

Safe Harbour



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Talbros Automotive Components Ltd (TACL) - Group

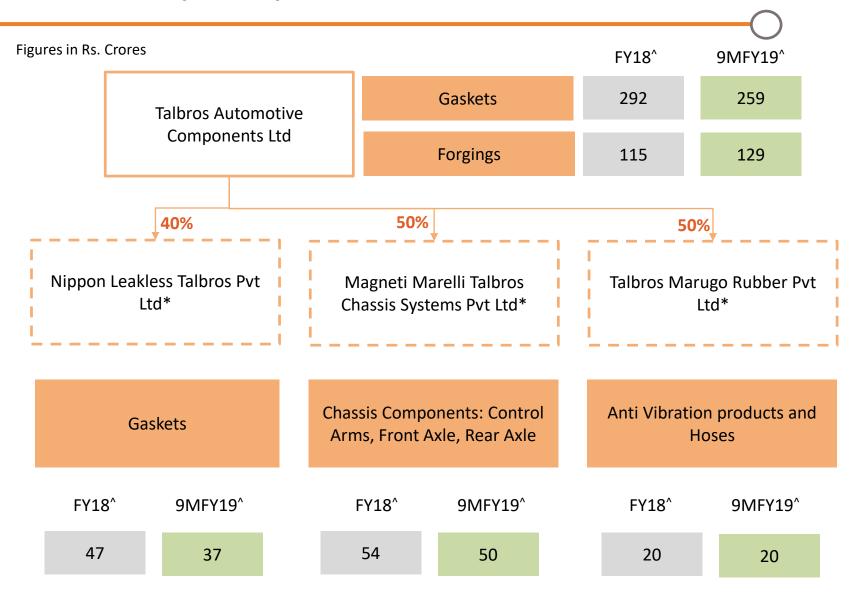


Product Portfolio	Entities	TACL Group Turnover*(Rs. Crs)				
		FY18		9M FY19		
Gaskets	TACL Standalone	292		259		
Gaskets	Nippon Lealkless Talbros Pvt Ltd	118		93		
Forgings	TACL Standalone	115	FY18 675	129	9M FY19 622	
Chassis Components	Magneti Marelli Talbros Chassis Systems Pvt Ltd	109		101	UZZ	
Anti Vibration Products & Hoses	Talbros Marugo Rubber Pvt Ltd	41		40		

^{*} Includes other income

TACL Group – Corporate Structure





Talbros Auto Components Limited – Group Turnover

FY18

675

9MFY19

622

Talbros Auto Components Limited Consolidated Revenue

As per Ind-AS

JV's

FY18[^]

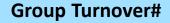
407

9MFY19[^]

381

Vision 2020





FY18[^]

9MFY19[^]

FY20

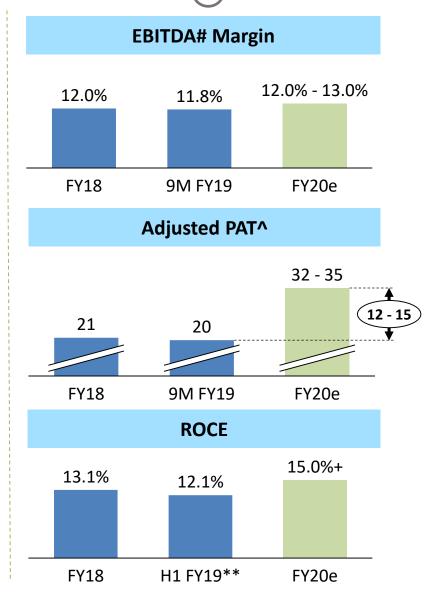
850 - 950

Revenue# (As per Ind As)

FY18[^]

9MFY19[^]

FY20 **525 - 575**

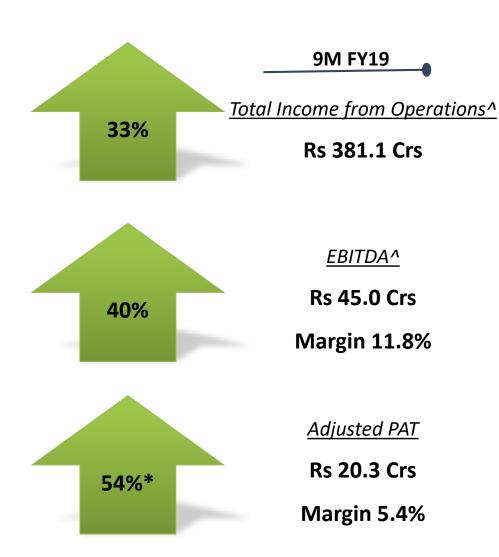


Strategy well in place and Progressing as communicated

^{*} Ind AS excludes TACL's proportionate share of Revenue in our JVS

Consolidated 9M FY19 Highlights





Highest ever Nine Month Profits

Commenting on the performance Mr. Anuj Talwar, Jt. Managing Director, **Talbros Automotive Components Limited said:**

"We are extremely pleased with our performance. This performance comes at a time when industry is facing multiple challenges wherein all the major OEM's have reported a mixed growth due to multiple concerns like mismatch of festival season, tighter liquidity, NBFC crisis. Despite these challenges talbros has been able to continue on our laid growth path. We continue to gain wallet share with our customers across the globe and are working towards adding new customers across product segments, which will continue to drive the growth."

