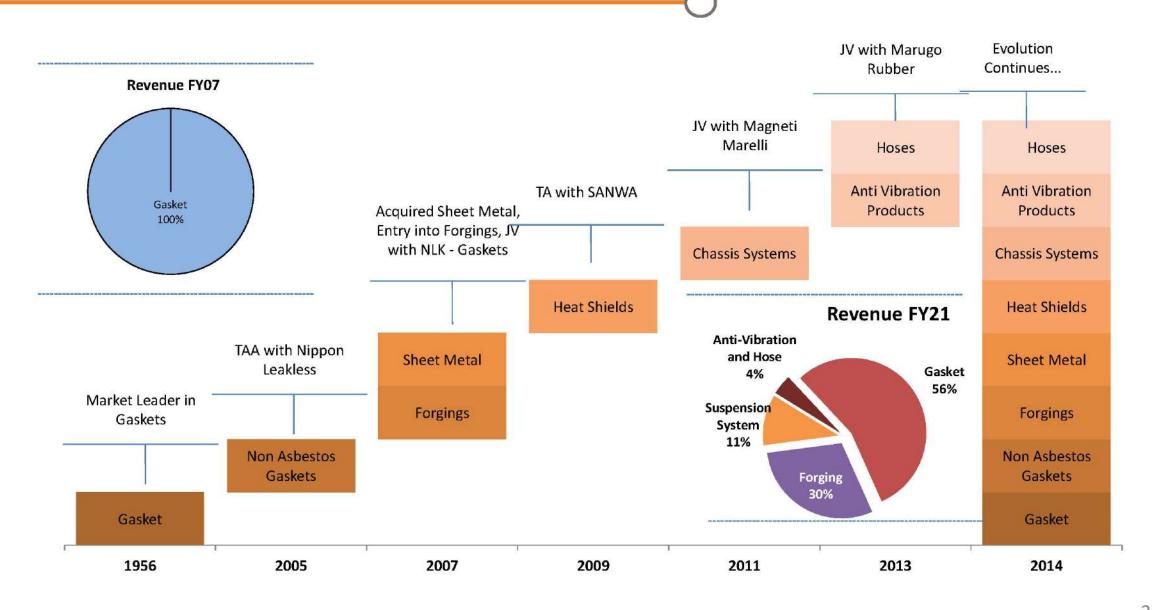
Scope of Joint Ventures





Evolving Product Portfolio





Diversified Customer - OEM



















Passenger













ASHOK LEYLAND





Customer Base

Hedged















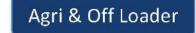
















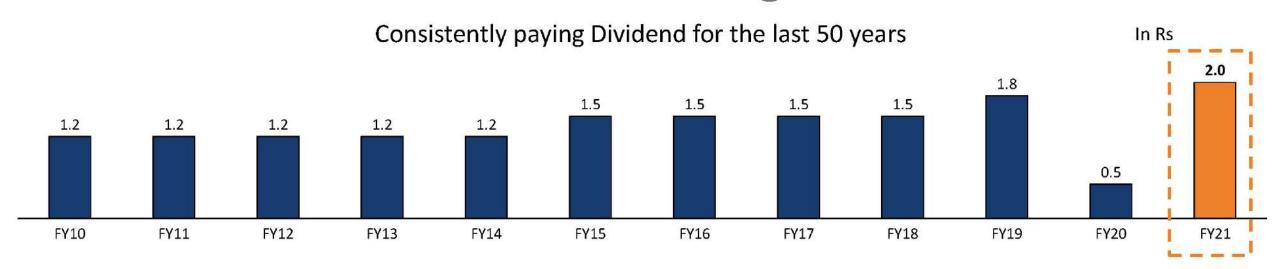






Equity







Appreciation From Customers



General Motors Company 30001 Van Dyke Avenue Warren, MI 48083 www.gm.com



Dear Supplier,

Congratulations for being awarded our GM Supplier Quality Excellence Award for the 2019 calendar year! As previously communicated in the award notification letter sent out in March, this year we are distributing certificates instead of award plaques due to the unprecedented events with COVID-19. In order to speed up the process (due to on-site office access limiting the ability to send hard copies), certificates will be distributed electronically to the awarded manufacturing location by your assigned GM SQE.

Congratulations again for your outstanding performance in 2019 and for being a valued partner. We thank you for your continued understanding and support during these unprecedented times.

Warm regards,

Richard Demuynck Richard Demuynck,

Executive Director, Global Supplier Quality & Development





Customer Awards for Best Performances





ACMA 16th Quality Circle Competition 2019



11th CII National Competitiveness & Cluster Summit 2018



Toyota Kirloskar Zero Defect Supplies 2017



HR Association India Gold Award 2019



UTKRISHT

VE Commercial Vehicle

UTKRISHT

Toyota Kirloskar Achieving targets in Quality 2018



Excellence Award 2018



GM Supplier Quality Excellence Award 2017



5S Excellence Award 2016



Eicher Engine Supplier Meet 2018



Supplier quality improvement-2017



Bajaj BAVA Pantnagar Cluster Convention 2017



BCCQC Gold Award 2016



CUMMINS Award as Category Partner 2016



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