New Order wins Fuel Growth in Business



Magneti Marelli Talbros Chassis Systems Pvt Ltd: Exports order from a UK based OEM, with an estimated annual revenues of Rs. 35+ Crores

Forgings: Exports order from a large European OEM worth Rs. 8 Crores

Heat Shields: Exports order from a large European OEM worth ~USD 2 million

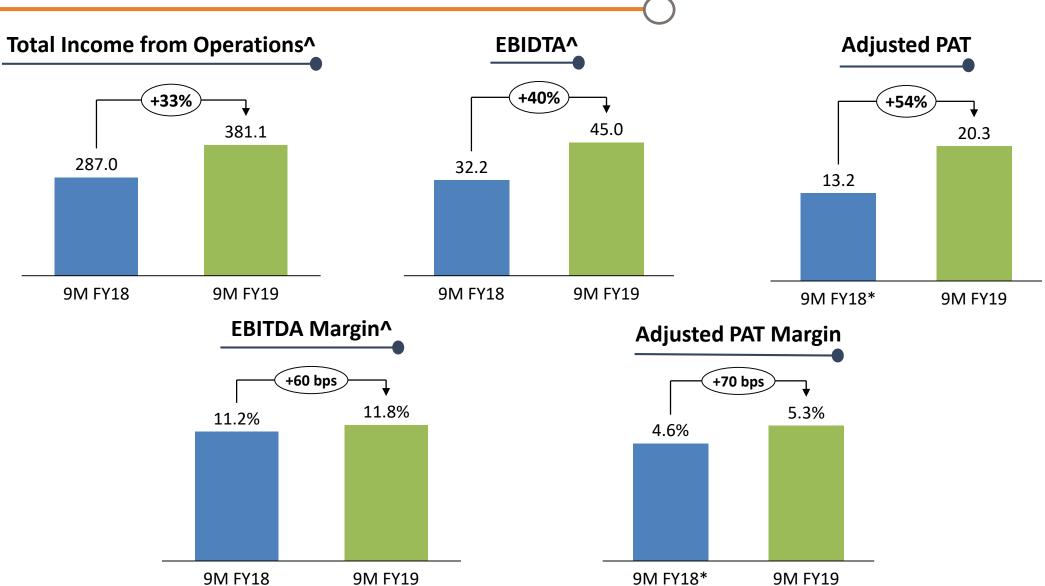
Talbros Marugo Rubber Pvt Ltd: Initial order from SML ISUZU for supply of molded hoses with an estimated annual revenues of Rs. 3 Crores

New Order wins worth ~Rs. 60 Crores

Consolidated 9M FY19 Performance Highlights



Rs. Crores

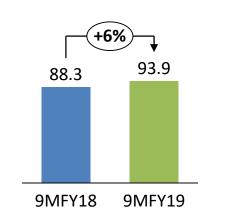


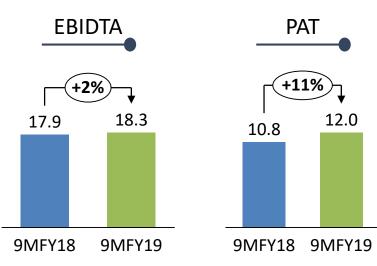
9M FY19 JV's Performance Highlights



Nippon Leakless Talbros Pvt Ltd*

Total Income from Operations



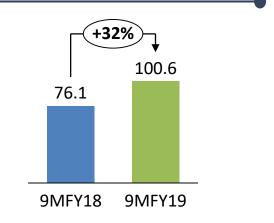


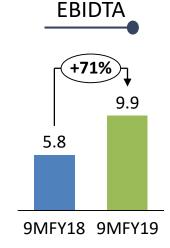
*Full JV numbers

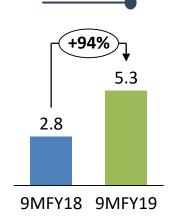
Rs. Crores

Magneti Marelli Talbros Chassis Systems Pvt Ltd*

Total Income from Operations



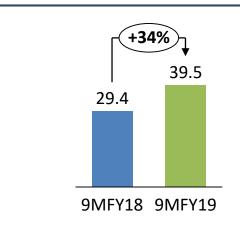


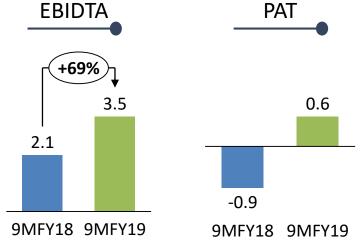


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Talbros Marugo Rubber Pvt Ltd*

Total Income from Operations



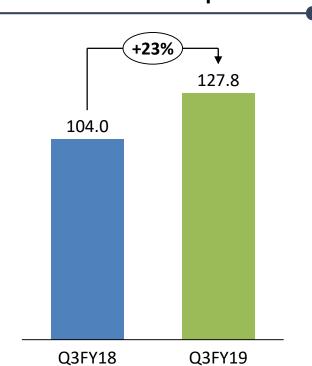


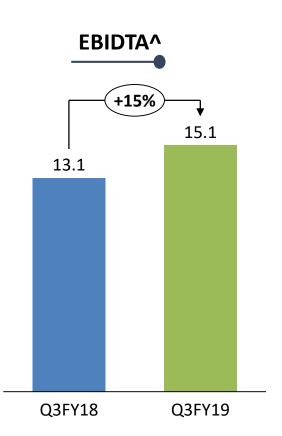
Consolidated Q3 FY19 Performance Highlights

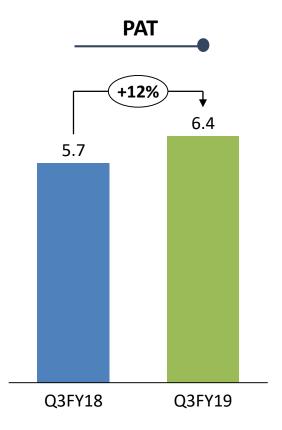


Rs. Crores







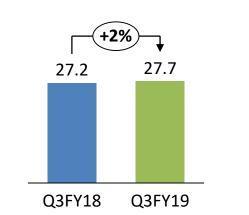


Q3 FY19 JV's Performance Highlights



Nippon Leakless Talbros Pvt Ltd

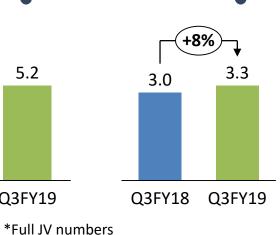
Total Income from Operations



EBIDTA



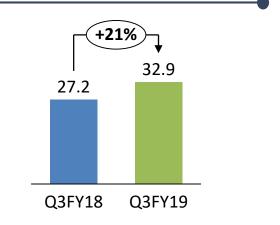
Rs. Crores



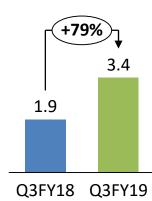
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Magneti Marelli Talbros Chassis Systems Pvt Ltd

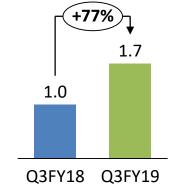
Total Income from Operations





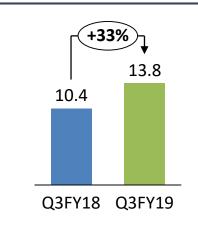


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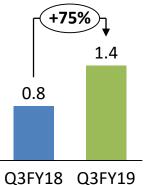


Talbros Marugo Rubber Pvt Ltd

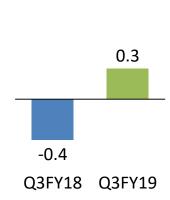
Total Income from Operations







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Consolidated Profit & Loss Statement



			'				
Particulars (Rs. In crores)	Q3 FY19	Q3 FY18	Y-o-Y	9M FY19	9M FY18	Y-o-Y	FY18
Revenue from Operations (Net of Excise)	125.1	102.0		376.6	282.8		393.0
Other Income	2.7	2.0		4.5	4.2		6.3
Total revenue from Operation	127.8	104.0	22.9%	381.1	287.0	32.8%	399.3
Raw Material	72.8	58.0		214.0	159.5		221.7
Employee Cost	15.6	13.3		45.3	38.3		51.4
Other Expenses	24.3	19.6		76.7	57.0		79.1
EBITDA	15.1	13.1	15.4%	45.0	32.2	39.8%	47.1
EBITDA Margin	11.8%	12.6%		11.8%	11.2%		11.8%
Depreciation	4.8	3.3		13.3	10.1		14.2
EBIT	10.3	9.8	5.4%	31.8	22.1	43.9%	32.9
EBIT Margin	8.1%	9.4%		8.3%	7.7%		8.2%
Finance cost	4.0	3.6		11.7	10.4		13.9
Profit before share of profit/loss from JVs	6.3	6.2		20.1	11.7		19.0
Share of Profit from JVs	2.2	1.5		7.2	5.2		6.9
Profit before Tax before Exceptional Items	8.5	7.7		27.3	16.9		25.9
Tax	2.1	2.0		7.0	3.7		5.2
Adjusted PAT	6.4	5.7	13.2%	20.3	13.2	53.7%	20.7
Adjusted PAT Margin %	5.0%	5.5%		5.3%	4.6%		5.2%
Exceptional Items	0.0	0.0		0.0	2.2		2.2
Reported PAT	6.4	5.7	13.2%	20.3	15.3	32.1%	22.9
Other Comprehensive Income	-1.7	3.9		-4.3	5.4		3.3
Total Comprehensive Income	4.7	9.6	-51.3%	16.0	20.7	-22.7%	26.2

Standalone Profit & Loss Statement



Particulars (Rs. In crores)	Q3 FY19	Q3 FY18	Y-o-Y	9M FY19	9M FY18	Y-o-Y	FY18
Revenue from Operations (Net of Excise)	125.1	102.0		376.6	282.8		393.0
Other Income	3.9	3.0		8.1	6.6		9.4
Total revenue from Operation	129.0	104.9	23.0%	384.7	289.4	32.9%	402.4
Raw Material	72.8	58.0		214.0	159.5		221.7
Employee Cost	15.6	13.3		45.3	38.3		51.4
Other Expenses	24.3	19.6		76.7	57.0		79.1
EBITDA	16.3	14.0	16.1%	48.6	34.6	40.5%	50.2
EBITDA Margin	12.6%	13.4%		12.6%	12.0%		12.5%
Depreciation	4.8	3.3		13.3	10.1		14.2
EBIT	11.5	10.7	7.2%	35.4	24.5	44.5%	36.0
EBIT Margin	8.9%	10.2%		9.2%	8.5%		9.0%
Finance cost	4.0	3.5		11.7	10.4		13.9
Profit before Tax before Exceptional Items	7.5	7.2		23.7	14.1		22.1
Tax	2.1	2.0		7.0	3.7		5.2
Adjusted PAT	5.4	5.1	4.8%	16.7	10.3	61.5%	16.9
Adjusted PAT Margin %	4.2%	4.9%		4.3%	3.6%		4.2%
Exceptional Items	0.0	0.0		0.0	2.2		2.2
Reported PAT	5.4	5.1	4.8%	16.7	12.5	33.6%	19.1
Other Comprehensive Income	-1.8	3.9		-4.3	5.4		3.3
Total Comprehensive Income	3.6	9.1	-59.8%	12.4	17.8	-30.5%	22.4

Consolidated Balance Sheet



ASSETS	Sep-18	Mar-18
Non-current assets		
Property, plant and equipment	132.3	124.3
Capital work-in-progress	3.0	2.4
Intangible assets	0.5	0.7
Intangible Assets Under Development	0.6	0.6
Investments accounted for using the equity method	38.6	36.0
Investment Property	2.9	3.0
Financial assets		
Investments	22.6	27.2
Loans	1.3	1.2
Trade Receivables	0.5	0.5
Other Tax assets (net)	0.3	0.3
Other non-current assets	5.4	1.2
Sub-total - Non-Current Assets	208.0	197.4
Current assets		
Inventories	109.0	109.2
Financial assets		
Trade receivables	146.8	124.2
Cash and cash equivalents	4.3	3.2
Bank balances other than Cash and Cash equivalents	5.1	4.6
Loans	5.7	5.7
Other financial assets	2.1	1.4
Other current assets	20.1	19.2
Sub-total - Current Assets	293.1	267.6
Assets Classified as held for Sale		
TOTAL - ASSETS	501.1	465.0

EQUITY AND LIABILITIES	Sep-18	Mar-18
Equity		
Equity Share capital	12.3	12.3
Non-Controlling Interest		
Other equity	178.4	167.1
Sub-total - Shareholders' funds	190.7	179.4
LIABILITIES		
Non-current liabilities		
Financial liabilities		
Borrowings	39.8	15.5
Other financial liabilities	0.2	0.2
Provisions	3.3	3.2
Deferred tax liabilities (net)	3.5	4.2
Other non-current liabilities	0.0	0.0
Sub-total - Non-current liabilities	46.9	23.2
Current liabilities		
Financial liabilities		
Borrowings	118.0	101.8
Trade payables	118.3	137.2
Other financial liabilities	19.5	17.4
Other current liabilities	3.8	4.7
Provisions	1.3	1.3
Current tax liabilities (net)	2.6	0.0
Sub-total - Current liabilities	263.5	262.4
TOTAL - EQUITY AND LIABILITIES	501.1	465.0

Standalone Balance Sheet



ASSETS (Rs. Crores)	Sep-18	Mar-18
Non-current assets		
Property, plant and equipment	132.3	124.3
Capital work-in-progress	3.0	2.4
Intangible assets	0.5	0.7
Intangible Assets Under Development	0.6	0.6
Investments accounted for using the equity method	0.0	0.0
Investment Property	2.9	3.0
Financial assets		
Investments	48.7	53.3
Loans	1.3	1.2
Trade Receivables	0.5	0.5
Other Tax assets (net)	0.3	0.3
Other non-current assets	5.4	1.2
Sub-total - Non-Current Assets	195.5	187.5
Current assets		
Inventories	109.0	109.2
Financial assets		
Trade receivables	146.8	124.2
Cash and cash equivalents	4.3	3.2
Bank balances other than Cash and Cash equivalents	5.1	4.6
Loans	5.7	5.7
Other financial assets	2.1	1.4
Other current assets	20.1	19.2
Sub-total - Current Assets	293.1	267.6
Assets Classified as held for Sale		
TOTAL - ASSETS	488.6	455.1

EQUITY AND LIABILITIES (Rs. Crores)	Sep-18	Mar-18
Equity		
Equity Share capital	12.3	12.3
Non-Controlling Interest		
Other equity	165.9	157.2
Sub-total - Shareholders' funds	178.3	169.5
LIABILITIES		
Non-current liabilities		
Financial liabilities		
Borrowings	39.8	15.5
Other financial liabilities	0.2	0.2
Provisions	3.3	3.2
Deferred tax liabilities (net)	3.5	4.2
Other non-current liabilities	0.0	0.0
Sub-total - Non-current liabilities	46.9	23.2
Current liabilities		
Financial liabilities		
Borrowings	118.0	101.8
Trade payables	118.3	137.2
Other financial liabilities	19.5	17.4
Other current liabilities	3.8	4.7
Provisions	1.3	1.3
Current tax liabilities (net)	2.6	0.0
Sub-total - Current liabilities	263.5	262.4
TOTAL - EQUITY AND LIABILITIES	488.6	455.1

Business Confirmations & Strategy



Gaskets

New Orders:

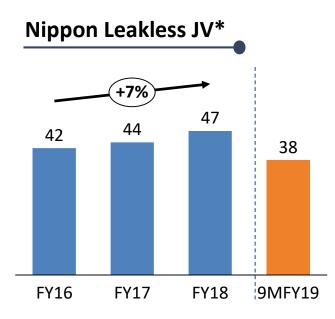
- Cummins USA & UK
- Zetor Tractors Czech Republic
- A Non- Automotive conglomerate in Austria
- Order for Heat shields from a large European OEM

Strategic Initiatives:

Gaskets:

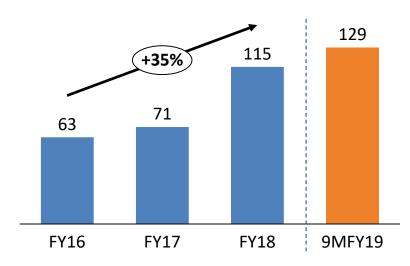
- Installation of Post Coating Line, to rationalize raw material costs
- Strategic Raw material sourcing agreement with Interface Performance materials, USA to bring savings in operational costs, reduction in raw material inventory and working capital investments

Standalone 252 267 292 259 FY16 FY17 FY18 9MFY19



Forgings Segment

- Started supplies for the order received from an European OEM
- Moving towards heavier forged parts, with an estimated Revenues of Rs.
 35 Crores per annum
- Recently won an order from an Auto Maker, with Estimated Revenues of Rs. 12 Crores per annum
- Order from an European OEM worth Rs. 8 Crores per annum
- Currently, this segment is gaining momentum in both Domestic and overseas market



Business Confirmations & Strategy



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Magneti Marelli Talbros Chassis Systems Pvt Ltd (MMT)*

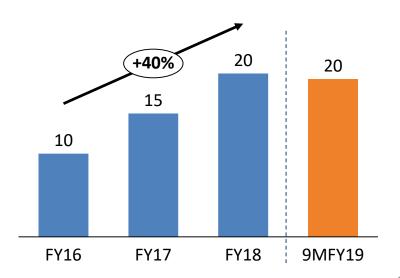
- Order from an OEM in UK worth ~Rs. 35+ Crores per annum
- Order from Maruti Suzuki to supply Control Arm Assemblies for Front Suspension, with an Estimated Revenues of Rs. 24 crores per annum
- Started Supplies for the order received from an European OEM
- Commenced Supplies for RE60 Bajaj

31 FY16 FY17 FY18 9MFY19

+33%

Talbros Marugo Rubber Pvt Ltd (TMR)*

- Order from SML Isuzu worth ~Rs. 3 Crores per annum
- Hoses division has witnessed improved volumes during the year from Maruti Suzuki
- To start supplying Hoses to Marugo Rubber, Japan



Leadership Team driving Growth & Profitability





Joint Managing Director

Anuj Talwar

Is a Bachelor in Business Administration from college of William & Mary, Virgina, USA and Master of Business Administration from Boston University Graduate School of Management. He has been associated with the Company since 2008. He has over 10 years of rich experience in the Corporate Finance, Credit analysis ,Auto Industry and M&A.



Navin Juneja

Is a B.Sc. (Mathematics) and Chartered Accountant (FCA). He is working as Finance Head of Talbros Group as its Group CFO. He also advises various companies on financial management and corporate planning. He has more than 30 years of rich experience in Finance, Accounting and Strategic Planning.



One of the
Most Hedged
Auto
Component
Players



Over 6 Decades of experience in Auto Component manufacturing



Diversified Auto Component player with presence across Two Wheelers, Passenger, Commercial Vehicles and Farm Equipment's



Wide client base, ~40% revenue from top 5 clients



Businesses across **OEMs**, **Exports** and **After Market**



Four International Technology Tie-ups including 3 JVs for Best in Class Products



Diversified Portfolio - Gaskets, Forgings, Suspension Systems, Anti-vibration Products & Hoses

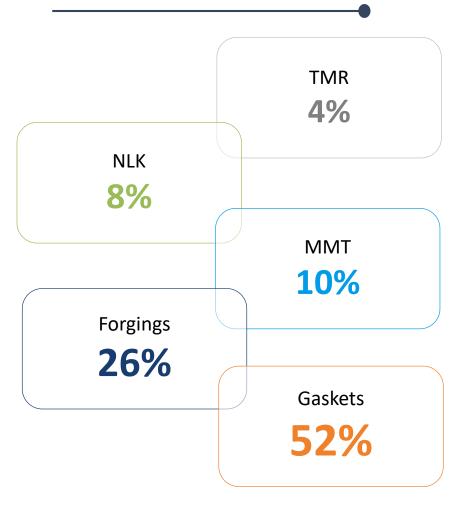


Consistent *Dividend Pay-out over 50 years*

Diversified Portfolio







Segments

- 2 Wheelers
- 3Wheelers
- Passenger Vehicles
- Commercial Vehicles
- Agri / Off-Loaders

and Industrial

Product Portfolio

- Gaskets
- Heat Shields
- Forgings
- Chassis Systems
- Anti vibration
- Hoses

Market Exposure

- OEMs
- After Market
- Exports
- Others



Growth Strategy

Strong Global Partnerships - Joint Ventures



Joint Ventures

NLK 日本リークレス工業株式会社 NIPPON LEAKLESS CORPORATION

Nippon Leakless Talbros Pvt Ltd (NLK)



Magnetti Marelli Talbros Chassis Systems Pvt Ltd (MMT)



Talbros Marugo Rubber Pvt Ltd (TMR)

About the JV

- Nippon Leakless Corporation (Japan) One of the largest global manufacturers of gaskets and a major Supplier for Honda
- Established in 2005 with 40% Talbros Share
- 100% Sales to OEMs to Honda and Hero
- Magneti Marelli S.p.a (Milano) A Fiat group company with annual revenue of over € 6 Bn
- 50:50 partnership commenced production in April 2012
- 100% Sales to OEMs
- Significant share of Control Arms business from Maruti Suzuki and Tata
- Marugo Rubber Industries Ltd (Japan) Global leader in supply of Anti-Vibration Product and Hoses
- 50:50 partnership commenced production in February 2013
- 100% Sales to OEMs predominantly Maruti Suzuki

Products

ucts Customers

Gaskets

- Hero Motor Corp
- HMSI
- India Yamaha
- Honda Car India
- Maruti Suzuki
- Honda Siel Power Products

- Control Arms
- Front Axle
- Rear Axle

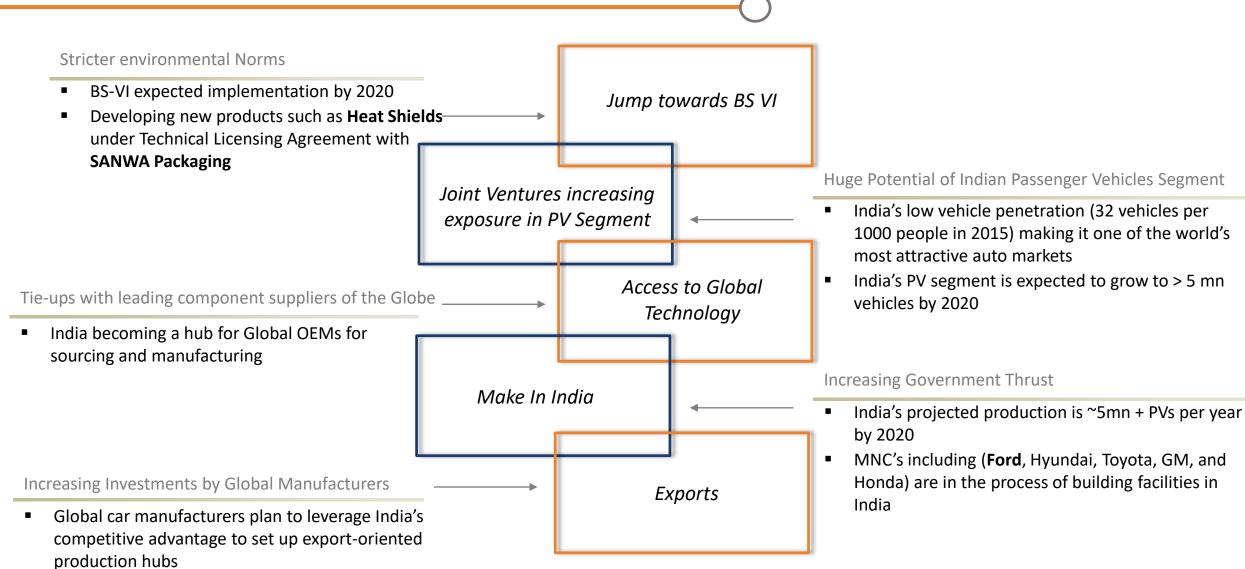
- Bajaj Auto
- Mahindra & Mahindra
- Maruti Suzuki India
- Tata Motors
- Significant share of Control Arms business from Maruti

- Engine Mounts
- Strut Mounts
- Mufflers & Hangers
- Suspension Bushes
- Rubber Bushes
- Hoses

- Maruti Suzuki
- QH Talbros
- Endurance Technologies
- Rane (Madras) Ltd
- Escort India
- TATA

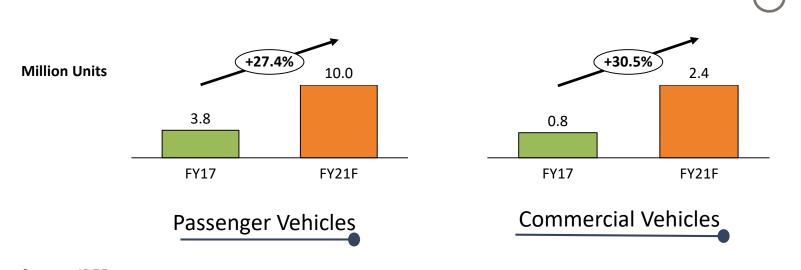
Strong Tailwinds...

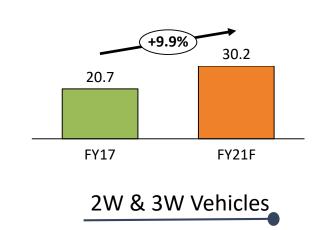




The Automotive Opportunities

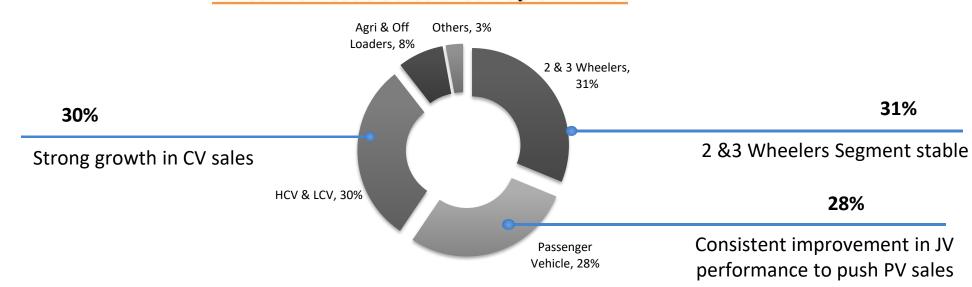






Source: IBEF

TACL: Domestic Sales Break up 9MFY19





Business Overview

Key Milestones



Payen Talbros incorporated in collaboration with Coopers Payen UK Technical Agreement with Nippon Leakless, Japan to manufacture Non-Asbestos Gaskets

•2008 - Technical Agreement with **SANWA**, Japan

• 2009 – Technical Agreement with **Interface**, Germany

JV with **Marugo Rubber**, Japan for Anti-Vibration and Hoses



- 1979 Renamed as TalbrosAutomotive ComponentsLtd
- 1980 Maiden **IPO**
- 1985 Transfer of technology from Payen International UK

- JV with Nippon
 Leakless Corporation,
 Japan for Automotive
 Gaskets
- Diversification into Forging business commenced

JV with Magneti Marelli, Italy for Suspension components

Board of Directors





Mr. Naresh Talwar
Chairman



Mr. Umesh Talwar
Vice Chairman & MD



Mr. Varun Talwar

Joint Managing Director



Mr. Anuj Talwar

Joint Managing Director



Mr. Navin Juneja

Director



Mr. Vidur Talwar

Non Executive Director



Mr. V Mohan
Independent Director



Mr Anil Kumar Mehra
Independent Director



Mr. Amit Burman
Independent Director



Mr. R R Vederah
Independent Director



Mrs. Priyanka Gulati
Independent Director



Mr. Ajay Kumar Vij
Independent Director

Executive Management



Mr. Manish Khanna

Chief Financial Officer

A Qualified CA and MBA, he has over 17 years of experience with LeeBoy India Constructions, Doosan Infracore, Escorts Construction Equipment and Amforge Industries

Mr. Suresh Sharma

President Operations – Gaskets Division

He is an engineer and MBA (Operations). He has over 25 years of experience in the Auto Components sector and has worked with Munjal Showa, Endurance, JBM Auto and Omax Auto

Mr. Noriyuki Deguchi

Managing Director - Nippon Leakless Talbros Pvt. Ltd

He holds BE degree and has experience of 25 years working in the Gasket Industry. He has been associated with Nippon Leakless for over a decade

Mrs. Seema Narang

Company Secretary

She has over 22 years of experience in the secretarial department and has worked with Whirlpool of India and Aksh Optifibre Ltd

Mr. Rajiv Mittal

President – Forging Division

Has been associated with QH talbros for past 10 years and has been a part of the CFT team at QH Talbros

Mr. Ashish Gupta

CEO - Magneti Marelli Talbros Pvt. Ltd

He holds a BE degree and has over 24 years of experience with manufacturing companies in India, Europe & CIS

Mr. Toshiya Morimoto

Managing Director - Talbros Marugo Rubber Pvt. Ltd

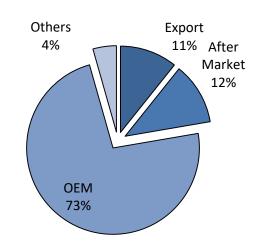
He is an Engineer and has an experience of over 37 years and has worked with Sanyo Electric Co. Limited

Standalone Business - Gaskets

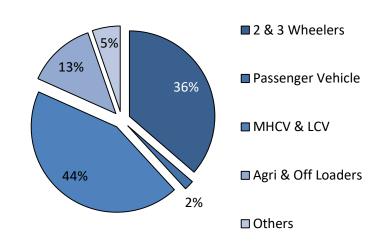


- In House tool design and manufacturing
- ~40% Market share in Gaskets 3x the nearest competitor
- Market Leader in Two Wheeler, Agri &
 Off Loaders, HCV & LCV segment
- Tier I OE supplier for 12 of our customers
- Single Source Supplier for 5 of our customers
- 100% Asbestos Free player
- Export orders from Cummins, Daimler,Volvo and Harley Davidson
- Introduced dedicated Heat Shield line:
 critical for heat, sound and vibration
 insulation
- Revenue for 9MFY19 stood at Rs 253.1 Cr

9MFY19 Revenue Rs 253.1 Crores



9MFY19 OEM Breakup



Products - Various Types and Shapes

Multi Layer Steel

Exhaust Manifold

Heat Shield

Rubber Molded

Cylinder Head

lead Edge Molded









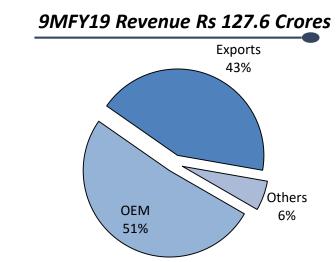




Standalone Business - Forgings



- One stop solution for Hot Forging (750 to 1,600 Ton Press)
- In-House tool design and manufacturing
- Strong presence in Overseas Market &
 Supplier to top Tier I companies
- One Stop Solution for Die Design,
 Machine parts and Heat treatment
 (Normalizing and Carbohydrizing)
- Revenue for 9MFY19 stood at Rs 127.6 Cr



Products - Various Types and Shapes

King Pins



Gear Blanks

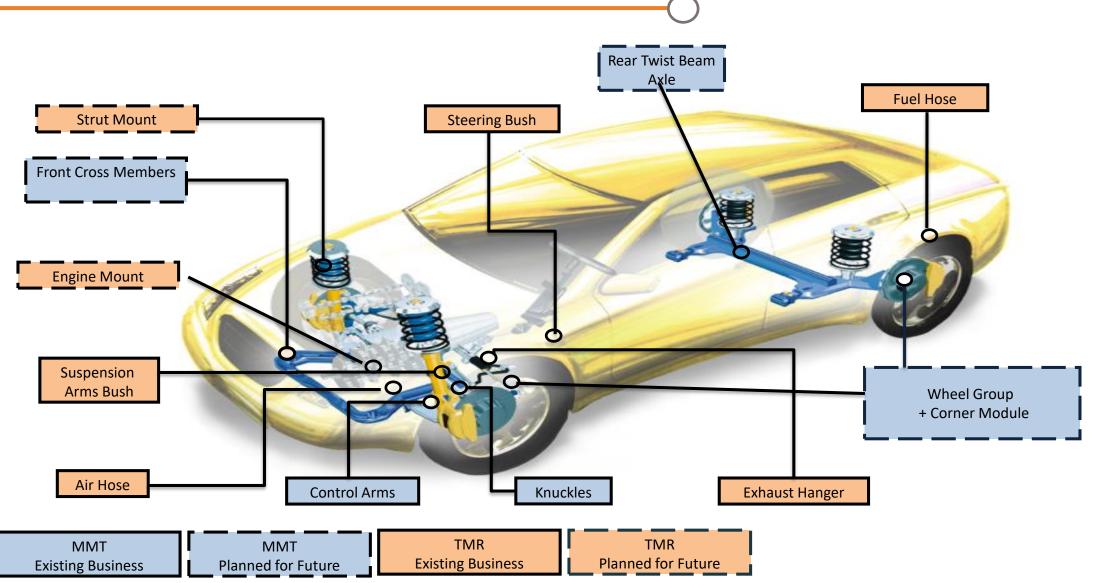


Housing and Yoke Shafts



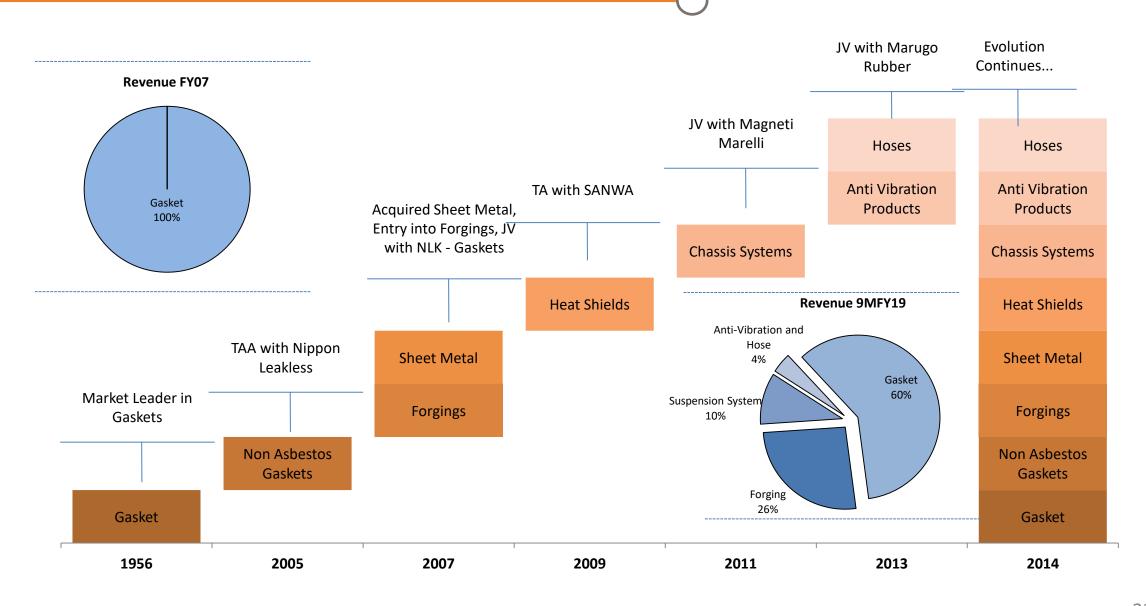
Scope of Joint Ventures





Evolving Product Portfolio























Passenger





































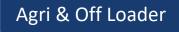






























INTERSTATE-McBEE 🍇



Manufacturing Facilities





<u>Gasket</u>

Faridabad, Haryana (2 plants & R&D Centre) Pune, Maharashtra & Sitarganj, Uttarakhand



Forging

Bawal – Haryana



<u>Talbros Marugo Rubber</u> Manesar – Gurgaon



Nippon Leakless

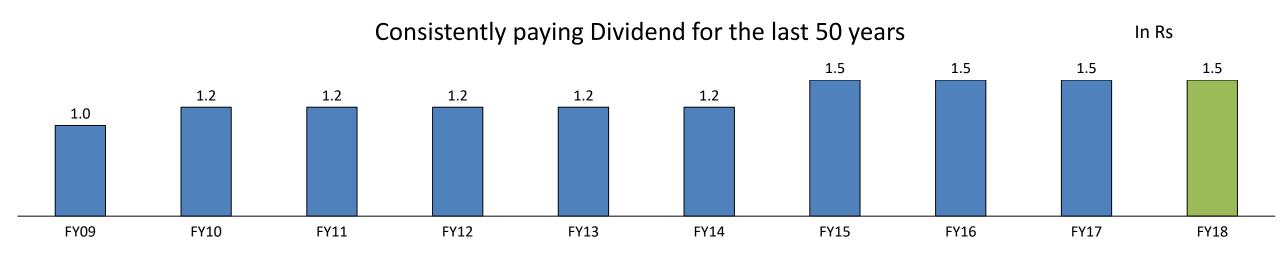
Bawal – Haryana Haridwar – Uttarakhand



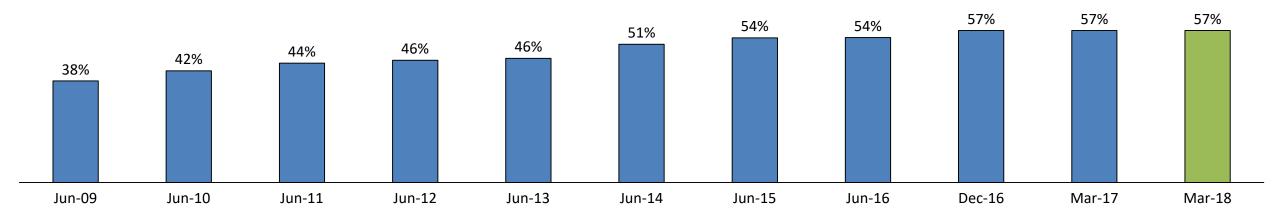
Magneti Marelli Talbros Faridabad - Haryana

Equity











For further information, please contact:

Company: Investor Relations Advisors:

Talbros Automotive Components Ltd. Strategic Growth Advisors Pvt. Ltd.

CIN: L29199HR1956PLC033107 CIN: U74140MH2010PTC204285

Mr. Navin Juneja – Director & Group CFO Mr. Rahul Agarwal

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Tel: 9821438864

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